

day for
boration

Country	Unit	Value	Country	Unit	Value
Austria	Schilling	13.76	Portugal	Escudo	200.48
Belgium	Franc	36.36	Spain	Peseta	166.64
Denmark	Krone	4.66	Sweden	Krona	4.66
France	Franc	6.55	Switzerland	Franc	2.00
Germany	Mark	1.00	United Kingdom	Pound	1.00
Greece	Drachma	200.48	USA	Dollar	1.00
Italy	Lira	1.36			
Japan	Yen	100.00			
Netherlands	Guilder	1.00			
Poland	Zloty	100.00			
South Africa	Rand	1.00			
Spain	Peseta	166.64			
Sweden	Krona	4.66			
Switzerland	Franc	2.00			
United Kingdom	Pound	1.00			
USA	Dollar	1.00			

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

DRUG INDUSTRY

Bitter policy pill
wakes sleeping giant

Page 10

No.31,051 • FINANCIAL TIMES 1990

Thursday January 18 1990

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World News

Prague seeks to join 24 OECD nations

Czechoslovakia has asked to join the Organisation for Economic Co-operation and Development, the research and advisory grouping of 24 western industrialised nations. Mr. Jan Kavan, the OECD's secretary general, said that Czech officials met officials on Tuesday at the organisation's headquarters in Paris. Page 18, Economic Liberalisation, Page 2

Greeks to vote again

Greek political leaders agreed to hold a general election by early April, the third in 10 months, to try to resolve the country's political and economic crisis. Page 2

Retribution on banks

Retribution on leading UK high street banks was promised by Prime Minister Margaret Thatcher following their withdrawal from the Government student loans scheme according to a document leaked to the opposition Labour Party. Page 10

Romanian trials

Four top aides of executed dictator Nicolae Ceausescu will face trial soon, according to Prosecutor-General Gheorghe Robu.

Egypt woos Peres

Egypt has invited Israel's dovish Labour party leader and Vice-Premier Shimon Peres to Cairo to press for peace in a dialogue with Palestinians, diplomats said.

Burmese ban

Burma's main opposition leader, Aung San Suu Kyi, has been barred from next May's general election because of alleged contacts with banned organisations, a spokesman for her party said.

Refugee conference

A 29-nation conference to discuss whether thousands of Vietnamese boat people should be sent home from Hong Kong has finally been set for next week, the UN refugee agency said.

Belfast blast

An IRA bomb blast in a multi-story car park in central Belfast sent the roof crashing down on dozens of cars. Police had evacuated hundreds of people after a warning was given.

Bulgarian request

Bulgaria has asked for "special guest status" at the Council of Europe, said Mr. Adrian Butler, a spokesman for the 23-nation organisation. Page 2

Liberian rebel attack

Rebels fighting to overthrow the Liberian government have razed at least two villages and killed at least 70 people near the rebel homeland of President Samuel Doe, said refugees.

All-race schools

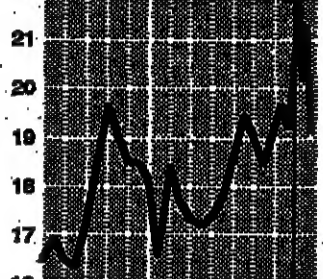
Namibia's state-run white schools opened their doors to blacks for the first time as one of the last pillars of apartheid crumbled ahead of independence later this year.

Business Summary

Cathay joins Peking to buy Dragonair for HK\$700m

Cathay Pacific Airways has reinforced its position as Hong Kong's main airline by joining up with the Peking-controlled China International Trust and Investment Corporation in a HK\$700m (£88.5m) takeover of a small local competitor, loss-making Dragonair. Page 19

Oil prices



at \$19.125, about \$3 below the four-year peak earlier in the month. Page 30

WALL STREET

stocks closed sharply lower after a day of erratic trading in which the market was pushed and pulled by contrary economic signals and mixed corporate earnings. The Dow Jones industrial average fell 33.45 points to close at 2,658.13. Earlier, the index had been up 12 points.

US trade deficit

widened unexpectedly to \$10.5bn in November, its highest level in 1989, while industrial production in December rose by a further 0.4 per cent. Page 18

BRITISH Government

efforts to hold down level of pay settlements were dealt a severe blow when union leaders at Ford rejected an increased pay offer and recommended an indefinite strike. Page 15

INTERNATIONAL Business

Machines reported a steeper fall in fourth quarter profits than Wall Street expected, but company forecasts of strong order flows this year helped support its share price. Page 19

JAPANESE Ministry of International Trade and Industry

kept not to aggravate the US at a time of increasing bilateral trade friction, said that Japanese car makers would continue "voluntary" export restraints in the coming financial year. Page 15

NATIONAL Australia Bank

is believed to be the winning bidder for Yorkshire Bank. UK regional bank, in a deal which would be one of the largest of its kind in the British banking sector. Page 8

LVMH, French drinks and luxury goods group, is forecasting a rise in profits for 1989 of more than 45 per cent, which would take its net earnings to at least FF2.9bn (\$503m). Page 20

MITSUBISHI BANK, Japan's ninth largest, has acquired a stake of just under 5 per cent in Hambros, London merchant banking group. Page 25

TOYOTA Motor Corporation, Japanese car maker, has won a contract to supply 2,500 ambulances to Hungary over the next 10 years. Page 6

CHINA plans to manufacture trucks in Thailand in its first vehicle joint venture outside the country. Page 6

BANCO Bradesco, Brazil's largest private sector bank, announced a \$247m consolidated net profit for 1989, 74 per cent more in real terms than in 1988. Page 22

ROCKWELL International, US defence and electronics company, saw net income decline in the first quarter to \$145.8m from \$160m. Page 22

Soviet troops thwarted by mass civil disobedience

By Quentin Peel in Moscow

ATTEMPTS by Soviet troops to impose martial law in the strife-torn republic of Azerbaijan were being hampered by mass civil disobedience yesterday, with roadblocks slowing the movement of vehicles and soldiers' families reported kidnapped by militant nationalists.

Fighting between Azerbaijani and Armenian vigilantes was continuing in and around the enclave of Nagorno-Karabakh. The reported death toll in the disturbances rose to 60.

In Moscow, state television said last night that the army, Interior Ministry and KGB troops had been given clearance to fire on Armenian and

Azerbaijani militants to defend themselves and to protect official arms caches. An announcement on the nightly news bulletin said the order was issued after a series of attacks on government weapons stores. It said the troops had exercised "maximum restraint" until now.

Thousands of Armenian refugees have been evacuated from the city of Baku, scene of repeated pogroms and atrocities carried out by gangs of Azerbaijanis.

On Tuesday alone, 5,000 Armenians were evacuated, according to the Azerbaijan mission in Moscow - and in spite of attempts by crowds to

prevent them leaving. Their homes were immediately seized by some of the 200,000 Azerbaijani refugees in Baku who have fled from Armenia over the past two years of ethnic unrest.

Azerbaijani officials say that the refugees were the main instigators of the massacres of Armenians, culminating months of campaigning for adequate housing for themselves.

Investia, the government newspaper, yesterday said eyewitnesses claimed that victims of the pogroms were "thrown out of windows and from houses, killed with iron bars, and stabbed with knives." One

report described four people burned to death at Baku railway station, presumably when attempting to flee the city.

Trud, the trade union newspaper, described "two black dolls thrown on the garbage" which turned out to be two blackened corpses.

The Soviet Interior Ministry reported yesterday that four more corpses had been discovered as the security forces gradually made their way through burnt out homes. It said 160 homes in the city had been gutted.

At the same time, lorryloads continued on Page 18

Dagger at heart of perestroika, Page 17

Kohl says Germany will keep frontiers

By Ian Davidson in Paris

GERMAN reunification would not involve any change in existing frontiers, Chancellor Helmut Kohl of West Germany made clear yesterday.

In a speech to a French foreign policy audience, Mr Kohl also strongly reasserted his Government's commitment to the economic and political development of the European Community as the precondition for a more closely co-ordinated Community policy towards eastern Europe and eventual German reunification.

His speech appeared primarily designed to calm two French anxieties over the prospect of German reunification: the fear that the pull from eastern Europe would lead Bonn to drag its feet within the EC; and the fear that German reunification could challenge the stability of the military inherited from the Second World War.

Mr Kohl said Bonn could not overcome the divisions of Germany and Europe by itself. "I want there to be no doubt on this subject," he said. "We want to travel the road together, especially with France, to which we are linked by a deep and precious friendship."

But the Franco-German relationship should be mainly a motor for increasingly close EC foreign policy co-ordination towards eastern Europe.

Chancellor Kohl warmly endorsed proposals for specific



Kohl: deep friendship

forms of association between the European Community and the countries of eastern Europe, which were put forward simultaneously to the European Parliament in Strasbourg yesterday by Mr Jacques Delors, President of the European Commission.

"I support his concept," said Mr Kohl, "that future co-operation should rest on an institutional basis - if that is the wish of the countries of central Europe, eastern Europe and south-east Europe - to give greater continuity to the political and economic dialogue".

Developments in the eastern bloc were bringing about a revival of the role of national identities, said Mr Kohl. This was a manifestation of recovered liberty, which he would not criticise. "But it is also a fact that a future Europe could not stand a return to the clichés of thought and behaviour of the past."

Continued on Page 18

Delors urges EC to break budget

By Tim Dickson in Strasbourg

MR Jacques Delors, European Commission President, yesterday urged member states to consider breaking the European Community's existing budget limits as part of a substantially increased aid package to eastern Europe.

In a wide-ranging speech to the European Parliament, Mr Delors set out his ideas for closer EC political integration - including a more powerful European Commission - and threw weight unambiguously behind East German membership of the EC.

Mr Delors' speech was dominated by developments in the eastern bloc - and the palpable uncertainty in Brussels about how best to react - and his most controversial if most speculative comments were concerned with the development of EC financial support.

He pointed out that the Community was already drawing up "ambitious plans" which would require the revision of existing spending plans within current budget ceilings.

"To give an idea of the scale of the problem," he suggested that if the six countries on the road to democracy in eastern Europe were given the same scale of support as the Community's most depressed regions, an additional Ecu14bn (\$15.8bn) a year for the next



Delors: ambitious plans

5-10 years would need to be added to EC resources, and a further Ecu1bn a year would be required by the European Investment Bank.

Referring to the "historic" February 1988 summit which sorted out the EC's financial problems and "underwrote the internal solidarity and further development of the EC", Mr Delors said: "Another February 1988, equally significant, equally historic, is needed to demonstrate our solidarity with eastern Europe and the rest of the world."

The Commission President's open encouragement to East Germany was seen by many in Strasbourg as part of a deliberate strategy to woo West Germany more firmly into the Community fold and help enlist Bonn's support for the Commission's approach.

EC officials hinted last night that there had been co-operation with Bonn before yesterday. Continued on Page 18

Other details, Page 2

Peking to bar holders of British passports from Hong Kong jobs

By John Elliott in Hong Kong and Philip Stephens in London

THE UK Government's plans to give full British passports to up to 225,000 Hong Kong citizens received a further setback yesterday when China announced that it would bar these people from top government posts after the colony returns to Chinese sovereignty in 1997.

The statement was seized upon by both Conservative critics of the passport plan and by the Labour Party as a further blow to the already embattled scheme. They predicted that the Government's hopes of getting the passport legislation through the Commons have been seriously weakened.

The Chinese announcement was made in the country's southern city of Guangzhou where officials drafting the Basic Law for Hong Kong 1997 are in their final working sessions.

Xiao Waiyan, a Chinese member of the drafting committee, said top government jobs would be restricted to Chinese citizens who would have to prove they had no right of abode outside Hong Kong.

Dr Raymond Wu, a convenor

of the drafters' political sub group who comes from Hong Kong, said the tightening of the rules governing top officials had been provoked by Britain's passport package. He said people involved should renounce foreign passport rights before accepting top jobs.

The jobs involved include those of chief executive, president of the legislative council, members of the executive council, and other senior bureaucrats. Top judges and all legislators might be added.

It is in line with China's practice of not recognising dual nationality except for people who have emigrated and established foreign residency.

China surprised the British Government just after Christmas by launching an attack on the passport package which it claimed, was part of a UK attempt to "internationalise" Hong Kong after 1997. It threatened reprisals if the plan was not withdrawn. Mr Douglas Hurd, British Foreign Secretary, said during a visit to Hong Kong recently that there would be no withdrawal.

Reporting on his visit, Mr Hurd yesterday sought to play down the implications of China's latest announcement. He insisted in the Commons that the issue of whether British citizens could hold key posts had been covered in the 1984 Joint Sino-British declaration on Hong Kong's future.

The Government's main reason for giving the passports is to give an insurance policy to "anchor" key personnel in Hong Kong.

Mr Gerald Kaufman, Labour's foreign affairs spokesman, joined right-wing Tory opponents of the scheme, however, to argue that China has undercut that objective.

If British passport holders were debarred from key jobs they would instead use them to settle in Britain, he said. China's stance was warning that Hong Kong residents holding full British passports would not qualify for British consular protection in Hong Kong and China.

Editorial comment, Page 16; Hong Kong drops \$2 bribery charges, Page 4.

Nippon Seiko to buy UK bearings group for £145m

By Nick Garnett in London

UNITED Precision Industries, the biggest British-owned manufacturer of bearings, has been acquired by Nippon Seiko (NSK) in the biggest acquisition yet of a UK company by a Japanese group.

Japan's largest bearings maker is paying £145m (\$239m) for privately owned UPI, as well as assuming ultimate responsibility for the UK group's debt of £58m.

UPI is the successor company to Ransome Hoffman Pollard, which was created in 1989 out of a merger between three leading British bearings companies. The merger was promoted by the Labour Government's Industrial Reorganisation Corporation to prevent the biggest of the three companies, Ransome and Marles, from falling under the control of SKF of Sweden.

Forty managers at UPI who together hold a 15 per cent stake in the company will share £23m as a result of the deal. The biggest shareholder is Mr Alan Bowkett, 39, who will remain UPI's chief executive within the NSK group.

UPI was set up to purchase the former RHP (Ransome Hoffman Pollard) bearings business in a £73m management buy-in in December 1987. It employs 3,300 in the UK. It also employs a further 500 at plants in West Germany and Switzerland.

Mr Sadao Hirano, senior managing director at NSK in Japan, said the intention was to use the Japanese company's technical and financial resources to improve UPI's

manufacturing, products and marketing.

Employees have been told there will be no redundancies as a result of the takeover. The takeover is still subject to a decision by the Office of Fair Trading not to recommend a reference to the Monopolies and Mergers Commission.

Mr Hirano said that NSK would "most probably" keep all six UPI manufacturing plants. UPI makes a range of specialist bearings for the machine tool, industrial machinery and aerospace industries.

NSK, which had sales last year of £1.5bn - 60 per cent from bearings - already manufactures bearings at Peterlee, County Durham, where it employs 700.

UPI, which made a taxable profit of £11.1m on sales of £129m for the year to September 1989, claims 17 per cent of the UK bearings market. This is down from 25 per cent in the 1970s. The purchase will give NSK just over 20 per cent of the British bearings market and will double its share of the European market to about five per cent.

NSK's share of the British bearings manufacturing industry - on UPI figures - appears to rise well above 50 per cent after the purchase.

UPI will operate as a separate entity within NSK. However, several Japanese will move to the UPI board and Mr Yoshio Arata, president of the NSK Group, will become non-executive chairman.

Japanese pin-ball, Page 19

Drug trial banker wants Noriega evidence barred

By Richard Donkin in Tampa, Florida

LAWYERS for a central figure in a US drug money laundering trial are attempting to bar the use of evidence referring to his relations with General Manuel Noriega, the deposed leader of Panama.

Mr Amjad Awan, a marketing officer with the Miami branch of the Bank of Credit and Commerce International, is on trial along with four other officers of the bank. Charges against Mr Iqbal Ashraf, a Los Angeles officer and former manager of the Tampa branch of BCCI, have been dropped.

Two subsidiaries of BCCI, the Luxembourg-registered

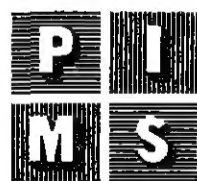
bank which runs its operations from London, have pleaded guilty to drug laundering charges and the bank has agreed to forfeit \$14.8m in assets, equivalent to the amount in drugs proceeds said to have been laundered through its offices.

The bank has also agreed to co-operate with the investigation of what the plea agreement describes as "other persons". Federal investigators are particularly interested in Noriega family accounts at the bank.

Swiss to reveal Noriega secrets, Page 2; Colombian drug barons, Page 3

OBSERVER

1989 Small Unit Trust Group Award.



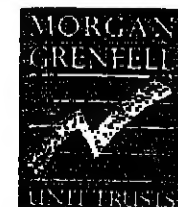
1989 Fund Management Group of the Year Award.

The Sunday Telegraph

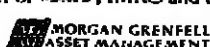
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Brazilians urged to confront economic apocalypse now

When Brazil's President-elect, Fernando Collor de Mello (left) takes office in March, inflation will be his biggest headache. Against all odds, the experts have reached a conclusion - and it is apocalyptic. Page 3

STERLING	16
DOLLAR	16
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MARKETS

STERLING	New York close	1.5525
	London	FF1.7400
	DM2.7875 (2.805)	FF1.5085
	FF0.48 (0.5425)	Y145.35
	SP2.4875 (2.51)	London: DM1.6900 (1.6945)
	Y240.00 (240.72)	FF0.7450 (0.7425)
	£ Index 87.8 (88.3)	SP1.9080 (1.915)
		Y145.47 (145.49)
GOLD	New York: Comex Feb	\$ Index 87.1 (87.3)
	\$413.7	Tokyo close: 145.49
	London: \$410.25 (413.75)	US Luncashine Rates
	N SEA OIL (Argus)	Fed Funds 8.25%
	Brent 15-day Mar	3-mo Treasury Bills:
	\$19.125 (-0.55)	yield: 7.930%
		Long Bond:
		9012
		yield: 8.226%

AMERICAN NEWS

Bush mounts strong defence of pay-roll social security tax

By Peter Riddell, US Editor, in Washington

THE BUSH administration is mounting a strong counter-offensive against proposals for cutting the social security payroll tax, which have been put forward by leading Democratic Senator Daniel Patrick Moynihan and have attracted some Republican support.

Senior officials have contacted members of Congress to rally opposition since they want to avoid any hand-drawn, developing for a politically attractive tax cut for low and middle-income groups in an election year.

At present, White House officials do not see the proposals as a real threat, and Senator Robert Dole, Republican minority leader in the Senate, has said he did not see a reason "to be panicky". He detected no sign of a big Republican move towards it.

The Democratic Congressional leaders have been unusually reticent, waiting to gauge the real level of support when Congress returns next week.

The plan, to switch social security to a pay-as-you-go basis, would cost \$7bn in lost revenue in the current fiscal year, and \$20bn in fiscal 1991, which would undermine hopes of cutting the federal deficit in line with the Gramm-Rudman statutory targets.

The growing social security surplus, at present used to hold down the overall federal deficit, has arisen because of the need to provide reserves for the much larger number of retired people in the next century, arising from the post-World War Two baby boom.

The Moynihan plan has aroused fierce controversy, attracting support from the conservative Heritage Foundation as a step towards fiscal honesty and a tax cut for the



Moynihan: attracting support

working poor. By contrast, normally liberal economists have suggested that the proposal would not only raise the federal deficit but also threaten the long-term financial prospects for social security beneficiaries.

The administration has argued that the Moynihan plan would force either a cut in social security benefits or an increase in other taxes in order to cut the federal deficit.

Mr Michael Boskin, chairman of the President's Council of Economic Advisers, has defended the present system on the grounds that it is necessary to build up the reserves in the social security trust fund "to avoid an oppressive tax increase or cut in benefits in the future."

The chairman has argued that the structure put in place in 1983 represented "one of the few times the government has really been responsibly forward-looking, anticipating future obligations and placing a financially sound programme in place to deal with them."

Montreal executive joins Liberal race

By Bernard Simon in Toronto

THE RACE for the leadership of Canada's opposition Liberal Party began in earnest yesterday with Mr Paul Martin, an MP and former Montreal shipping executive, declaring his candidacy.

He is expected to be joined next week by Mr Jean Chrétien, another Quebecer and former cabinet minister, in the five-month race to win party support before a leadership convention in Calgary next June.

Two lesser-known candidates had already thrown their hats into the ring, but veteran left-wing MP Mr Lloyd Axworthy yesterday ruled himself out of the running.

No one besides Mr Martin and Mr Chrétien, with a realistic chance of winning, has yet expressed interest in leading the party.

Some Liberals, however, want a wider choice and would like to see other strong candidates, notably one of the popular Liberal provincial premiers of Ontario, New Brunswick, Newfoundland or Prince Edward Island.

Mr Martin, 51, is the son of a former senior cabinet minister but only entered parliament last year, having revived Canada's biggest shipping company.

His appeal for support is expected to focus on the need for a fresh face leading the Liberals.

The new leader will take over from Mr John Turner,

whose unhappy 5½-year tenure has been marked by Liberal defeats in two general elections and by constant bickering over his leadership and key party policies.

Reflecting this, Mr Martin and Mr Chrétien have sharply divergent views on the most contentious political issue in Canada — the constitutional agreement known as the Meech Lake accord.

This recognises Quebec as a "distinct society" and gives the province the right to promote its unique character. It also gives all ten provinces various powers at the expense of the federal government.

The accord needs to be ratified by all provinces by June 23 in order to come into force. Manitoba and New Brunswick have so far refused to give it their blessing and Newfoundland has threatened to revoke its approval.

Mr Martin favours Meech Lake, provided a "parallel" agreement be drawn up to take account of objections to it.

Mr Chrétien, 56, is a federalist who wants the accord scrapped. In a widely-publicised speech, he said in Ottawa this week that the "distinct society" clause should not have the force of law. "It is time to stop the nonsense that the debate is between those who are pro-Quebec and those who are against Quebec," he said.

Colombian drug barons call halt to mayhem

By Robert Graham in London and Lionel Barber in Washington

COLOMBIAN drug traffickers yesterday announced a halt to their five-month campaign of bombings and assassinations. This is a bid to capitalise on the growing propensity in the country for making a deal with them.

The announcement came as the US shelled plans to deploy a naval task force to block drug trafficking off the Colombian coast, after objections from the Bogotá government.

A statement from The Extraditables (a name used by members of the drug cartels who oppose extradition to the US) was read on radio stations at Medellín, centre of the drug trade in Colombia, yesterday by a woman who said she had just been released by them. Apart from a halt to their campaign of terror, the traffickers said they will stop cocaine exports and turn over their weapons, once they were given "constitutional and legal guarantees."

The Extraditables declared war on Colombia's political establishment on August 24, in response to President Virgilio Barco having launched, with US backing, a big offensive to stamp out the country's multi-billion dollar drug trade. Since then, the traffickers have carried out more than 200 bombings, including the mid-air destruction of an Avianca airliner.

The offer to end the campaign came in response to a document issued by the Roman Catholic Church and two former presidents, one of them the head of the ruling Liberal Party.

It was supported by other Colombian political leaders, including the head of the main opposition Conservative Party and the leader of the main left-wing party, the Patriotic Union.

However, the Barco Government was quick to scotch any suggestion of trading a pardon for the drug barons in

return for a halt in cocaine exports.

The barons' offer comes before an international drugs summit at Cartagena in Colombia in February, when the US and the Andean states will discuss options for dealing with the problem. But US strategy is under a cloud after the decision to postpone the US naval operation off the Colombian coast. This is an embarrassment for President George Bush, who sought by telephone only last week to reassure Mr Barco about the merits of the plan.

The Colombians were enraged when the US Defence Department disclosed the operation prematurely late last month and allowed it to be known as a "blockade" of Colombia. Coinciding with the US invasion of Panama, the operation amounted to a case of "bad timing, bad handling, in other words, a mess," said a Washington diplomat.

This week, the Pentagon was due to

unveil its plans for expanding the US military's role in anti-drug operations. The deployment of an aircraft-carrier battle group with support ships and aircraft, was to be the centrepiece.

Several questions remain, though, as to whether such a costly, sophisticated deployment would be the best tool to combat drug trafficking. Some observers describe the plan as "gross overkill."

The administration has shelved the carrier group plan but it seems certain that Mr Bush will promote, at the Cartagena meeting, some closer military co-operation with Colombia and other Andean countries, not least because the authorities need more information about the pattern of drug trafficking and the intensity of activity, particularly the number of cocaine-carrying aircraft leaving Colombia for the lucrative US market.

US airlines report rise in annual air crashes

US AIRLINES had 11 fatal crashes last year, the most in a single year since 1968, the National Transportation Safety Board said yesterday, AP reports from Washington.

In all, 278 people were killed in 1989 in flights involving scheduled and non-scheduled air carriers, down slightly from the 285 in 1988, the board said.

The most deadly year of the decade was 1985 when 526 people were killed in seven fatal commercial aviation accidents. The least destructive year was 1980 when only one fatal accident took place, killing just one person.

Also last year, 763 people died in accidents involving private or general aircraft, the safety board said, the lowest figure for that category since it began keeping statistics. There were 781 deaths involving general aviation accidents in 1988.

The board said the fatal accident rate for general or private aviation continued an improving trend that lasted most of the decade.

Despite the high number of airline accidents involving fatalities last year, the overall accident rate for commercial air carriers and commuters declined, the safety board said.

There were 28 accidents involving US scheduled and charter airlines last year, a decrease from the 32 accidents recorded in 1988. The 11 involving fatalities were the most since the 15 of 1983.

The fatal accident rate was 0.144 for every 100,000 scheduled and charter departures, up from 0.026 in 1988.

The major scheduled US airlines had 24 accidents last year, down from 31 the previous year. Of those two dozen accidents, eight involved fatalities, the most since 1973.

Accidents involving scheduled airlines took 131 lives last year, 111 of them when a United Airlines DC-10 crashed in Sioux City, Iowa on July 19. The safety board noted that a passenger who died 31 days after the accident was not registered in its statistics.

Brazilians urged to confront apocalypse

Restructure economy or face social explosion, say economists, John Barham reports

AGAINST all the odds Brazil's economists have reached a conclusion — and it is apocalyptic. Professor Joaquim Cirne de Toledo of the University of São Paulo said: "We must have a major stabilisation programme which will bring painful collateral effects of recession. We must cut off — scrap — pieces of the economy."

Prof Toledo's pessimism, widely shared among his colleagues, might seem out of place. Preliminary government figures say gross domestic product expanded between 3 and 4 per cent in 1989. Unemployment has fallen officially to 2.5 per cent. Industry is working at full capacity. Corporate profits have increased sharply. The trade surplus has fallen by more than 15 per cent as exports declined and imports surged.

The problem, of course, is inflation. Prices rose by 1,765 per cent last year — a record — and may hit 70 to 100 per cent in March, when President-elect Fernando Collor de Mello is to take office. Inflation has created an artificial boom as consumers hurry to dump rapidly depreciating currency

for tangible assets. Companies increase their stocks for the same reason.

Prof Toledo could have spoken for all Brazil's economists when he said: "Because Brazilian inflation has very deep roots, it is not enough to change a few things. The structure of the economy must be changed."

He and other would-be reformers point to an over-bloated financial sector, which might have to shed various banks, and to heavy industry, car manufacturing and the protection of domestic computer makers against imported competition, as examples of the need for severe trimming.

The prospect of the elimination of uncompetitive industries and of economic liberalisation, horrifies the industrial establishment and unions. Yet the rewards of reform would be great, say the economists. It would enable the economy to grow again at 7 per cent a year (Brazil's average growth rate between 1945 and 1981).

Industry would become more efficient as it responded to new price structures purged of such distortions as incentives, sub-

dies and low prices for government-supplied inputs. Prices would fall and the quality of goods would improve as competition from abroad penetrated the economy.

Despite the grim outlook for this year, private companies plan to go ahead with investment plans. A survey by *Exame*, a business magazine, found that Brazil's biggest companies plan to raise investments 17 per cent to the equivalent of \$13bn in 1990. A further \$15.2bn could be invested in 1991.

Even so, change would be painful in a country as poor as Brazil and, in any event, success is far from guaranteed. Adjustment may take too long to be politically viable in an unstable democracy.

Mr Collor is due to take office on March 15. Observers doubt he will dare implement radical reforms and I don't feel there is a consensus for this." Another observer added: "Each social group cynically believes it can beat inflation and so the government cannot control inflation alone."

Mr Collor, as the first popularly elected civilian president in 29 years, must compromise

with Congress, employers and trade unions. However, Mr Walter Barilli, an economic adviser to the left-wing Workers' Party, said: "Real wages have been declining for years, but that has never moved businessmen to stop inflation." Companies blame the government, which they say has never cut spending, which they say is the real cause of inflation.

Inflation is an opiate in Brazil. The poor, inflation's greatest victims, are beguiled by the illusion of wages that rise by more than 80 per cent a month. Prices lose meaning. The business community's judgement is blurred by the massive profits seemingly earned by constant raising of prices. The monetised classes profit from leading the government to extortionate interest rates.

Mr José Geraldo Gerdanelli, an executive of the Pão de Açúcar retailing group, said profound economic adjustment "will only work if society is prepared to back radical reforms and I don't feel there is a consensus for this." Another observer added: "Each social group cynically believes it can beat inflation and so the government cannot control inflation alone."

Mr Collor, as the first popularly elected civilian president in 29 years, must compromise

Mexican debt deal to be signed

MEXICO'S new bank financing package, to operate from 1989 to 1992, will be signed on February 4 at a ceremony in Mexico City, President Carlos Salinas de Gortari is keen to use the occasion to meet senior bankers in Mexico, reports Deborah Hargreaves.

The Mexican government has invited senior executives of the 15 advisory committee of creditor banks to the ceremony. Non-committee banks will sign the loan documents in New York on February 7.

Mexico and the banks reached final agreement last week on the refinancing, which will cut \$7bn from the country's commercial bank debt and cut its annual interest bill.

About 450 banks are participating in the package, which covers Mexico's \$48.5bn in medium and long-term debt. The signing will mark the first successful completed debt reduction deal done under US Treasury Secretary Nicholas Brady's debt initiative, which he unveiled in March 1983.

The Philippines and Costa Rica have also negotiated debt reduction programmes under the plan but have yet to sign their deals.

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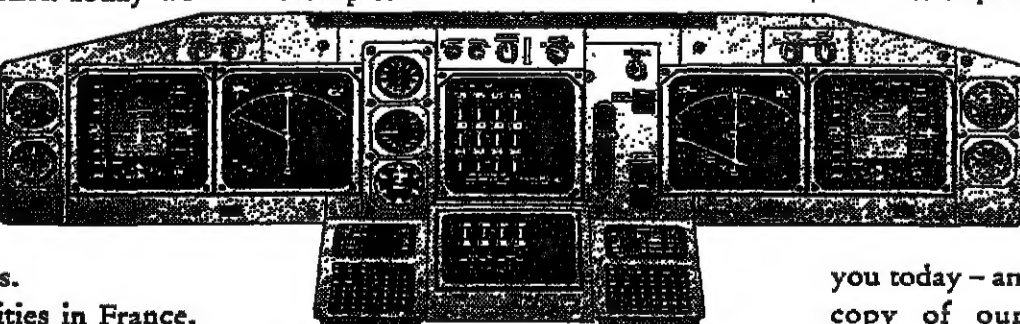


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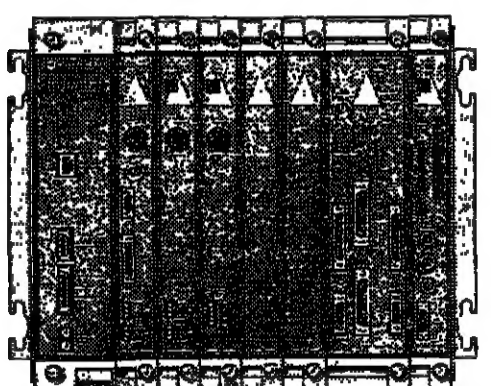


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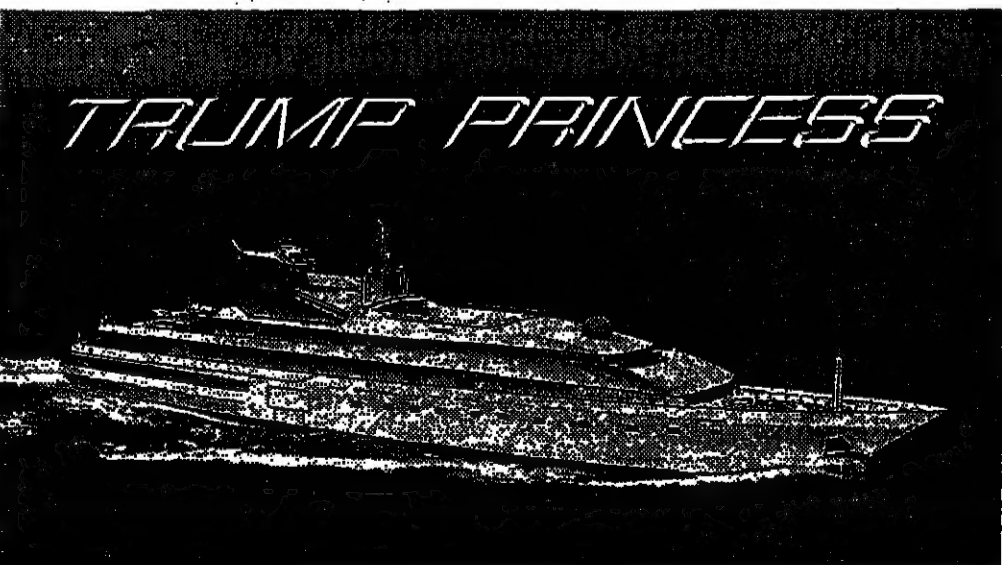
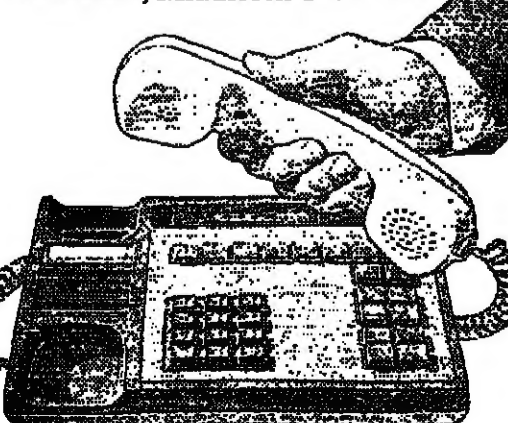


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OVERSEAS NEWS

Hong Kong drops stock exchange charges

By John Elliott in Hong Kong

HONG KONG'S government prosecutors yesterday dropped all bribery charges against Mr Edward Woo, one of nine men facing corruption charges linked with stock exchange operations in the period up to late 1987 when Mr Ronald Li was the exchange chairman.

This is the latest in a series of moves by the government's Independent Commission Against Corruption to reduce the scope of charges it brought up to two years ago. All the men were linked with the stock exchange.

The charges allege that they accepted or solicited beneficial issues of shares and financial commissions. Mr Edward Woo was a member of the exchange's general and listing committees. The prosecutors' decision to withdraw all the charges is believed to have been based on factual evidence rather than legal points.

Yesterday the central magistrates' court transferred the remaining bribery cases against Mr Ronald Li and seven other defendants to the High Court for trial.

Defence lawyers are considering whether to appeal to the High Court to have the charges quashed. Last month the High Court acquitted Mr Li on two other charges. The government is to appeal against this decision.

Vietnamese dies in camp violence

By John Elliott

A VIETNAMESE man has been killed in the latest outbreak of gang violence to occur in Hong Kong's crowded and tense boat people detention centres. Nine other people were injured.

According to police, 20 masked men armed with home-made weapons burst into a hut at the high-security Whitehead detention centre on Tuesday night and attacked the inmates.

Violence has increased in the camps, which house nearly 56,000 boat people, since the British Government last month introduced a policy of mandatorily repatriating to Vietnam more than 40,000 people who do not qualify as refugees.

Mr Douglas Hurd, British Foreign Secretary, visited another of the camps earlier this week.

He was greeted by a 3,000-strong noisy but peaceful demonstration against the repatriation policy.

Yesterday Sir David Wilson, Hong Kong's governor, rejected allegations made in a British report that 51 people mandatorily repatriated last month had not been given sufficient opportunity to go home voluntarily. The report was prepared by Lord Ennals after a recent visit to Hong Kong.

Bush in show of support for Aquino

By Lionel Barber in Washington

PRESIDENT George Bush yesterday sent Mr Robert Gates, his deputy national security adviser, to the Philippines in a show of support for the beleaguered Aquino government.

The White House said the high-level mission was intended to convey to President Corason Aquino "President Bush's continuing strong commitment to democracy in the Philippines."

Mr Gates, a former deputy director of the Central Intelligence Agency, helped to co-ordinate US military support for Mr Aquino during the last month's coup, the most serious of six attempts over the past four years to remove her from power.

His visit comes amid rumours of a new move by the Philippine armed forces to topple Mrs Aquino. On Wednesday, the army arrested Navy Lt Commander Jaime Lucas, who helped direct the December 1-7 coup, at a Manila hideout.

The White House said Mr Gates would consult with Mrs Aquino on economic and security measures, and would also meet General Fidel Ramos, the Defence Minister.

A spokesman said Mr Gates would not raise Washington's bid to renew the lease on the Subic naval base and Clark air force base, currently under negotiation.

Sri Lanka takes its place in the annals of savagery

David Housego, recently in Colombo, reports on the authorities' violent crushing of the JVP revolt

ALMOST certainly, only the tip of the barbarity and brutality of the Sri Lankan conflict has come to the surface. But if 30,000 people have been killed in the struggle between the Sinhalese JVP movement and government forces, as some diplomats believe, it is one of Asia's worst post-war episodes of violence.

It takes its place as an ugly landmark in the history of post-war violence in the Indian subcontinent, the Korean and Vietnamese wars, the suppression of the Communists in Indonesia by Sukarno, and Pol Pot's reign of terror in Kampuchea.

The savagery of the conflict has created its own momentum of ever more gruesome atrocities. The JVP first, then the armed forces in retaliation, took to leaving dead bodies by the roadside and then igniting them with rubber tyres. In the Kandy district in central Sri Lanka, paramilitary forces recently cut up bodies and draped them from trees as though a burning body alone was no longer sufficient to intimidate opponents.

Since July, when the JVP struck fear into the armed forces - and in retrospect brought about their own destruction - by threatening the families of the army and police, the

armed forces have not concealed their use of torture. The scars of beatings and of burns through electric shocks are clear evidence on the bodies of those who have passed through detention centres.

Interrogation procedures appear to follow a systematic pattern beginning with a heavy beating and leading in the worst cases to a Sri Lankan invention of passing a plastic tube into the rectum with barbed wire inside - and then withdrawing the plastic.

But the contrasting reality is of a capital, Colombo, which has the festive mood of a city liberated after a long siege. Middle class Colombo celebrated the capture and killing in November of Boban Wijeweera, the JVP leader, which led to the arrest and elimination of his colleagues.

Restaurants, long closed through curfews or JVP threats, have been packed. Shops stay open later and there are crowds on the streets. Sustained security is picking up as the government's claims to have almost crushed the JVP gain in credibility.

Mr Charitha de Silva, the humane and much-respected chairman of Aitken Spence, says of the investment climate: "Overall things are definitely beginning to take off." Aitken Spence,

diversified in garments, freight handling, agro-business and tourism, expects record profits this financial year.

The fear, engendered by the massive police round-ups of JVP suspects, has helped the government carry through much-needed but unpopular IMF measures to remove subsidies and raise prices to market levels. The price of bread has risen by 58 per cent in the past two months; milk and sugar by 48 per cent, rice by 30 per cent. Inflation is cautiously put at 20 per cent higher than a year ago. But there have been none of the strikes and protests that were once a feature of democratic life in Sri Lanka.

Many in Sri Lanka's establishment have great difficulty in bridging these two worlds - between the killing and terror that they sense dominate lives in the interior and the comforting signs of a return to normal in Colombo.

At last week's meeting between the government and representatives of western donor nations to review economic performance, a senior civil servant was thrown off balance by the details of human rights abuses presented by the donors and by the

increasingly blunt questioning he had to face.

One diplomat said of what is happening in the central and southern regions of the country: "In many villages life has come to a standstill. Many men of working age are not there any more. They have either left to save themselves or they have been killed." Another diplomat says "the fabric of society is being destroyed (by fear) and fear may soon paralyse the way society functions."

Driving up from Colombo last week to Trincomalee on the east coast I was struck by the sight of large numbers of children going to school for the first time in almost two years as a result of the reopening of classrooms.

But equally striking was that there were few young boys among them. There is no way of substantiating estimates of the numbers killed. The most obnoxious part of the Emergency regulations gives the security forces power to eliminate people without any trial or inquiry, or without even notifying their families. Parents often cannot establish whether their children have been killed or are simply missing.

European governments are pressing to get these clauses removed on the

grounds that they can no longer serve any purpose. Security forces apparently regard them as necessary during "mopping-up operations." But there is concern that their use could be extended from suspected JVP members to other opponents of the regime and "troublemakers."

The direction the country will take is difficult to foresee because President Ranasinghe Premadasa is a lone figure who does not take his cabinet or even his senior officials into his confidence. He seeks the advice of gurus and astrologers and was recently photographed being raised on a chair by a spiritualist.

But he is in a much stronger position than in August when the JVP threat was at its height. The foreign exchange reserves at an all time low, and he was faced with a difficult dispute with India.

Some think his pragmatism will steer him to solutions for other problems, from bringing the armed forces back under civilian control, to achieving some form of national reconciliation and a settlement in the north. But the civil war has opened a Pandora's Box, and it is still unclear what will emerge.

Bougainville guerrillas intensify attacks

By Chris Sherwell in Sydney

SECESSIONIST rebels on the strife-torn Papua New Guinea island of Bougainville have stepped up their terrorist attacks in response to the all-out military offensive launched by the Government last week.

Reports from Port Moresby said six people died and 11 were injured yesterday when 70 to 100 rebels used shotguns and petrol bombs to attack a jail north of the island's capital, Arawa, and release its Bougainvillean inmates.

In another incident a Sikorsky helicopter was destroyed by fire at Fungana, the site of the now-closed Bougainville copper and gold mine operated by CRA. The Australian resources group. On Tuesday Fungana's police station was attacked and one person died.

The mine has been a source of controversy for islanders ever since it began operations in 1972, and has provided a focus for secessionist sentiment since Papua New Guinea gained its independence from Australia in 1975.

A group of maverick but militant local landowners, unhappy about the mine and the compensation given for its establishment, launched a campaign of sabotage and arson in November 1988.

Led by Mr Francis Ona, a former mine employee, they called for massive compensation of Kina 10bn (\$5.25bn). Although they successfully disrupted production, they did not force a halt until May.

An attempt by CRA to resume mine production in September failed spectacularly after further rebel attacks on mine employees and power-supply pylons. At the end of December attempts to maintain the plant in a state of readiness were abandoned. The mine is the country's principal source of foreign exchange and main domestic contributor to government revenues.

Mr Rabbie Namaliu, the Prime Minister, was forced last week to introduce a package of economic measures, including a 10 per cent devaluation of the Kina, meaning cuts in credit controls and pay cuts. He also ended all attempts at a negotiated settlement and ordered a military offensive against the rebels.

The announcement has now precipitated the most murderous rash of violence yet. It coincides with high-level discussions with four Australian government advisers, beginning today. Mr Namaliu is thought likely to ask for increased aid and perhaps additional military assistance.

Somalia 'at war with own people'

By Julian Ozanne

THE dictatorship of President Siad Barre of Somalia has waged a campaign of terror and indiscriminate slaughter of civilians, according to a lengthy report published today by the Human Rights group, Africa Watch.

An estimated 50,000 to 60,000 civilians have been killed and thousands more displaced at the hands of the Somali army and security forces since the civil war erupted 19 months ago, the report alleges.

The 36-page document, based on extensive interviews with Somali refugees, paints a picture of the country slipping further into anarchy as the armed forces go on the rampage burning villages, bombing civilian targets, planting landmines and deliberately slaughtering prisoners and livestock. "Entire regions have been devastated by a military engaged in combat against its own people, resembling a foreign occupation force that recognises no constraints on its power to kill, rape or loot," the report says.

The allegations come at a sensitive time for the faltering 20-year regime of President Barre. The US, Somalia's main foreign backer, has withheld more than \$50m (\$30m) in unspent aid dating back to 1987, largely because of growing concern in the US Congress about gross human rights violations. Britain and other Western donors have also cut back aid.

Further suspension of aid could spell disaster for an economy crippled by an external debt of more than \$2bn.

Reports from the country-side suggest that government control is now restricted to a handful of main towns and roads. The country has been without a government since President Barre dismissed the Cabinet last week.

Somalia: A Government at War with its Own People. Published by Africa Watch, 90 Borough High Street, London SE1 1LL.

BURMESE OPPOSITION LEADER BANNED FROM ELECTION

Democracy process loses more credibility

By Roger Matthews in Bangkok and Chit Tun in Rangoon

Aung San Suu Kyi, the Burmese opposition leader, was banned yesterday by the military regime from participating in general elections scheduled to be held on May 27.

The Rangoon division sub-elections commission reversed an earlier commission decision overruling objections filed against Aung San Suu Kyi.

The initial reaction from foreign diplomats in Rangoon was that the regime's decision removed any vestige of hope that the election would be a fair test of public opinion or produce a government which enjoyed popular support.

Filed by her rival candidate U Laban Grong of the National Union Party, the former Burma Socialist Programme Party, the objections are based on Mr Suu Kyi's marriage to a non-Burmese citizen (Dr Michael Aris, an Oxford don), her long residence in Britain, and the alleged links between her and her party, the National League for Democracy (NLD), with insurgents operating at the Thailand-Burma border.

Burma's main aid donors, headed by Japan, died of resumption of financial assis-

tance to free elections and sweeping economic reforms. Japan stressed last autumn that it was particularly concerned about the fate of Ms Suu Kyi who has been under house arrest since July. It is a measure of the regime's isolation and indifference to international opinion that it has chosen to ignore these warnings.

A secretary-general of the NLD, Ms Suu Kyi had drawn the massive crowds to her rallies before the military crushed the pro-democracy movement in September, 1988. Former General Tin Oo, the chairman of the NLD, was last month sentenced to three years' hard labour for allegedly attempting to sow dissent within the military, while hundreds more party workers have been held for months without trial. Reports of torture have been widespread.

The regime has also banned U Nu, the last elected Prime Minister of Burma, who was overthrown by the military in 1962, from participating in the elections.

A spokesman of the NLD said the party would be appealing the ban on Ms Suu Kyi.



Ms Suu Kyi addressing a party meeting before her house arrest

Sisulu in plea for unity to exiled ANC rank-and-file

By Nicholas Woodsworth in Lusaka

AFRICAN National Congress leader Mr Walter Sisulu, in his first speech to members of the ANC in exile, appealed yesterday for unity in the run-up to talks with Pretoria.

Mr Sisulu, released last October after more than 25 years of imprisonment in South Africa, addressed several hundred rank-and-file ANC members in the Zambian capital of Lusaka, headquarters of the banned organisation.

He was enthusiastically greeted on his first trip out of South Africa with songs and dance by party members, many of whom have been in exile for over two decades.

Mr Sisulu paid tribute to the political, organisational, and

military contributions made by the ANC in exile. Their sacrifices for the anti-apartheid movement made the exile's role the most difficult of all.

While Mr Sisulu praised the past activities of the organisation's military wing, he emphasised the importance of rank-and-file support for initiatives by ANC leaders to achieve a negotiated settlement with Pretoria.

A constant theme throughout Mr Sisulu's address was the vital need for discipline and unity within the ANC. Observers believe the message was directed towards militant ANC members who continue to believe that violence will achieve more than negotiation.

Anti-apartheid group to disregard ban

By Our Foreign Staff

SOUTH AFRICA'S largest anti-apartheid coalition, the United Democratic Front, which has had to operate covertly since its activities were banned two years ago, said yesterday it was resuming open operations as a challenge to the Government. AP reports from Johannesburg.

UDF leaders representing more than 600 organisations with more than 2m members said they would re-open offices across the country and begin planning for a national conference in April.

"In what we see as a challenging period ahead of us, we have decided to claim our rights to engage in open opposition activity," Mr Murphy Morobe, one of the coalition's chief spokesmen, said at a

news conference. "We owe it to our people that the leadership of our movement is openly available at this crucial moment in the struggle."

Mr Morobe also said a delegation of 22 front leaders planned to meet Mr Nelson Mandela, jailed leader of the African National Congress. Mr Mandela is expected to be released shortly after nearly 28 years in prison.

The UDF, formed in December 1983, has been the most effective anti-apartheid force in the country until the Government clampdown in 1988.

The Mass Democratic Movement, which took its place, has been little more than a front for the UDF. The Front's re-emergence is seen as part of

complex process surrounding the expected release of Mr Mandela.

The Government is expected to lift the ban on the ANC and UDF but curbs on the two organisations have been relaxed to ensure that Mr Mandela does not enter a political vacuum.

The UDF, which shares the ANC's goals of a non-racial state of emergency, was established in 1983 to mobilise resistance to a new constitution that entrenched the exclusion of the black majority from parliament.

Many leaders of the organisation were detained for two to three years after a nationwide state of emergency was declared in June 1986. In February 1988 the Government

listed the front among 17 organisations prohibited in engaging in any activities.

"The emergency has hurt us and at some levels disorganised us," said Mr Azhar Cachalia, a member of the front's executive committee. "But the main purpose of the emergency - to smash the UDF - has failed. We are probably stronger now than we have ever been."

He said the decision to resume overt operations was intended as a challenge to President F.W. de Klerk, who since taking office in August has eased restrictions on anti-government protests and invited black leaders to help negotiate a new constitution that would end the apartheid form of political rights to blacks.

No such thing as a straight bat in S African cricket

Unequal spending, separate suburbs and segregated schools keep players apart, writes Patti Waldmeir

IT IS difficult, anywhere in the world, to hold a rational conversation with a sporting enthusiast about his favourite game. When the fan is South African, and the sport is cricket, the task is daunting.

For normal sporting passions have been inflamed recently by controversy over the rebel English cricket tour of South Africa, due to begin next week. Supporters of the tour claim that the freedom to watch Englishmen play cricket against South Africans is an inalienable human right - on a par with freedom of speech - while opponents deplore this breach in the international sports boycott which they believe has brought big concessions from Pretoria on wider political issues.

The National Sports Congress (NSC), which is co-ordinating opposition to the tour in South Africa, puts it in strong language: "The tour is an act of racism which is immoral and intended to serve a small and predominantly white constituency against the wishes of the majority."

Both sides recall a similar controversy, 20 years ago, over a planned tour by an English team that included the exiled South African-born "coloured" (mixed race) player Basil D'Oliviera. The tour was cancelled after the South African Government claimed D'Oliviera, a

naturalised Briton, was selected purely to try to embarrass it.

Supporters of this year's tour say that since that time, South Africa has become almost entirely non-racial. South African society remains segregated, they admit, but there is little cricket administrators can do about that. They claim that activists have shifted their demands. Originally they insisted only that sport get its own house in order: now they are demanding that there should be "no normal sport in an abnormal society," that is, until all vestiges of apartheid have gone.

But anti-apartheid activists refuse to accept that even the boycott's initial aim - the desegregation of sport itself - has been achieved. The man who orchestrated the protests in Britain which led to the cancellation of the 1970 tour, Mr Peter Hain, has recently visited South Africa; he concluded that 99 per cent of South African sport was still segregated.

The truth seems to be that while much of sport is integrated in fact, little is integrated in theory. The last bit of legislation enforcing segregation in sport disappeared at the beginning of the last decade, and the planned repeal of the Separate Amenities Act should halt a recent trend towards re-segregation of some local sport-

STATE SPENDING ON SPORT: 1988/89*		
Item	Africans	Whites
Administration	R1.35m	R3.5m
Facilities and apparatus	R4m	R0.24m
Promotion	R2.5m	R0.64m
Research	-	R0.64m
Coaching and participation	-	R2.79m
Other	-	R0.94m
TOTAL	R7.95m	R8.13m
(Population)	20.6m	4.9m

*Budgeted for school and adult sport, excluding independent households, financial year.

Source: South African Institute of Race Relations

ing facilities by Conservative Party-run councils.

However big legal barriers to integration remain in the form of the legislation imposing residential and schools segregation.

Teams from racially segregated schools do sometimes play against each another - though in some cases this requires the prior permission of every parent of every child due to compete.

But so long as schools themselves remain segregated - and just last week a National Party minister said they would be - then sport will be segregated at schools level. The habit of playing integrated sport will have to be learned later in life.

Residential segregation, too, perpetuates sport segregation: residents use the sporting facilities nearest their homes; until

people from different races are allowed to live together more freely, it is difficult to see them playing together.

But if remaining apartheid legislation explains some of the failure to integrate, economics explains much more. Activists acknowledge that, under the law, sportsmen of all colours have equal access to teams at club, provincial and national level. They welcome the fact that Springbok colours are awarded on merit - at least in theory.

But what prospect does a black man have of participating in the national team when he has not had adequate facilities or training? asks Mr Krish Naidoo, a lawyer who heads the NSC.

An affiliate of the anti-apartheid coalition, the Mass Democratic Movement, the NSC was formed recently to combat apartheid through sport, and

fight segregation within sport itself. It plans extensive protests against the rebel tour.

Mr Naidoo says that while black townships are served poorly enough with basics such as water and electricity, sports facilities are ignored almost completely.

"You find people using bamboo sticks as goal posts, in an undulating field," he says. "That doesn't make for good sport."

Mr Naidoo estimates that 80 per cent of sponsorship money goes to white sport. And according to figures from the South African Institute for Race Relations, the budget for government spending on school and adult sport in the 1988/89 financial year was heavily biased towards white people. Roughly the same amount - R5m - was budgeted for whites and Africans; but as there are four times as many Africans, spending per capita on the country's 20m blacks was only a quarter of that on whites.

That was a significant improvement on 1983, when government spending on school sport worked out at R9.84 (£2.32) per white child, and less than half a cent per African child.

Nevertheless, the NSC opposes efforts by the South African Cricket Union (SACU), an avowedly non-racial body

which is in fact largely white, to promote cricket among schoolchildren in black townships.

Mr Ali Bacher, SACU managing director, says half the union's R2.5m annual sponsorship receipts are spent on township cricket, with tens of thousands of children playing nursery cricket round the country.

The NSC says the scheme, launched in 1986, was a transparent attempt by SACU - which is also organising the English rebel tour - to counter international opposition to the tour. "The tour will kill off the township development programme," predicts Mr Naidoo; activists who have long disliked the scheme will now pressure children not to compete.

Mr Naidoo welcomes the fact that some sports apart from cricket - athletics, road running - are largely non-racial already and others, notably soccer, are moving in that direction. But the animosity provoked by the rebel cricket tour looks set to delay integration in cricket for some time.

Even the end of apartheid altogether might not solve that problem: 10 years after Zimbabwe's independence, the country's national cricket team remains all white. Laws may be repealed, but the culture and economics of segregation may remain unchanged.

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NOTICE IS HEREBY GIVEN to the holders of the outstanding Notes described above (the "Notes") that, pursuant to the provisions of the Fiscal Agency Agreement dated as of December 15, 1985 and the Notes, The Procter & Gamble Company has elected to and will redeem on February 16, 1990 all of its outstanding Notes in the aggregate principal amount of \$148,950,000, at a redemption price equal to 100% of the principal amount thereof plus accrued interest to the redemption date. Payments will be made on and after February 16, 1990 against presentation and surrender of Notes with coupons due December 15, 1990 and subsequent attached in lawful money of the United States of America, subject to applicable laws and regulations, either at the main office of Morgan Guaranty Trust Company of New York in London or Brussels, or at the main office of Swiss Bank Corporation in Basle and the main office of Kreditbank S.A. Luxembourg in Luxembourg. All payments shall be made in United States dollars by check drawn on, or transfer to an account maintained by the payee with a bank in New York City, subject to any laws or regulations applicable thereto. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payees not recognized as exempt recipients fail to provide the paying agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on IRS Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment. On and after February 16, 1990 the Notes will no longer be outstanding and interest thereon shall cease to accrue.

THE PROCTER & GAMBLE COMPANY
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Toyota wins ambulance contract

By Robert Thomson

TOYOTA Motor Corporation, the Japanese car maker, has won a contract to supply 2,550 ambulances over the next 10 years to Hungary, a spokesman for the company said yesterday.

The company has reached agreement with a Hungarian trading corporation, Technolimpex, and will export 1,300 two-litre vans over the coming five years, and a further 1,250 vehicles in the second five-year stage of the contract.

A Toyota spokesman said that the company exported only 55 vehicles to Hungary last year, after exports of 161 vehicles in 1988, and 107 units in 1987. The company would not say how much the contract was worth.

The Toyota export contract follows an agreement last week by Suzuki, another Japanese car maker, to establish a joint venture to produce compact cars in Hungary.

China plans Thai truck venture

CHINA plans to manufacture trucks in Thailand in its first vehicle joint venture outside the country, the official China Daily said yesterday. AP-DJ reports from Peking.

The Jinan Heavy-Duty Trucks Group is negotiating with Chai Tai Group of Thailand for a project to produce 1,000 trucks a year for export, the newspaper said, quoting the China National Automotive Industry Corporation. It is hoped to reach an agreement in March or April.

Plans call for the joint venture to produce a 10-ton Huanqiang (Yellow River) truck designed by the Jinan Automotive Works of eastern China's Shandong province.

The Bangkok-based Chai Tai group is a big agricultural conglomerate. It has invested more than \$100m (£60m) in 26 joint ventures in almost 30 Chinese cities, the newspaper said.

Shanghai to assemble GPT kits

By Michael Skapinker

GPT, the British telecommunications equipment maker, is to supply kits for 29 digital business switchboards which will be partly assembled in Shanghai.

Although GPT has previously sold complete switchboards in China, these are the first partly assembled kits to be supplied under a joint venture agreement signed last year. The deal is part of a phased transfer of technology which will see the switchboards being manufactured in their entirety in China by 1992. Under the \$15m agreement, GPT joined forces with the China International Trust and Investment Corporation and with Factory 520, the biggest telecommunications plant in China, to form the Shanghai International Digital Telephone Company (Sidtec). Sidtec will supply the GPT business switchboard throughout China.

GPT is providing the partly assembled kits from its Besson site in Nottingham.

EC upholds duties on CD players

By David Buchanan in Brussels

EC governments, except for Britain, have confirmed the imposition of anti-dumping duties ranging from 8.5 to 32 per cent on compact disc players from Japan and South Korea.

The Council of Ministers decision means the European Commission will retain the duties it provisionally imposed on the CD players in last July. The Commission rejected an offer by several Far East CD exporters to raise their prices in the Community market, on the grounds that such price undertakings would be hard to monitor given the wide range of CD models.

Britain abstained in the Council vote, arguing that the Community industry did not need to offer models right across the CD range and that the Commission had not taken into account interests of EC consumers, only those of the main EC producers.

The Commission claimed that Philips, Grundig and Bang & Olufsen had been harmed by dumping which had by 1987 pushed the Japanese share of the Community CD market to 70 per cent and the Korean share to 5 per cent.

WORLD TRADE NEWS

Irish exporters fear being made Europe's passenger

Kieran Cooke on the costs and delays in getting goods to market

MR TOM Delahoyde deals in mulch. His Avondale Garden Products company, in Ireland's county Wicklow, is doing a booming business exporting processed tree bark for decoration and fertilizer on the gardens of Britain and continental Europe.

But along with many other Irish exporters, Mr Delahoyde is fighting an ever more difficult battle to ship his company's products out of the country.

A sharp increase in Irish exports is causing shipping problems. Exports were worth £10bn (£9.5bn) in 1987, more than £12bn in 1988 and are likely to have topped £14bn last year.

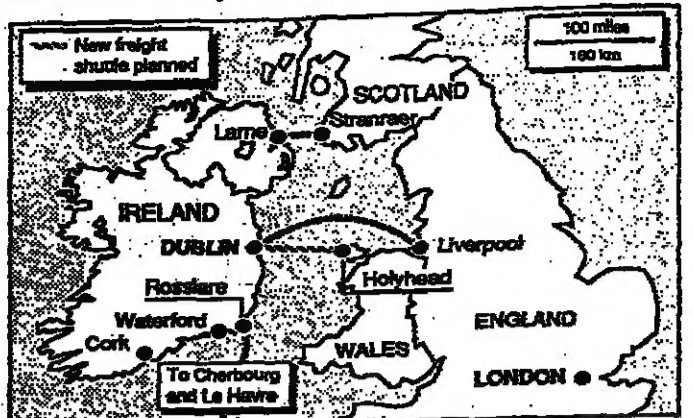
Exporters say that if present trends continue and the Government does not take urgent action, Ireland could fall by the European single market way-side.

When the channel tunnel is complete Ireland will be the only country in the European Community not directly linked with the continent.

The Irish Sea remains one of the most expensive stretches of water in the world. Compared with other European sea crossings, services are infrequent and vessels outdated. There are daily ferry services to the British mainland from Dublin, Rosslare and Waterford, the country's main ports, but crossings to ports in France - Cherbourg and Le Havre - are limited in winter to three a week.

Many Irish exporters prefer to send their goods by the longer route via Larne in Northern Ireland, where ferries depart for Stranraer in Scotland. "We export more than 90 per cent of our goods through Larne," says Mr Delahoyde.

"It's still prohibitively expensive sending goods out of ports in the Republic, plus there are delays. We have to have exports delivered on time, if not we lose contracts."



Companies from the far south of Ireland often prefer to use the Larne/Stranraer route, even when goods are being delivered to the south-east of England or to western France. Roll-on roll-off ferries run almost continuously out of Larne - with more than 150 sailings a week. There are only about 80 sailings a week out of the Irish Republic's main ports.

Freight charges and port handling costs are far lower in Larne. The Larne port authorities work in shifts for 24 hours a day. In the Republic's ports work is from 8am to 5pm, everything else is overtime - and higher costs.

Mr John Kenna of the Confederation of Irish Industry says that transport costs account for about 9 per cent of the export value of Irish goods, compared with 4 per cent or less in most other EC countries.

"Ireland's economy is export led. We export between 60-70 per cent of our industrial output. Our road system is about 20 years behind some parts of Europe. We have to bring a whole range of transport, customs and port costs down."

Mr Kenna feels the EC should discriminate positively in Ireland's favour to overcome problems of access. Some say Ireland, as a "less developed region" has already had more than its share of the EC cake.

The Government plans to spend more than £1bn over the next four years to update the transport network. While much attention is being given to an extensive road building programme, exporters feel that not enough is being done to ensure adequate ferry services across the Irish Sea.

Mr Seamus Brennan, Ireland's Minister for Tourism and Transport, admits that exporting success but says plans are advanced for developments in the country's links with the outside world. He says a shuttle ferry service between Dublin and Holyhead in North Wales is being considered.

Ireland has also had a favourable response to requests to Britain for updating the road and rail connections with ports on the other side of the Irish Sea. There are also plans to develop an extensive air freight shuttle network.

"It's a new language in Europe now," says one exporter. "If the importer in Barcelona says he wants his goods there at 7am he means it. He's not going to listen to excuses about a lack of ferries or customs delays in Dublin. We must invest in the future now or else we'll be left behind."

BAe looks to sanitary ware to keep up momentum of Saudi deal

By David White, Defence Correspondent

BRITISH AEROSPACE is proposing to branch out into sanitary ware and feed additives for farm animals in its effort to keep up the momentum of the industrial offset programme attached to the \$15m UK-Saudi al-Yamamah arms deal.

The offset projects are part of a programme aimed at bringing \$15m of UK investment into Saudi Arabia. BAe, prime contractor for the arms supplies, is a partner in five of the eight proposals submitted so far.

The latest ideas involve acrylic sheet production - initially for sanitary ware but later for other uses such as furniture and boats - in collaboration with Rostero International of Switzerland, and a single cell protein plant with Dansk Bio-protein of Denmark. Both would use local raw materials.

UK officials said the value of the ventures would depend on the results of feasibility studies. Only two offset projects have been approved by the Saudis so far - a missile repair and maintenance facility and Rolls-Royce's involvement in the planned Middle East Production Centre for overhauling jet engines.

Officials said they expected at least one other project to be approved shortly. The list of proposals includes an aluminium complex, an ordnance factory, a facility for making polyethylene yarn and computer training courses.

Baroness Williams of Trafford, Lord Trefgarne, Britain's Trade Minister, has insisted that the al-Yamamah defence contract with Saudi Arabia is going ahead as planned despite reports that the Saudis have had problems

financing the \$15m deal. The arms contract to supply Tornado aircraft and a range of other defence equipment was first signed in 1985 and extended in 1988 to become Britain's biggest ever arms deal.

He confirmed that representations were made last year following an accumulation of arrears but he added that the Kingdom had made a "substantial payment" in December which cleared all the outstanding debts. The minister denied that Saudi Arabia was planning any modification of the contract.

Saudi Arabia is paying for part of the contract in the form of crude oil. The UK minister said talks are currently underway between the two sides on increasing the amount of oil supplied from the current level of 400,000 b/d.

Bridgestone to establish joint venture company in Malaysia

BRIDGESTONE, Japan's top tyre maker, yesterday announced it had established a joint venture company in Malaysia to start production of flexible polyurethane foam products.

AP-Dow Jones reports from Tokyo.

Bridgestone officials said the new company, called Bridgestone Armstrong, is owned jointly with Armstrong Industries Singapore Pet and has completed construction of a factory in the Shah Alam industrial district in suburban Kuala Lumpur.

The plant, employing about 40 people, can produce an estimated 300 tons of flexible polyurethane foam that is used for sound proofing, heat insulation in consumer electronic products like air conditioners, vacuum cleaners and refrigerators.

It is the first factory in Asia capable of handling all stages of production of the foam, according to Bridgestone officials.

The joint venture, capitalised at the equivalent of £120m (\$845,000), is owned 85 per cent by Bridgestone and its affiliate and the rest by Armstrong.

Bridgestone officials said the polyurethane foam to be made in Malaysia will be sold to Japanese electric companies doing business in that country.

Their company has decided to set up the joint venture, officials said, because of expectation of a sharp increase in demand for the product in Malaysia.

Through manufacture of the foam in Malaysia, they added, Bridgestone will be able to meet the customer demand on a more timely basis and will also be able to contribute to the future growth of Malaysia's exports.

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BRITAIN boosted exports to the Soviet Union by nearly one third in the first 11 months of last year in a drive to break into new markets in Eastern Europe. Reuters reports from London.

British trade officials said on Wednesday that sales to the Soviet Union totalled \$987m, up 31.4 per cent from January-November 1988.

Exports to all East bloc nations - the Soviet Union, East Germany, Poland, Czechoslovakia, Hungary, Romania, Bulgaria, Albania and Mongolia - rose 15.1 per cent to \$2bn.

They said British businessmen had shown strong interest in breaking into East European markets following sweeping reforms in 1989 and there were now 68 joint venture companies registered with the Soviet Union. Britain's export drive to the Soviet Union made most headway with manufactured and semi-manufactured goods.

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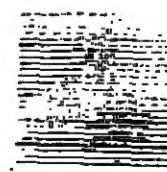
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SUPER SHUTTLE

UK NEWS

Big deal in banking sector

Australians set to buy Yorkshire Bank for £900m

By David Lascelles, Banking Editor

NATIONAL Australia Bank is believed to have emerged as the winning bidder for Yorkshire Bank, the UK regional bank which has been offered for sale by its four clearing bank owners.

Details of the sale are expected to be announced today. The deal will be one of the largest of its kind in the UK bank sector.

Banking analysts calculate that the sale price will be in the region of £900m (\$1.5bn), putting it close to last month's record £550m bid for Morgan Grenfell by Deutsche Bank.

Although about a dozen banks are thought to have shown an interest in buying Yorkshire, NAB appears to have had only one serious counter-bidder in the final stages of the three-month-long negotiations. This was a joint effort by Dresdner Bank and Banque Nationale de Paris.

The deal will make NAB by far the largest foreign bank in the UK high street banking market. It already owns the Clydesdale Bank in Scotland and the Northern Bank in

Northern Ireland, both purchased from the Midland Bank three years ago.

The sale had been expected to attract much stronger interest from other European banks, for whom Yorkshire presented an opportunity to gain a foothold in another market ahead of the 1992 integration of the European Community. However, the high price tag placed on Yorkshire must have deterred many prospective bidders.

Yorkshire Bank has for many years been the most profitable bank in the UK, meaning that any buyer would also have to have the full support of Yorkshire's current management if it were to make the most of the acquisition.

Yorkshire's owners are National Westminster with 40 per cent, Barclays which holds 32 per cent, Lloyds with 20 per cent and the Royal Bank of Scotland with 8 per cent.

The bank has 247 branches, mostly in the north of England, and is believed to have earned a profit of about £115m before tax last year.

Teaching the 'dub-dubs' to spread a little happiness

Lisa Wood visits an American-style restaurant where teamwork is encouraged to give better service

EARLY every morning at the TGI Friday's American-style bistro in Reading, south-east England, there is a scene redolent of the roll call in *Hill Street Blues*, the American television series.

Walters, waitresses and kitchen staff at the restaurant, just like the police in the fictitious US police station, attend a regular "pep talk" conducted by a member of the management team. The style and tempo are up-beat and the objective is to get the adrenalin flowing.

"The idea is not necessarily to make work fun," said Andrew Simpson, the restaurant's general manager, as he made a small drama out of presenting badges to the month's ten best "dub-dubs" (the chain's nickname for waiters and waitresses) at the day shift's meeting. "But this place runs like any team enterprise - you would never go out to a football pitch without a talk from your captain."

Team working is a philosophy much vaunted at TGI Friday's, a large restaurant chain started in Manhattan and now being developed under franchise in the UK by Whitbread, the brewing and retailing group. Whitbread has six such outlets - distinctive with their red-checked tablecloths, Tiffany lamps and antique bric-a-brac.

Different employers mean different things when they talk about team working and its formal development has tended to be most conspicuous in the manufacturing sector. But it is also well-suited to service industries where the need for people to pull together, be committed to the same objectives and to work with some degree of flexibility is at a premium.

Team working objectives at TGI Friday's were summarised by Beth Gertz, an articulate 21-year-old American student, who trained in a TGI Friday's in the US and is now working in the Reading restaurant.

Miss Gertz said: "For me, team working means that a group of people abide by a shared ethic of service. When guests walk through the door we should all be committed to making them welcome and giving them a good time. One ingredient of that is we do not wait to be asked - if guests sitting at a table which is not mine, for example, ask for something, I provide it. If there is dirty crockery around, I shift it."

Most British restaurants would pay lip service to such noble ambitions. But the reality is that waiters and waitresses are often surly and ill-disciplined in a business that has always paid poor wages and offered little training.

Visitors to the US, in con-



A smiling TGI Friday's team with Beth Gertz (left) behind manager Andrew Simpson

trast, are struck by the quality of service, with smiling waiters - sometimes over-attentive for British tastes - solicitous of every need.

It does not happen by accident. "Hard work is involved," said Tony Hughes, the chain's UK managing director, who, like all his managers, spent time in the US being drilled in the TGI Friday's culture.

Selection is the start of the process - with the restaurant chain looking for extroverts. In

Reading, for example, a town with less than 1 per cent unemployment, TGI Friday's management team hired a barge and advertised in newspapers for people to come along and attend "auditions". Party pieces included juggling glasses and flipping beer mugs. Formal interviews of people interested in working at the restaurant follow.

"It is difficult to get people of the right calibre, and so we really push TGI Friday's and

try to make it special," said Mr Hughes who admits to a reluctance to hire from the local queues. "It's a certain personality and attitude that we are looking for."

Training, both on and off the job, lasts up to six weeks for hourly paid staff. Multi-skilling is not attempted, as in some forms of teamworking.

The enterprise is pulled together by the inculcation of a corporate culture - from company jargon, like "dub-dubs",

to an examination in the first week on 27 "employee philosophies and theories" contained in a small white book.

The "Five Easy Pieces Theory" for example derives from an incident in a film of the same name. Here the star, Jack Nicholson, is told that the restaurant does not serve whole-wheat toast. So he orders a dish in which toast is a component - without the rest of the ingredients. He is ordered to leave by a furious waitress.

The TGI Friday's handbook instructs: "We use this theory to reinforce the fact that if the guest wants an item and we have the ingredients to produce it, we will cheerfully make it and sell it to him."

Good work is rewarded by mechanisms like the "top ten" awards, based on several criteria, and a formal recognition programme of badges and stars. While these awards do not bring hourly paid workers any increase on their basic £3 hourly rate they are allowed to pick their own shifts. This can bring extra money because staff also earn a commission based on shift turnover.

For those who fall out of the "top ten" there is a quiet chat - based on the "hamburger stand theory" (page 10 in the white book) which is about the hamburger salesman who fell out of grace from God and was cast from the Garden of Eden.

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SUTCLIFFE SERVICES GROUP

CATERING TO BRITAIN'S BUSINESS NEEDS

Single-issue party launched to combat new health reforms

By Alan Pike, Social Affairs Correspondent

A SINGLE-ISSUE political party dedicated to helping defeat the Government over its National Health Service reforms, was launched yesterday.

The NHS Supporters Party will contest by-elections and field up to 50 candidates in Conservative seats at the next General Election. Its founding members are three general practitioners, but they want to build support outside the health service.

Dr David Watts, an Ayrshire GP and one of the founders, said the Government was "hell-bent on rushing into the destruction of the NHS," and all conventional forms of protest had been ignored.

"This is not a doctors' party, and it can succeed only if it spreads to involve the whole community."

The party intends to stand against the Prime Minister and all the English, Scottish and Welsh health ministers at the next General Election.

All other seats contested by the party, say the founders, will be ones which the Conservative Party would normally expect to hold. The leaders of the new party are aware that they are open to the charge that, by standing alongside established parties which are also opposed to the health reforms, they will split the vote

and increase the chances of Conservative candidates holding their seats.

Dr Christopher Tiaris, a Welsh GP who stood as an independent pro-NHS candidate at the Vale of Glamorgan by-election, said seats would be chosen to minimise the risk of the NHSSE defeating its own object and letting Conservatives in. It would be possible for the party to advise its supporters on how to vote at a General Election.

The party's first public meeting took place last night in Finchley, North London, the Prime Minister's constituency. Item one on its manifesto declares that it has been established "to ensure that market forces, competition and commercial considerations do not govern the delivery of health care."

One of the party's first actions has been to write to MPs serving on the parliamentary committee which is considering the National Health Service and Community Care Bill. The letter argues that competition within a cash-limited health care system would produce winners and losers, and warns: "Your activities on this committee will be closely monitored. The NHSSE will ensure that the electorate in your constituency is fully informed of your activities."

Buy-outs survey puts UK well ahead in Europe

By Charles Batchelor

MORE than 300 buy-outs valued at a total of £20.4bn were carried out in Europe during the 1980s, according to accountants Peat Marwick Mainwaring.

The UK accounted for three-quarters of these deals followed, at some distance, by France, which accounted for just over a tenth by value. Peats only takes into account deals worth £10m each or more in its figures but it estimates that deals worth less than £10m would increase the total value by about 15 per cent.

The buy-out technique was imported into Britain from the US in the late 1970s and so became established earlier than on the Continent where the first large (£10m plus) deal the £58m purchase of Van Nille the Dutch coffee and tea group, from Nabisco, the US foods group - was in 1985.

It is for this reason that the UK dominates the European buy-out figures accounting for 230 deals worth £15.65bn between 1980 and 1989. Continental Europe accounted for 79 deals worth £4.72bn though Peats believes its figures are understating the number.

France accounted for more than half of continental European activity or 26 deals worth £2.37bn. Activity in France increased following the easing in 1987 of the rules which required employees to hold 51 per cent of the buy-out company for it to qualify for tax relief.

The second largest continental buy-out market was Sweden with eight deals worth £744m followed by Germany with nine deals worth £479m. In Italy 10 deals worth £463m were completed followed by Spain with two deals worth £176m.

British Coal chief warns of global cooling

By John Hunt

GOVERNMENTS should be preparing for a cooling of the Earth's atmosphere instead of trying to prevent global warming, Mr Jim Harrison, director of British Coal Corporation's research establishment, said yesterday.

"We may be moving towards a period of cooling in the next century as the next phase in the sun's cycle of activities comes around," he told the Institute of Petroleum in London.

"And we may find we have been preparing for exactly the opposite conditions to those we actually experience."

His views will anger environmental organisations which have been urging governments to take action to prevent global warming. They blame coal and other fossil fuels for causing the build-up of carbon dioxide which is believed to be the main contributor to the so-called greenhouse effect.

Recently there has been a backlash among some academics against the assumption that mankind will face a global environmental crisis unless measures are taken to reduce emissions of carbon dioxide.

Mr Harrison quoted the recent study by the George C Marshall Institute in Washington in support of his argument. This suggested a closer correlation between temperature changes and solar activity over the past 100 years rather than with the creation of man-made greenhouse gases.

Mr Harrison doubted whether acid rain is the only cause of the decline of forest and pollution of lakes in Europe. The Scandinavians claim that the sulphur from coal-fired power stations in the UK is contributing to acid rain in their countries.

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UK NEWS

Thatcher 'fury' at banks which quit loan scheme

By Emma Tucker

ACTION against leading UK high street banks was promised by Mrs Margaret Thatcher following their withdrawal from the government student loans scheme last December, according to a document leaked to the opposition Labour Party.

The information comes from a minute written by Sir John Quinton, chairman of Barclays Bank, recording a meeting he had with Mr John MacGregor, Education Secretary, on December 19 when the banks confirmed their withdrawal from the scheme.

In the minute, written for the Committee of London and Scottish Bankers, of which he is also chairman, Sir John described the meeting as "bruising" and said that Mr MacGregor, under instruction from the Prime Minister, had delivered a "severe reprimand" to the banks.

Mr MacGregor was quoted as saying that Mrs Thatcher was "absolutely furious with fury" and was promising retribution (as yet unspecified) against the

banks.

Downing Street denied last night that there had been promises of retribution by the Prime Minister.

Under the scheme, the banks - Barclays, Midland, National Westminster, TSB and the Royal Bank of Scotland - were to have acted as debt collectors for the Government. They decided not to participate following a fierce campaign against the scheme mounted by the National Union of Students.

Mr Jack Straw, opposition education secretary, said at a press conference yesterday that the threat of retribution was "very sinister".

He added: "This note reveals the Government's retreat from the normal standards of conduct which citizens and institutions in a democratic, free society are entitled to expect."

The bankers' committee said it was unhappy that a private document had been leaked. The memo was a personal impression of a privileged conversation, a statement said.

Young defends terms of Rover Group sale

LORD YOUNG, the former Secretary of State for Trade and Industry who negotiated the controversial sale of Rover Group to British Aerospace in 1988, last night vigorously defended the terms of the sale-off, writes Kevin Bone.

He insisted that the extra financial concessions granted to BAe did not constitute state aid, and therefore did not need to be disclosed to the European Commission.

Under close questioning by the House of Commons Trade and Industry Select Committee he accepted that the Commission could take a different view.

The previously undisclosed financial inducements to BAe totalling an estimated £38m are now under investigation by the Commission, which could

demand repayment by BAe.

The £38m that BAe is estimated to have saved by delaying payment of the £150m takeover price after the deal was agreed, "does not represent state aid under the definition of state aid in the Community," said Lord Young.

MPs quoted a letter from Lord Young to Professor Roland Smith, chairman of British Aerospace, dated July 1988, in which he warned the BAe chairman of the "ascending order of risk" of the Commission "picking up" the delayed payment. Lord Young insisted that he had only wished to point out "openly" to Professor Smith that the Commission could take a different view on whether this delay represented state aid.

IN BRIEF Inquiry to investigate council's market role

The London Borough of Hammersmith and Fulham has decided to set up an independent inquiry into its capital market activities following a High Court ruling that the local authority's interest rate swap transactions were unlawful. An appeal by the banks involved is currently underway.

Rises 'may stay high'

Pay settlements in the first half of the year may remain bunched between 7.5 and 10 per cent despite the Government's calls for them to be held down to curb upwards pressure on inflation, according to a study by the pay research group, Incomes Data Services.

Customs crisis

Shortages of Customs and Excise officers could have cost more than £80m in lost VAT revenue this financial year, according to a report by the comptroller and auditor general. The report highlights continuing problems of recruitment in London, which have undermined efforts to collect VAT.

Poll tax 'to hit £347'

The community charge, or poll tax - which is to replace domestic rates - is set to average £347 in its first year of operation in England compared with the figure of £278 forecast by the Government, the Association of London Authorities claimed on the eve of a House of Commons debate on local government finance.

Pilkington in £50m deal

The Ministry of Defence has awarded the Pilkington glass group a £50m production order for periscope systems to equip the UK's Trident nuclear missile-carrying submarines.

Flight control centre

The Civil Aviation Authority is preparing to file a planning application to develop a rural site in Hampshire for a new £200m air traffic control centre in the UK. The centre will control all flights over England and Wales.

Budget surplus far short of expectations

BRITAIN'S public sector surplus fell far short of City of London expectations in December, fuelling speculation of a stringent Budget and possible tax increases in March, writes Rachel Johnson.

The Central Statistical Office announced that the surplus - or public sector debt repayment - was £400m, in sharp contrast to the figure of £2.2bn widely predicted in the City.

Less buoyant tax and privatisation revenues, coupled with a big rise in public expenditure, have undermined the chances that Mr John Major, the Chancellor, will meet his end-of-year budget surplus target of £2.5bn.

The surge in expenditure was reflected in local authorities' borrowing needs of £300m, compared with £100m in December 1988.

"The Chancellor has every incentive to go for a tight Budget at this stage," said Mr Peter Spencer, economist at Shearson Lehman Hutton, a London securities house.

In its announcement, the CSO said the surplus for the first nine months of the 1989/90 financial year was £3.7bn compared with £3.7bn in the same period of 1988/89. This reduced budget surplus left the Treasury almost £9bn short of its £12.5bn target.

Excluding privatisation proceeds, the surplus in the nine months to December fell to just £100m from £2.6bn in the same period of last year. The Treasury said privatisation receipts shrank to £500m last month because of the £1.6bn "green dowry" that accompanied the water flotation.

Analysts at securities houses revised their forecasts for the

budget surplus in 1989/90 down by £2bn to around £10bn-£10.5bn.

They cautioned, however, that this was still an optimistic target. It could only be reached if the Government reaped £7.5bn from privatisation receipts this month and "barrel-scraping exercises" from small-scale privatisations.

"The speed at which the budget surplus has shrunk as the economy has slowed has taken us all by surprise," said Mr John Sheppard, economist at SG Warburg. "There is now a case for putting up taxes, not cutting them in the Budget," he said.

The Treasury said last month that the surplus was "significantly smaller" than expected, and £2.1bn less than the repayment in December 1988.

It said that the Govern-

ment's Autumn Statement, however, had given warning of the "surge in local authority spending," and stressed that monthly figures, especially provisional ones, tended to be erratic.

Economists said last month's big increase in local authority spending reflected the heavy costs of preparing to implement the community charge.

The sudden shrinking of the budget surplus caused tremors in the gilt market, as traders contemplated an end of the authorities' buying-in of stocks to reduce the public debt. Longer-dated stocks fell more than a point in price in expectation that the Bank of England would start to issue gilts again next year, when the budget surplus is predicted to be as low as £5bn.

An added factor was the rejection by Ford workers of a

new pay offer and concern over the inflationary wage claims.

Mr John Major, the Chancellor, was urged yesterday to ignore calls for a tight Budget in March and instead cut £5bn off the tax burden of businesses and individuals.

Putting forward its ideas for the 1990 Budget, the Institute of Directors said real tax cuts were essential this year to encourage savings and business investment in Britain and to offset the effects of the tight monetary policy currently being used by the Government to combat inflation.

The IoD said the tax reductions in the 1988 and 1989 Budgets had failed to reduce the overall burden of taxation as a percentage of gross domestic product.

US trade deficit grows on impact of Boeing strike, Page 18; Lex, Page 18

A bitter policy pill rouses a sleeping giant

Peter Marsh reports that April 1 could spell doom for UK pharmaceutical makers

MANY MANAGERS in the UK pharmaceuticals business are looking forward to April Fool's Day this year with a marked lack of enthusiasm.

It is not the prospect of practical jokes that bothers them but what they regard as a piece of political chicanery that some believe will damage the UK's £5 bn (£8.3 bn) a year medicines industry.

April 1 marks the start of a process, outlined in last year's government policy document, of forcing drug prescribing under tougher controls in an effort to restrict rises in the National Health Service's £24 bn (£4 bn) a year pharmaceutical budget.

The changes will affect not only drugs companies but the other main players - retail pharmacists, wholesalers and doctors - in the complex network by which prescription medicines are transferred to patients.

The overall impact of the shakeup, according to some in the medicines business, will be to put pressure on doctors to prescribe cheap generic copies of off-patent medications as opposed to the more expensive, newer products from which the drugs industry derives the bulk of its revenues and profits.

Sales of generic drugs are running at about £170m (£280m) a year, while the cheap imports - which often come from countries such as Greece and Italy - account for a similar figure. Neither adds up to a large part of the total NHS drugs budget, but both are growing.

The main losers should be the figures continue to rise will be large UK-owned drug groups such as Glaxo, Wellcome and Imperial Chemical Industries (ICI), which spend millions of pounds a year on the research needed to bring out new products.

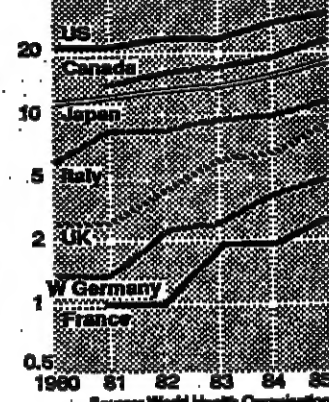
Poised to benefit from the changes, at least in theory, are the smaller, much smaller generic-drugs businesses. These wait for the expiry of patents on large-selling medicines made by the mainstream industry and then sell copies at a lower price.

In recent weeks the large drugs companies, led by the Association of the British Pharmaceutical Industry, the main trade body for the business, have stepped up their attacks on the government proposals with a flurry of reports.

According to one, commissioned by the association, the measures in the discussion document will mean the mainstream companies "face both

Share of drugs market by generic products

by value, percent (log scale)



considerable difficulties in getting new products on to the market and a substantial threat to revenues from existing products."

April 1 has caused foreboding in the industry because on that date family practitioner committees, which oversee the work of general practitioners, will be placed directly under the control of Britain's regional health authorities, the powerful agencies responsible for spending the £20m (£33 bn) NHS budget.

According to the plans of Mr

Kenneth Clarke, the UK's Health Secretary, this framework - which will replace the present structure of the committees in which their links to government are much looser - should the doctors into the budget-minded approach of the health authorities, placing greater limits on prescribing costs.

To achieve these aims, so Mr Clarke hopes, doctors must get into the habit of prescribing generic rather than branded formulations, avoiding excessively expensive drugs except where absolutely necessary.

The philosophy behind this approach has not gone down well with doctors, many of whom are keen to preserve their freedom to prescribe whatever they think will help their patients.

It has also alarmed the large drugs companies, which derive large profits from relatively small numbers of prescriptions of high-price products.

Public sympathy for the big medicines companies has not been helped by several occasions in recent years when the sector has loudly complained about the likely effects of other policy changes related to drug prescribing - and has despite the protests emerged unscathed.

Mr Bill Gerard, chairman of

Medeva, a medicines company which this week completed the takeover of Evans Healthcare, a leading generics supplier, says: "In the past the (research-based) industry has been guilty of shedding a lot of crocodile tears. But this time it's for real."

Nevertheless, the UK accounts for only a small proportion of sales for many large drugs companies. They may be able to balance the effects of any gloomier times in Britain with increases in business elsewhere.

The outlook may be poor for the mainstream, research-based companies, but few believe the generics sector is turning into a goldmine. This part of the industry is engaged in a price battle in which profits - which in generics are never high at the best of times - are being heavily squeezed.

That has followed decisions by leading drugs wholesalers like Unichem and Macartney to cut prices of generic products they sell to retailers, putting pressure on manufacturers to reduce their margins. The large medicines companies may derive some comfort from the fact that while they may be catching a cold, the minnows are scarcely enjoying the best of health.

BUSINESS LAW

'Hijacking' now respectable in Japan

By Richard Pell-Ilderton

Until recently the word used by the Japanese for a corporate takeover was *notori* - which translated means "hijacking". The *notori* or takeover specialists were often tainted with *yakuza* (Japanese mafia) connections and the business had a sleazy image with connotations of green-mail.

During the past two and a half years all this has changed. Nowadays the expression "M&A" - mergers and acquisitions - can be seen (written in English) on the Japanese characters) in column headings on nearly every page of the Nikkei newspaper. Modern Japanese society is most susceptible to fads and crazes and corporate Japan is now gripped by M&A mania.

To the Japanese, M&A has a very broad meaning. It encompasses any type of direct corporate investment and even acquisitions of real property. But in almost all cases the target of the acquisition will be located outside Japan.

The principal hunting ground is still the US. Japanese companies made corporate acquisitions there to the value of \$21.4bn in 1988. But now increasingly attention is being focused on Europe. This shift is explained in part by the growing trade friction with the US exemplified by the so-called "Super 301" Clause introduced by the US Omnibus Trade and Competitiveness Act 1988 to punish trading partners deemed guilty of unfair trading practices which the Japanese view as a protectionist measure targeted solely at Japan.

In contrast to the colder climate in the US, the prospect of a European Market without internal barriers after 1992 has generated considerable interest among the Japanese. Post 1992 Europe with a consumer population of 320m will be an extremely important market in place for Japanese goods and services. But there is also acute concern about the possibility of being excluded from the market altogether by Fortress Europe.

The risk of exclusion from the unified market has probably been exaggerated - at least as far as manufacturing companies are concerned. The 1985 Single Market White Paper contains no provisions discriminating against goods produced by non-EC companies although it is possible that pressure will increase in future for protectionist measures to be taken against such companies, especially if EC businesses are seen to suffer on account of the free circulation within the EC of goods produced by companies from non-member states.

For the time being, however, the trend seems to be moving away from protectionism as the European Commission is currently working on proposals to scrap bilateral controls on Japanese car imports in France, Italy, Spain, Britain and Portugal with effect from the end of 1992.

It is intended that reciprocity will apply in certain sectors such as banking and investment services with the result that if restrictions are operated in Japan which prevent companies from even one of the member states from establishing a business presence in Japan, no Japanese company from the sector will be allowed to establish a subsidiary in any member state of the EC.

Although 1992 is focusing Japanese attention on Europe generally, the UK seems most favoured for Japanese direct investment. Its attraction can be attributed to several factors. The British Government has actively encouraged Japanese investment with generous regional and state financial aid and the corporate tax rate of 35 per cent is lower than in any other EC country apart from Spain. UK unit labour costs are also comparatively cheap.

By comparison with the UK, other EC countries have not been so welcoming to Japanese business. The French fought a protracted battle to treat Nissan Bluebird manufacturers in Sunderland as Japanese imports and thus subject them to a 3 per cent quota on the basis that the local content of the cars was below the 80 per cent required by France to qualify as European under its own unilateral rules.

The French Government was encouraged to take this stance by its domestic motor manufacturers. But last April it did a turn-about spurred in part by fears that France would be shunned completely by Japanese investors unless it softened its stance.

Until recently Italy was also seeking to include UK manu-

factured Nissans within its quota for Japanese imported cars but has now agreed to allow unrestricted entry to all cars although it continues to claim that they are Japanese and not European products.

To date Japanese direct corporate investment in the UK has been mostly by way of "greenfield operations," strategic minority stakes or joint ventures - although outright acquisitions are now on the increase. The majority of acquisitions have been of unlisted companies where the transactions are negotiated privately with the vendor, thus avoiding the glare of publicity associated with a bid for a quoted company.

A further advantage of buying an unlisted company is that the purchaser has much more scope for conducting an extensive due diligence investigation prior to the acquisition in order to discover hidden liabilities or other irregularities within the target company. In the case of an offer for a listed company this is not normally possible and the purchaser is left to rely mainly on publicly available information.

This makes private acquisitions particularly attractive to Japanese companies as their internal corporate procedure generally requires a project to be exhaustively researched before any decision can be taken to proceed.

Once the Japanese company's acquisition team has obtained internal approval to proceed with a deal on particular terms it is very difficult for them to seek approval for changes to the structure, and their authority to agree even very minor changes without fresh approval is usually strictly limited.

Indeed a re-structuring of the deal part way through the transaction can be a Japanese acquisition team's nightmare. A change to the structure proposed by one of the other parties to the deal may in fact benefit all concerned, but if the Japanese company's team presents such a revised proposal to their senior colleagues for approval they are likely to lose

face and be confronted with the question "If this structure really is better, why didn't you think of it in the first place?"

It is often assumed that Japanese companies avoid making hostile takeovers as to do so would destroy the target company's sense of *wa* or internal harmony and make it difficult subsequently to integrate the target as a member of the acquiring group. Whilst this may be one factor it is also the case that the inflexible internal approval procedure and inability to make snap decisions in the face of rapidly changing circumstances would in many cases rule out the possibility of a contested bid.

There has been one recent example of a Japanese acquisition of a UK listed company when Bank of Yokohama took over Guinness Mahon. But that was an agreed offer rather than hostile one.

If Japanese companies are to move into the field of hostile acquisitions in the UK it will probably be the likes of Sony, Seibu Saito, Prince Hotels, Matsushita, YKK and Dai Nippon Ink who will lead the way. These companies are owned or run by somewhat unconventional and autocratic figures and the traditional Japanese corporate decision making process of *nemawashi* whereby everyone in the company kicks around a new idea for a while before a consensus finally emerges, would not be allowed to get in the way if fast responses were required.

Indeed Dai Nippon Ink has already completed a successful \$540m hostile acquisition in the US when it took over Relchold Chemicals in 1987.

Recently there has been renewed talk in the Nikkei of *notori* as Toyota's affiliated parts manufacturer, Koito has struggled to fight off the advances of US corporate raider T. Boone Pickens. And in a separate saga two supermarket chains, Chujitsuya and Inagaya, have become the bid targets of a company named Shuwa.

Although there have been allegations of green-mail in both cases, these recent domestic developments are seen by some in Japan as a sign that M&A is starting to take root in the home market whereas until now it has been kept very much for export only.

The author is a partner in City solicitors Wilde Saple. He recently returned to London after two years working in Tokyo.



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CONVERSIONS LTD. PLATER/ WELDER/ ERECTORS Required To work on manufacture and installation of cranes, good rate of pay, plus overtime. Tel: 0204 26345	ASSEMBLY OPERATOR Person required to work in our busy manufacturing unit. The job involves bench assembly work and the operation of drilling machines and bench presses. Hours of work are: 8.15am - 4.45pm, Monday - Thursday, 8.15am - 3.45pm, Friday. Please reply in writing to Micky Owen.	PAYROLL CLERK £8,000 NEG Top Property Group seek person 23-45 to become part of their team. Dept is 3 strong & covers all aspects of payroll for 900 staff, all on Centrelink. Excellent perks inc: help with fares. Call Kevin on 0273 541460	VEGETARIAN RESTAURANT Requires enthusiastic 2nd Chef m/f cheerful personality essential. TEL: 0222 8937605	TELESALES A world leader in the Express Parcel Distribution market, seeks to employ a self-motivated Telesales Executive to ensure that our ambitious growth targets are achieved. Based in Hampstead, you will join our professional and rapidly expanding sales team, selling our Courier Services throughout the Country. Previous Telesales experience would be an advantage, but is not essential. If you would like to be considered for this position, please now on: 0742 525670	TELESALES A world leader in the Express Parcel Distribution market, seeks to employ a self-motivated Telesales Executive to ensure that our ambitious growth targets are achieved. Based in Hampstead, you will join our professional and rapidly expanding sales team, selling our Courier Services throughout the Country. Previous Telesales experience would be an advantage, but is not essential. If you would like to be considered for this position, please now on: 0742 525670	WAITER (M/F) Chef-de-rang for busy French rest. West. Evenings only - Phone Manager after 5.00pm. 0954 61190
CONVERSIONS LTD. PLATER/ WELDER/ ERECTORS Required To work on manufacture and installation of cranes, good rate of pay, plus overtime. Tel: 0204 26345	ASSEMBLY OPERATOR Person required to work in our busy manufacturing unit. The job involves bench assembly work and the operation of drilling machines and bench presses. Hours of work are: 8.15am - 4.45pm, Monday - Thursday, 8.15am - 3.45pm, Friday. Please reply in writing to Micky Owen.	PAYROLL CLERK £8,000 NEG Top Property Group seek person 23-45 to become part of their team. Dept is 3 strong & covers all aspects of payroll for 900 staff, all on Centrelink. Excellent perks inc: help with fares. Call Kevin on 0273 541460	VEGETARIAN RESTAURANT Requires enthusiastic 2nd Chef m/f cheerful personality essential. TEL: 0222 8937605	TELESALES A world leader in the Express Parcel Distribution market, seeks to employ a self-motivated Telesales Executive to ensure that our ambitious growth targets are achieved. Based in Hampstead, you will join our professional and rapidly expanding sales team, selling our Courier Services throughout the Country. Previous Telesales experience would be an advantage, but is not essential. If you would like to be considered for this position, please now on: 0742 525670	TELESALES A world leader in the Express Parcel Distribution market, seeks to employ a self-motivated Telesales Executive to ensure that our ambitious growth targets are achieved. Based in Hampstead, you will join our professional and rapidly expanding sales team, selling our Courier Services throughout the Country. Previous Telesales experience would be an advantage, but is not essential. If you would like to be considered for this position, please now on: 0742 525670	DRIVER required in the Sileby area, to drive company director to afternoon appointments


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TECHNOLOGY

Concrete represents stability, hardness and permanence, so much so that the metaphors "set in concrete" and "concrete examples" have passed into the language.

Unfortunately, the metaphors may be misplaced. Far from concrete structures lasting for ever, some are starting to crumble a century sooner than their designers predicted.

Roger Browne, assistant managing director in charge of research and applied technology at Taywood Engineering, part of Taylor Woodrow, the civil engineers, says: "There has been a disastrous epidemic of decay in many countries, resulting in a major burden to society."

The company estimates that the global cost of repairing concrete damaged by corrosion is \$10bn (£6bn). In the UK, almost 40 per cent of the \$35bn spent on construction each year goes on maintenance and repair, part of it for concrete. Many of the more than 300,000 post-war pre-cast concrete houses are showing damage.

In the US, more than 200,000 bridge decks have been damaged by de-icing salts. In Hong Kong, half of the housing department's 939 blocks of flats are in need of repair because of concrete corrosion. In the Middle East, the use of aggregates contaminated with salt has corroded buildings within 10 years.

Crumbling concrete has huge implications for civil engineering contractors, builders and architects. They may be faced with demands for performance guarantees, as well as mounting repair bills and costly litigation.

In an attempt to understand what makes reinforced concrete lose its durability, work

As concern mounts about crumbling buildings, Lynton McLain reports on the science of predicting concrete decay

Constructing a cure for an epidemic

is under way on a technology - called deterioration - aimed at predicting the rate of decay. The work started in 1961, when Taywood studied nuclear reactor structures and North Sea oil rigs and platforms to try to predict their behaviour over a 30-year life. At the time, civil engineers did not know how to specify concrete to ensure that it lasted for a given period of time.

Concrete is a mixture of cement, sand, aggregates and water, but these components are complicated. Cement is made from commonly occurring chemical compounds, such as silicate hydrates and metallic aluminates, much of which is found in clay, and lime. Water added to cement (which binds the other components) forms it into a gel, which sets hard.

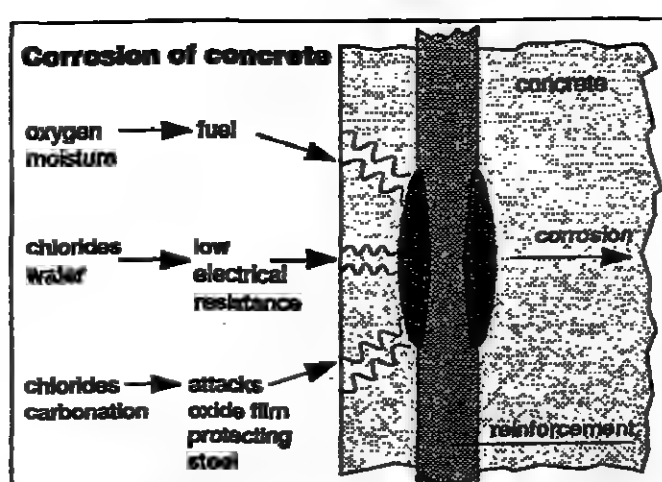
The difficulties with concrete start with its physical properties and corrosive materials in the air. Concrete has high compressive strength, but low tensile strength: it is 10 times stronger when pressure is put on it than when it is

pulled. To counter the tensile weakness, concrete is poured around steel bars and these are at the root of the problem.

Under benign atmospheric conditions, the alkaline properties of cement protect the steel reinforcement. But tiny holes start to appear in the concrete when the water to cement ratio rises above 0.4.

The Channel Tunnel and the Bahrain causeway have water to cement ratios of 0.38, so the concrete is less porous and stronger than that used in nuclear reactors, which have a ratio of 0.42.

When the ratio rises to 0.7, concrete becomes very porous and the holes become capillaries which aid the passage of water to the bars. Two commonplace chemicals can lead to the destruction of concrete: carbon dioxide from the air and chlorides from salt. The carbon dioxide attacks the concrete by destroying the alkaline protection of the steel and allowing rust (oxides from oxygen and water) to form on its surface.



The rate at which chlorides, from salt or sea water, penetrate the structure is determined by their concentration and the concrete's porosity.

Browne says the aim of the deterioration work has been to find out when corrosion becomes a problem and to work out a methodology for predicting the life of concrete structures. "If somebody wants a building to last 1,000 years, at least we would then have a basis for working towards such a design life."

Deterioration is multi-disciplinary, involving chemistry, physics, electrochemistry, stress and structures.

Data on the penetration rates of chlorides and carbon dioxide in existing structures, under different climates, is being analysed and new concrete is being tested and calibrated. The destruction of protective alkalinity is measured using a chemical indicator, phenolphthalein, applied to a drill core.

Another test shows how far the steel bars have become

active with corrosion. A device called a potential half cell measures to what extent the resistance has been increased by rust. Taywood has developed this into a continuous technique.

The Norwegian company Norsk Overflate Teknikk has developed an electro-chemical way of restoring alkalinity and desalinating concrete. A metal mesh is laid on the concrete and sprayed with a gel to ensure electrical contact and 20 volts is applied. Alkaline ions are drawn in and chlorides are released.

Taywood and the UK Building Research Establishment have joined forces with the West German Bundesanstalt für Materialforschung, with Labelling, Intermac and Forox, of Spain, and with the Italian Istituto Ricerche Breda in a £2.5m European Community research project.

The aim is to extend the life of concrete before repairs become necessary, to develop standard tests and to establish criteria for repair systems.

Japan's line in short numbers

WHILE businesses in London will have to cope with longer telephone numbers, caused by the extra digit added to the dialling code, their Japanese counterparts are being offered a way of shortening their phone numbers.

NTT, the Japanese telephone company, is allocating business numbers that consist of just four digits. The caller simply presses the "flash" button, which appears on all modern phones, followed by the abbreviated number. The short code can be tapped in from anywhere in the country.

All the local telephone exchanges in Japan have been programmed to translate the new four-figure codes into the longer traditional phone numbers. (If someone in the south of Japan wanted to telephone someone in Tokyo, for instance, they would normally have to dial nine numbers.)

For a company wanting to use the service throughout the country the charge is ¥170,000 (£734) a month, plus installation charges.

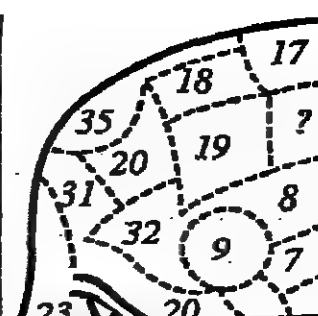
Moving picture over the phone

A MOVING video picture of a person in a conference room, which can be squeezed down an ordinary phone line, is the promise of the latest techniques from US videoconferencing specialist Compression Labs (CL), of San Jose in California.

The equipment adjusts to transmit the pictures down phone lines at 56 kilobits per second (kb/s). Although video picture transmission systems are available which operate at 64 kb/s, they have usually been incorporated in picture telephones, where there is just one person's movements to keep track of.

The CL Rembrandt II/06 equipment compresses the normal PAL or NTSC television pictures by a ratio of 1,600 to one - the equivalent of squeezing a 400-page book into a quarter of a page of text - in order to give full videoconferencing facilities. It uses a compression technique called cosine transform extended (CTX), which uses a CL-developed algorithm for transmitting only the parts of the picture that move.

CTX is a derivative of the proposed international videoconferencing standard called



WORTH WATCHING

Edited by Della Bradshaw

DCT. The Rembrandt equipment is designed so that a simple software update will enable users to transfer to the DCT standard once it is ratified.

Bill for the year 2000

ALTHOUGH the 1990s have only just begun, computer users should already be planning system changes for the year 2000, according to today's issue of Computer Week.

The UK publication says computer users could face big bills when they alter the computer code handling the change to the year 2000. All the dates in their programs will have to be amended.

Worst affected will probably be organisations with computers which use the computer language Cobol, which is employed in many core financial applications.

Cobol typically stores dates as six figures - with only the last two digits of the year stored. More modern "fourth generation" languages will also be affected.

Large companies that have already tackled the date change problem have faced bills of more than £100,000.

Gas bulb for car headlights

THE GAS discharge bulb, familiar in street lighting and sports stadia, could become standard equipment in cars of the future, writes Andrew Wiseman.

Not much bigger than a match, it will produce twice as much light as the halogen bulb. It uses an electric arc between two electrodes in a metal vapour mixture, instead of a white hot tung-

sten filament. Car manufacturers will be able to decide whether to use the extra light to improve the range of the beam or reduce the size of the headlight.

Because the new bulb cannot be directly connected to the car's electrical system, researchers at the West German company Hella are developing an electronic control unit to turn the 12 volts of a car's electrical system into the 120-200V needed to start the bulb.

Lotus 1-2-3 adapted for Unix

THE popular personal computer spreadsheet package Lotus 1-2-3, is now available for workstations running the Unix computer operating system - tipped to be the 1990s' market leader for commercial and scientific systems.

The development follows an agreement between Lotus Development, of Cambridge, Massachusetts, and Sun Microsystems, of Mountain View, California, the workstation manufacturer.

The new 1-2-3 will operate on three types of Sun workstation: based on Sun's Sparc architecture, Motorola chips or Intel processors.

British loaf starts to travel

A CHEAPER and more consistent loaf of bread can be produced in a new commercial oven developed by Rank Hovis McDougall (RHM), the UK baking and food group.

It involves the average British loaf travelling up to 100 ft during the 20 minutes or so it spends in the oven.

The advantage of the travelling oven - in which the bread, rather than the oven, does the travelling - is that the mixture is exposed to different temperatures during the baking process.

When the loaf is placed in the oven, it needs to be exposed to more heat than is necessary later. This forms a crust, which prevents too great a loss of moisture.

The travelling bread, which carries the rows of loaves through the oven, will also ensure the oven uses as little fuel as possible.

CONTACTS: NTT: Japan, 03 506 5111, CLE: US, 408 436 5000, Computer Weekly: London, 081 3067, Hells West Germany, 0241 38 1, Sun: US, 415 950 1300, Lotus: US, 617 877 8500, RHM: UK, 0783 687 153.

Health service embarks on information technology treatment

THE UK Government has unveiled a broad strategy for one of the world's most far-reaching information technology projects - computerising the National Health Service.

The ultimate aim is to put all patient records and management information on computer and to give every doctor, health professional and administrator immediate access to the information he or she needs, by means of a huge NHS data network.

Roger Freeman, the junior health minister, launched the strategy at a Department of Health conference in Birmingham yesterday. Details are contained in an overview document, two consultative reports and 13 supporting papers.

"Information is the lifeblood of the

NHS," Freeman said. Information technology (IT) would make it possible for doctors, patients and health service managers to make the "informed choices" which were an essential part of the Government's plans for NHS in the 1990s, as laid out in last year's White Paper, Working for Patients. For example, computerised information about waiting lists would tell GPs to which hospitals they should refer patients for specialist treatment.

NHS expenditure on IT - £120m in 1988/89 or 1 per cent of total spending - has been low by comparison with other industries and other countries. According to Freeman, European health services spend an average 2 to 3 per cent of their total budget on IT. In banking, the figure is 6 per cent.

The Government will give hospitals an extra £108m to spend on IT during 1990/91 and GPs £24m to buy computers.

But the strategy documents say that an immediate and overwhelming priority is to get existing systems to work well together. The development of IT in the NHS will inevitably be based on computers already in use - and unfortunately these include a significant number of expensive and incompatible systems, which have been custom-built for individual health authorities.

Making the existing systems and new computers work together will require extensive development of standard software and the building of a communications infrastructure. As a first step towards an NHS data network, the Department of Health is negotiating

with Rascal, the UK telecoms company, to set up a network for the Family Practitioner Service.

By April 1991, this network will connect local Family Practitioner Committees with the NHS Central Register at Southport. After that, individual GPs will be able to connect their surgery computers to the network.

The long-term plan is for it to be extended to hospitals and elsewhere, so that everyone in the NHS can exchange medical, financial and administrative information - subject to safeguards about patient confidentiality.

* Framework for Information Systems: Overview, HMSO, £4.50.

Clive Cookson

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* IDC Report June 1989.

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COMPANY NOTICES

BANCO BILBAO VIZCAYA

THIRD QUARTERLY DIVIDEND 1989

Banco Bilbao Vizcaya has approved the payment of a third quarterly dividend for the financial year 1989 on all shares in issue as follows:

Currency	Dividend	Tax	Net Dividend
Spanish Pesetas	60.00	14.25 plus	45.75 plus

Date of payment: On or after 12th January 1990
Place of payment: At the Head Office or branches of Banco Bilbao Vizcaya or its subsidiaries.

Conversion Option
Shareholders may opt for the redemption of the net dividend of 45.75 pesetas per share in the acquisition of further shares offered for this purpose at 225% (225 pesetas per share), rounded up to the nearest whole share by the purchase of additional fractions where necessary.

Holders of 100 shares who wish to convert their dividend will receive shares. All costs of the conversion, including Spanish stockbroker's costs, will be borne by Banco Bilbao Vizcaya. Shareholders may exercise their option to receive dividend through the head office and branches of Banco Bilbao Vizcaya or of its subsidiary banks up to and including 31st January 1990. The shares thus acquired are listed and paid for.

HOLDERS OF INVESTOR DEPOSITARY RECEIPTS (IDRs) will receive sterling as a percentage of the net dividend of 45.75 pesetas per share by presenting Coupon No. 14 at one of the offices listed below:

EMI Standard Bank Limited 45 Beach Street London EC2P 2JX	Morgan Guaranty Trust Co. of New York Avenue des Arts, 35 Kensington, London W8 5AH
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Specific instructions regarding the Option must be given at the time the Coupons are lodged, rounding down to the nearest 100 shares.

IDR holders will receive sterling converted at the rate of exchange ruling on the day of presentation of their coupons, and payment will be made free of commission from that date. In the case of coupons presented for payment in London, UK tax will be deducted if the Cash Dividend is taken, unless accompanied by an Inland Revenue Affidavit of Non-Residence.

Jose Maria Conde
Secretary to the Board
Bilbao, 26 December 1989

LEGAL NOTICES

JOHNSON TIDBALL ASSOCIATES (TRAVEL) LIMITED IN RECEIVERSHIP

NOTICE IS HEREBY GIVEN, pursuant to section 48 of the Insolvency Act 1986, that a MEETING of the creditors of the above named company will be held at The Grand Hotel, Wolverhampton Road, Moss Pk, Stafford on Tuesday 20 January 1990 at 11.00 am for the purpose of having laid before it the report prepared by the joint administrative receivers in accordance with the said section and, if thought fit, appointing a Committee.

Creditors whose claims are wholly secured are not entitled to attend or vote at the meeting. Creditors who are partly secured may only vote in respect of the balance of the value of the security, as estimated by them. A creditor in respect of a debt due on, or secured by, a bill of exchange or promissory note must treat the liability of any person who is liable on the bill or promissory note to the company as a security held by him (unless that other person is subject to a bankruptcy order or in liquidation).

Creditors wishing to vote at the meeting must lodge a written statement of their claims with us at Cork Quay, 43 Temple Row, Birmingham B2 5JT no later than 12 noon on 20 January 1990.

DATED 10 day of January 1990.
Ian H Carrington
Joint Administrative Receiver

NOTICE OF APPOINTMENT OF JOINT ADMINISTRATIVE RECEIVERS

E.C. ARNOLD LIMITED (T/A: E.C. ARNOLD) Registered No. 2008995
Nature of Business: Dried Food Processing. Trade Classification: 15.

NOTICE IS HEREBY GIVEN that M.J. Moore and D.J. Waterhouse, of Coopers & Lybrand, 5 Albion Place, Leeds LS1 6JP, were appointed Joint Administrative Receivers of the above named company by Standard Chartered Bank, on 20 January 1990.

M.J. Moore,
D.J. Waterhouse,
Joint Administrative Receivers.

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Commercial & Ind. Property	14.00	46.00	
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MANAGEMENT: Marketing and Advertising

Advertising

Why the colossal cost is worth it

Alice Rawsthorn explains that although many agencies are still obsessed with assembling international networks of offices, there are some following alternative routes

Throughout the 1980s the development of the advertising industry was dominated by internationalisation. The theories of Theodore Levitt, the "global marketing" guru, tripped from the tongues of agency executives. The industry was developed in acquisitions and affiliations as US and UK agencies expanded into other countries.

The rationale for all this activity was to create the sort of agency which would be able to benefit from the burgeoning market for global advertising. The major advertisers of the future, or so the theory went, would work with the agencies able to handle their advertising all over the world.

So far the new international agencies have adopted the same sort of structure as that developed by the old US agencies - J Walter Thompson and Ogilvy & Mather, now owned by WPP of the UK, and by Young & Rubicam - when they pioneered the concept of an international advertising agency. This structure involves operating an international network of offices - all full service agencies with their own creative departments, account teams and media-buying facilities.

Most of the current crop of agencies with international aspirations - Eurocom, Boulet Dru Dupuy Petit and Hour Seguela Cayzac & Goudard of France and Denton & Johnson of the UK - are also committed to creating conventional networks of offices.

But another breed of agency - Bartle Bogle Hegarty in London and Eldorado, part of Eurocom, in Paris - is adopting alternative approaches. They intend to be involved with international advertising, but without owning huge networks of offices and affiliates.

Meanwhile some of the established international players are exploring ways of restructuring their networks.

The first generation of international networks was created by the giant US agencies when they followed their domestic clients into other countries. When the US industrial groups moved overseas - chiefly in the 1950s and 1960s - they found the local agencies to be so weak that they persuaded their existing US agencies to move with them.

These agencies opened offices all over the world. Some offices were start-ups. Others were acquisitions. In some countries, such as Japan, most agencies opted for joint ventures. The offices were intended to operate both as local agencies - with their own clients - but also as part of an international network.

The cost of owning and operating such a network is colossal. But the US agencies believed it was necessary to offer their clients both an international service and to respond to their needs in individual countries.

When the second generation of

international networks surfaced in the 1980s - with the ambitious UK agencies, like Saatchi & Saatchi in the forefront - they adopted a similar structure generally by combining strings of agencies. Saatchi created its networks - the Saatchi agency and BSB Worldwide - through a series of acquisitions.

The catalyst for the creation of these new networks was the conviction that, as the activities of the major advertisers became increasingly internationalised, they would want to work with the same agency across all their markets. Unless an agency could offer its clients access to a network of offices, it not only ran the risk of missing opportunities to win new business, but of losing its established clients when they switched their accounts into international agencies.

So far this conviction has proved correct. No one knows what proportion of the \$220bn (£135bn) spent on advertising worldwide is absorbed by international campaigns. But it is true to say that the proportion is increasing every year. Scarcely a week goes by without a report that yet another advertiser has consolidated its advertising into an international network.

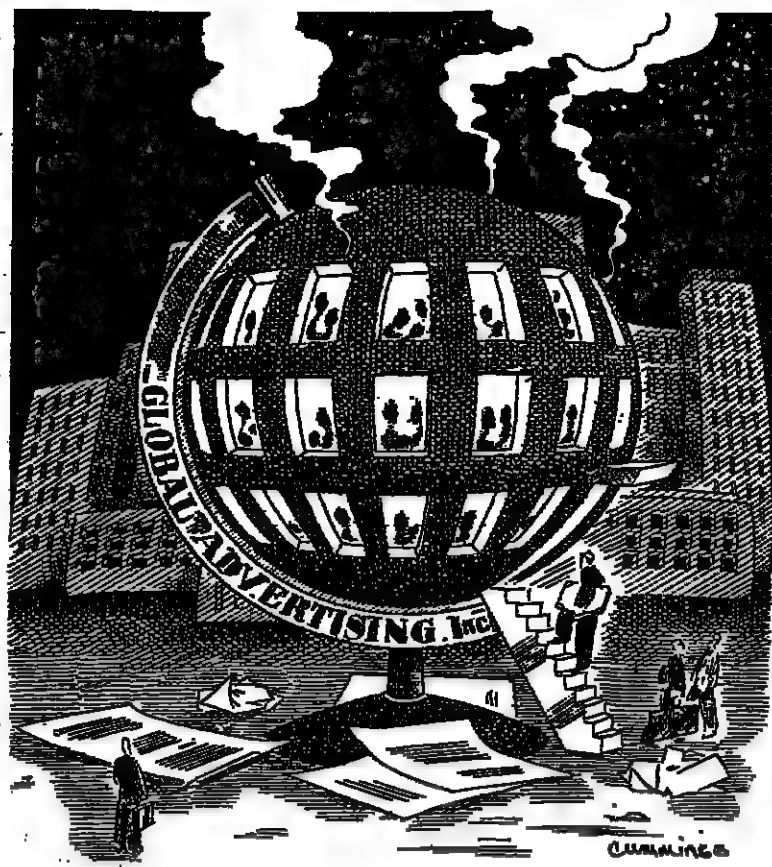
All the trends in international advertising - everything from the approach of the unified European market in 1992 to the need to exploit economies of scale through volume production - mean that the growth in international advertising seems set to continue.

It is not surprising that other agencies, which have hitherto concentrated on their domestic markets, are eager to establish an international presence in advertising. But the cost of setting up, or acquiring, an international network is higher than ever and there are relatively few good agencies left to buy.

The state of play is that the price of entry is very, very high," says Richard Humphreys, chief executive of Saatchi & Saatchi Worldwide. "The big networks are already in place. Some agencies are strong in individual countries but it would be very difficult - and expensive - to create a new international network."

"There are little pieces here and there, a great shop in Paris or a good business in Milan," says Eddie Hill, advertising analyst at Wertheim Schroder in New York. "But as for someone new coming on to the block? Forget it."

The aspirant international networks, most notably the French



agencies, appear to be undeterred. Jean-Claude Boulet, chairman of BDDP in Paris, is convinced it has no choice but to establish an international presence. Otherwise, he says, BDDP's domestic business will be eroded as the international networks take away its accounts.

The French agencies are intent on assembling conventional networks of full service agencies in the US style. "If you are going to work with international clients you must have an international network," says Pierre de Plas, vice chairman of Eurocom. "One client will want to work with you in West Germany, the UK and Sweden; another in Belgium, the Netherlands, and Italy. So you cannot say, Belgium is a small country, let's forget about it."

The French agencies - buoyed by the strength of the franc against the pound - are now active on the acquisition front. Late last year Eurocom took control of the advertising interests owned by WCRS, the UK group, to form EWDB, a new

network. Last week BDDP acquired a minority holding in Broad Street, the UK marketing group. Earlier this week RSCG made a £32m offer for KLP, the UK sales promotion consultancy.

But these deals have been relatively small in scale. The French agencies are still a long way away from assembling the sort of international networks of full service agencies owned by JWT or Y&R.

The only entrants to the international arena with the resources to acquire - or assemble - networks on such a scale are the giant Japanese agencies, Dentsu and Hakuhodo. Dentsu has announced its intention to establish an international network, but it may take two or three years to do so.

In the meantime some of the younger European agencies are examining alternatives to the conventional system of operating an international network of offices. Bartle Bogle Hegarty, one of the most successful London agencies,

aims to become a "niche" player in international advertising, but it is determined to do so without losing its independence or staging strings of acquisitions and associations.

"All we want to do is create distinctive advertising," says John Hegarty, creative director. "I do not believe we could do that if we operated in two or three different markets. We are a certain sort of agency because I am here in London watching everything all the time. I could not do that if we had offices in Paris and Milan too."

BBH already produces pan-European campaigns for Levi-Strauss, the US jeans company, which is one of its highest clients. It works with Levi's European marketing department in Brussels and commissions market research for different countries from independent consultancies. The strategic and creative work is executed at its office in London. The only aspect of the advertising it does not control is the media buying, which is done by McCann.

Eldorado, the Paris agency that specialises in fashion advertising, has adopted a similar approach. It handles all the international advertising for Hermes, the French fashion house, from Paris. It liaises with Hermes subsidiaries over the advertising budget for each country and adapts the campaign to suit that market. The media is bought by specialist buying companies.

The same strategy was used in Eldorado's work for Benetton, the Italian leisurewear company. Eldorado created the ads - the controversial "United Colours of Benetton" campaign, which was withdrawn from some countries after accusations of racism - from Paris, and JWT handled the media-buying worldwide.

KHBB, one of Saatchi's subsidiaries, also uses its London office as a creative and strategic centre for international campaigns. It now derives £40m of its £122m billings outside the UK. Some of the media-buying is handled by its own department in London, but most is executed by the Saatchi or the BSB media networks.

The trend towards centralising media buying in Europe - whereby buying is handled, not by the advertising agency but by a specialist company like Carat, the French group recently bought by WCRS, Zenith, the Saatchi subsidiary - is likely to make it easier for other young agencies to adopt a similar approach in the future.

But this "niche" approach is only suitable for a particular type of international advertiser. It is not appropriate for the really large multinationals, which do need to use the resources of a conventional advertising network with local offices in different countries.

"We can only really work internationally with a certain type of client, a company which wants distinctive advertising and is able to centralise decision making without involving 10 different marketing departments," says John Hegarty.

More and more companies are now centralising their marketing for regions like Europe or Asia. This not only has implications for smaller agencies, like BBH and Eldorado, but for the established international networks too.

"If a client has different profit centres in different countries, we need to provide full service agencies in those countries," says Carl Spielvogel, chairman of BSB Worldwide in New York. "Our clients are now centralising their operations. Increasingly they are operating in regions, like Europe, from a single centre. It may be in the future it will not be necessary for us to own full service agencies everywhere."

Other agencies are thinking along the same lines. JWT has identified six "drive countries" in Europe - France, the Netherlands, Italy, Spain, the UK and West Germany - where most of its business is concentrated. In the long term it may consider concentrating its resources on building critical mass in these countries, by streamlining its operations in smaller markets.

"It is a dilemma," says Miles Colbrook, president of JWT Europe. "Our clients need us to be omnipresent, so we will still be represented in every country. But we also have to ask ourselves whether we really need six creative teams or three media-buying teams in the smaller markets."

In many ways it would be in the interest of the large agencies to streamline their international operations. The conventional networks of full service agencies are both costly and complex to operate. On the other hand, the expense involved in operating a fully fledged network benefits the established players, it ensures that the cost of entry to international advertising remains high, thereby making it more difficult for new competitors to emerge.

But the future structure of international advertising agencies - whether they are newcomers like BBH, or old timers like JWT - will be dictated not by the interests of the agencies, but by those of their clients.

"Advertising agencies are service companies," says Carl Spielvogel. "At the end of the day the sort of service we offer is determined by what our clients want. If they change, we change too."

Fewer new identities

By Alice Rawsthorn

THROUGHOUT the 1980s the corporate identity consultancies of the US thrived as the wave of leveraged bids and buy-outs created a new wave of companies needing new names and identities.

The bids and buy-outs slowed down last year and so did the demand for new company names. A study by Anspach Grossman Portugal, one of the best known New York corporate identity consultancies, shows the number of companies that changed their names fell to 1,600 in 1989 from 1,864 in 1988.

Merger and acquisition activity has been a buoyant source of new business for the US identity consultancies. Despite the slowdown on Wall Street, it was still responsible for half of all the company name changes in 1989.

Some important new names emerged from last year's bids and buy-outs. SmithKline Beecham was created by the merger of the pharmaceutical giants, Deloitte and Touche was the legacy of the combination of Deloitte Haskins Sells and Touche Ross in accounting. Donald Trump, the flamboyant property tycoon, could not resist renaming Eastern Shuttle, his newly acquired airline, as the Trump Shuttle.

Other old established US names disappeared as overseas bidders stamped their identities on acquisitions. Westinghouse Elevator became Schindler Corporation. Stauffer Chemical turned into Rhone-Poulenc Basic Chemicals.

Some companies chose to make changes. F W Woolworth Co, dropped the FW and the Co to call itself Woolworth Corporation. Middle South Utilities has started the 1990s as Entergy Corporation.

The phenomenon of corporate name changes is now an accepted part of US corporate life. Four times as many companies chose new names in 1989 as in 1980. Moreover companies are now prepared to invest in more sophisticated identity schemes.

But the consultancies, like Anspach, that make their money in this area are bracing themselves for another lull. In the years to come there are likely to be fewer bids and buy-outs on Wall Street in 1990, and fewer US companies needing new names.

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The Financial Times proposes to publish this survey on:

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ARTS

Still more Berio

BARBICAN HALL

Tuesday's episode in the Berio jamboree offered above all his *Formazioni*, composed in 1965-7 for the Amsterdam Concertgebouw; but the music that completed the BBC Philharmonic programme was of exactly the right weight - and not lightweight. At the beginning and end were two sets of early Mahler songs orchestrated by Berio, often lavishly: it was a surprise to hear the cheery little "Hans and Gretel" such rich orchestral dress and hardly less to find the measured raptures of "Erinnerung" translated into Wagnerian breadth.

Mostly, nevertheless, the point of the exercise was to re-create a Mahlerian instrumentation, with the benefit of imaginative hindsight to read some of his later devices back into these juvenilia. From dusk to time the East German baritone Andreas Scheibner - keen, sincere, with excellent diction if no great range of colour - faded beneath the horns, trombones and tubas: hard not to, in this hall, and I wouldn't blame the conductor Edward Downes.

In the newly touched-up version of Berio's Concerto II for piano, subtitled "Echoing Curves," Bruno Canino was the brilliantly lively soloist. Like many another Berio work, the Concerto is constructed around an earlier piece of more limited dimensions: here, his *Puntos on the Curve to Find*... of 1974, where the solo piano, racing incessantly through formulaic patterns, inspired the accompanying ensemble to occasional flights of its own. Now with an added prelude and a ramified tailpiece, *Puntos*... stands pretty much as before, in the centre - but what curves around it is a whole fountain of bubbling trills and tremolos, wave upon wave of them. *Puntos*... sounded lush and lush: Concerto II is a riot of winking sonorities, piled gleefully one upon another but never congested.

Formazioni proves to be a work of another order, harmonically rich - I mean powerfully and originally cogent, levered with mastery assurance - beyond any Berio I know except the opera *Dei re in ascolto*, and more concentrated than that. As always he yields a sonorous pompous which ravishes the ear, but it is utterly in the service of the developing music. There is no simple ear-tickling, not even in the sense of capitalising upon self-five virtuoso flourishes as in the solo *Serenade*.

No doubt the Concertgebouw commission inspired Berio to consider instead the special, sober virtues of that band: clean-edged colours in depth, superlatively sharp-edged balance. He challenged them by relocating the players in a new geography whence they would have to recover their ensemble virtues, and building his score deliberately upon these unfamiliar distances and relations. Long pedal-notes are its basis, anchoring harmonic excursions that search far and wide, never guessable but always trenchantly motivated.

That a single hearing, it was the last years of his exile, but let's not quibble. Actually he looks more like Michael Mac Liammoir with that papery, blubbery mask of a face, and sounds like an Edwardian actor-manager holding forth anecdotally. The script is a patchwork of Wildeisms attributed to John Gay of whom no programme details are given. The production is by Frank Dunlop of whose talent there is little appreciable onstage sign.

David Murray

CINEMA

Consumer culture hit with passion

In Denys Arcand's *Jesus of Montreal*, modern cinema continues its reassessment of the life of Christ. Since response to the last stage in this reassessment - a certain film by Martin Scorsese - took the form of screaming clerics and Vatican apoplexy, the French-Canadian director has got off lightly. Even when premiered last year in combustible Cannes, where you can rent a Catholic demonstration by the hour, his satirical tragedy about a passion play was greeted with uncomplicated approval. It also won the Prix du Jury.

Is there something wrong with it? Yes and no. What is right is the film's flair for shading light into dark as the story progresses. What is wrong is its love of soft targets. Scorsese created a furor by riding the horses of Kazantzakis's apocalyptic novel straight into the cohorts of consensus Christian belief. Arcand walks carefully up to his national enemy - the consumer society - and checking that it is already well-peppered by satire gives a simple but showy push to knock it over.

The tale is of a young actor-director called Daniel (Lothaire Bluteau), hired to stage a passion play on the heights above Montreal. Gathering four disciples - an actress in TV commercials, an actor who dubs porn movies, an actor who wants to play Hamlet and the mistress of this bishop authorising the play - he turns them into a thespian command squad. Night by night under Canadian stars, they pull the pin out of the gospel story and lob it armed with modernist notions, into the audience.

These notions consist of creating a "real" social-historical context around an increasingly unreal (for many) Sunday School myth. For can't we know that crucifixion began 600 years before Christ, that it took from two to seven days for a man to die on the cross; that the spectacle was thought so horrifying it was 500 years before any artist painted Christ's death; that...?

These gusts of reality, blowing forth from this modern Passion, are too much for the Montreal authori-

JESUS OF MONTREAL

(18)

Lumiere, Camden Plaza, Gate Notting Hill

A DRY WHITE SEASON

(15)

Carzon West End, Screen on the Green

SCENES FROM THE CLASS STRUGGLE IN BEVERLY HILLS

(18)

Cannous West End

SISTERS

(15)

Cannous West End

WELCOME HOME

(15)

Odeon Haymarket

ties. They break up the play and arrest our hero. Tragedy (of a sort) follows. But satire - sleek and a little self-congratulatory - precedes and slickens the way. Tapped on the funny-bone by M. Arcand, we smile at a skit on commercials: "It should be more 'Kundera'!" says the producer of a puff for a new perfume boasting the copeline "The unbearable lightness of being." We chuckle at a porn-film dubbing session, with its vocalisers ringing harassed changes on the necessary vocabulary of sighs and groans. And we grin at Arcand's modern variations on the expulsion of the money-changers from the temple: a TV commercial smashed at the theatre's commercial audition in the theatre, or the temptation in the desert (the "world's riches" shown from a lawyer's skyscraper-top office).

But more and more as the film proceeds, these seem like comic canopies: and the film that of a man who can turn cocktail party epigrams into a semblance of epic satire. He did the same trick in his last film, *The Decline of the American Empire*. Almost every joke in the first hour of *Jesus of Montreal* is a good one. But they are no more than jokes and they take a long time adding up to a movie.

Only in the second half do fresh-

man frolics yield to a real flowering of pain and questioning. When medical pleasibility is invoked to "explain" the resurrection and when our actor-hero meets his own strange martyrdom on a red velvet as if to flow from Arcand's pinpricks. Less time spent exploding the empty balloons of our consumer culture and more time spent bleeding real human anguish might have made a masterpiece rather than an intelligent amusement with tragic trimmings.

For anyone still sceptical about the possibility of resurrection, Marlon Brando is back. White-haired and wide-bellied, the Messiah of the Method has rolled away the stone from his retirement to play a liberal South African lawyer in *A Dry White Season*. In his first movie in eight years, Brando has fifteen glorious minutes. His greatest as an actor is - as ever - that he breaks all rules. He mumbles into his chin; he gazes at the ceiling; he peers over jumbo-size jowls; he plants pauses where they don't belong (as a bomber plants gelignite in a crack in the wall); and he slurs, sneers or detours with sudden circular wit. It is as if the mantle of Orson Welles had newly fallen on him from Heaven.

Perhaps it has. Certainly all is banality around him. Director Euzhan Palcy, who crafted that magical Martinique growing-up tale *Rue Cases Negres*, performs scant magic on this lumpy political thriller. The ascripted with Colin Welland. Donald Sutherland guns away as the South African schoolteacher seeking to expose police brutality. (His black gardener and other unfortunate have died in the wake of the 1970s Soweto uprisings). And Janet Suzman (Sutherland's wife) and John Kani (black lawyer) prop up the supporting cast.

But with a plot that does not thicken so much as coagulate with cliché, all that results is "Son of Cry Freedom": a rallying cry to the converted, delivered so lifelessly it is unlikely to move either them or the unconverted.

Paul Bartel's *Scenes From The Class Struggle In Beverly Hills* begins with a good title, caps it with good titles (gold on red velvet as if we are time-warped in a Universal melodrama c. 1955) and gets better from there.

If Bartel's *Eating Raoul* excited your taste-buds, here is more gourmet black comedy from the same chef. Jacqueline Bisset, Paul Mazursky, Mary Woronow and Bartel himself are among the pampered high-rollers in a neighbourhood plump on sex, murder and haute cuisine. Dialogue is strictly over the top - "My body is a Rolls Royce Coruiche," "We are doomed unless we break the cycle of need" and the like - and romance is strictly under the counter. One plot among several involves a cross-over seduction scheme, deftly amorous variant on *Strangers On A Train*.

There are too many comic ideas for one movie, but since when has that been a complaint? For the most part the film is small but perfectly formed, silly but perfectly charming. Likewise *Sisters*: at least until Lila Kedrova materialises as a runaway granny. Writer Rupert Walters and director Matthew Hoffman, whose previous joint career amounts to a criminal record (*Privileged*, *Restless Natives*), deposit an amiable young man (Patrick Dempsey) with a family of neo-Gothic nutters somewhere near Montreal. It is Christmas; Dempsey is in love with the youngest daughter of the house; but confusion spirals when she plays hard to get and her two sisters play easy to get.

What can a poor boy do? Answer: stumble about comically in the enveloping lunacy (Andre Gregory is the mostly nude father, Florida Balkan the mostly insane mother) and help everyone find Grandma Kedrova when she does a bunk from her hospital. Purling wisdom from her snow-frosted lips, La Kedrova voices the film's self-important late thoughts about love and fulfillment. But we prefer the jigsaw-puzzle comedy of the first half to the fortune-cookie messages of the second.

Welcome Home launders America's



Lothaire Bluteau in 'Jesus of Montreal'

post-Vietnam agonies in a plot sadder than a soap opera. Can surviving MIA Kris Kristofferson - returning home 15 years after being reported dead - patch things up with Dad Brian Keith and ex-wife JoBeth Williams? What will Miss W's husband Sam Waterston think, not to mention (oh dear if we must) the son he never saw, Thomas Wilson Brown.

You can tell a TV movie *manqué* by the frequency with which the phrase "deal with" is used: "I don't know how to deal with this" (Sam to

JoBeth), "You're going to have to deal with this" (Sam to young Thomas), and so on. The movie itself never deals with anything; either with its people as people (they are pawns on a problem-drama chess-board) or with its plot as more than a workout for trite emotions. Maggie Kleinman scripted. The late Franklin Schaffner, who directed, will prefer to be remembered by films like *The Best Man*, *The War Lord* and *Patton*.

Nigel Andrews

Diversions and Delights

PLAYHOUSE THEATRE

This is an evening in quotation marks, less than two hours of a clever actor acting and so enjoying his skill that when the need for real feeling intrudes he is taken aback; one showman playing another and letting us know it; the kernel of humanity eventually obscured as to be invisible.

A stout figure with a general, faintly epinephrine, mouth assures us that "I am aware of the evening." He thanks us lovely Parisians for making him feel at home, in what is evidently a fund-raising lecture against the torn and faded backcloth of a pleasure garden on a stage cluttered with rehearsal furniture.

Suddenly we realise - with a pang - the full tragedy of greatness fallen, genius down on his luck, pride humbled. It is Donald Sinden with a centre parting and a limited season to fill at the Playhouse.

For the purposes of this one-man show it is Oscar Wilde in the last years of his exile, but let's not quibble. Actually he looks more like Michael Mac Liammoir with that papery, blubbery mask of a face, and sounds like an Edwardian actor-manager holding forth anecdotally. The script is a patchwork of Wildeisms attributed to John Gay of whom no programme details are given. The production is by Frank Dunlop of whose talent there is little appreciable onstage sign.

David Murray



Donald Sinden as Oscar Wilde

The whole entertainment might work well on radio or television, touring American campuses or playing the height of London's tourist season; but it makes a lacklustre theatrical experience.

Mr Sinden may call for absolute (absolute makes the part grow larger) and address the audience, but he is never Wilde, never one whom the gods loved and then humbled; more the Garrick Club's favourite story-teller. The limitations become apparent in

the show's second half when - the great respect the actor, the singer at betrayal and the grief at bereavement enter the story. The actor is hoarse and horrified, crumpling and contemptuous by turns; but flounders in search of emotion when the deaths of wife and mother demand more than posturing. This is the ham who has cried wolf too often for real tragedy to ring true.

Part of the trouble lies in the detachment apparent in all technical performers: the "look no hands" brilliance that joins the audience and admires itself. This mutual conspiracy works pleasantly enough with aphorism and joke but in inadequate to convey Wilde's brutal treatment in jail or the barbarity he recalls shown towards a small child.

Neither text nor direction throw any new light on a school's broadcast corpus of knowledge. The audience probably already consists of those who know the story and the quotations; they will find nothing fresh here. It does nothing for Wilde as not even the tour de force that Mr Sinden's admirers (I am one) would hope for. The first night mood was characterised by benevolent lethargy and slowly coagulating hope.

Martin Hoyle

Laurentia

COVENT GARDEN

There is a precedent for staging another short ballet with Ashton's *La Fille mal gardée*. Although custom has established that it is a self-sufficient masterpiece, with no need for a make-weight partner in the programme. Nevertheless, the Royal Opera House has decided that this season, as a tribute, we shall see the ballet from *Laurentia*. It is one of the showpieces of the Soviet repertoire, abstracted from the ballet that Vakhtang Chabukiani, the great Georgian dancer, first staged in Leningrad in 1939, with himself and Natalya Dudinskaya in the leading roles. Rudolf Nureyev produced for the Royal Ballet in 1965 in a memorable performance with Nadia Nerina, and we may assume - though the programme is unforthcoming - that Tuesday night's revival follows his earlier text.

The piece is fiercely difficult, not merely in step but - more crucially - in style. Soviet performers have a long understanding of balleticised folk-dance, of applying "national" accents to academic bravura (we have but to think of *Don Quixote* and *Paquita*). Soviet training teaches a boldly-scaled movement which leaps into such show-off numbers and flies joyously over the steps blazing with life. The incident of national temperament a spanking decoration. All this is essential for *Laurentia* - there is a famous film clip, now available on video, showing Maya Plisetskaya like a thun-

derbolt in the leading ballerina's variation, her back foot brushing her head in exultant impetuous jump - and anything less can but look polite. Tuesday's Royal Ballet cast - Fiona Chadwick, Maria Almeida, Viviana Durante, Phillip Broomhead, Errol Pickford, Bruce Sansom - were kittens pretending to be tigers, lost in a fringe of technical and stylistic demands.

I thought Miss Almeida gave her variation - it is the prettiest of the three - a persuasive charm, and the bounding Errol Pickford can never be uninteresting, but there was little other cause for rejoicing with a work that should leave its viewers feeling as if they had seen a particularly brilliant fireworks display.

There could be no real complaints about the presentation of *Fille*, for the cast - Lesley Collier and Stephen Jefferies as the lovers, Michael Coleman and Garry Grant as Simone and Alain - are experienced Ashton performers. I think there are comic incidents that have coarsened, and should be re-studied (Lise tends to be hoydenish at moments), but the choreography remains heart-lifting, and John Lanchbery's conducting gives savour to every dramatic point. And in a nutshelling world, there is the unchanging delight of Leslie Edwards in his created role as Thomas, 30 years after *Fille* first won our devotion.

Clement Crisp

Moving Picture Mime Show

PURCELL ROOM

Whereas Marcel Marceau was the practised old French smoothie of the art of mime, the three men of Moving Picture Mime Show are its naughty, silly, enthusiastic schoolboys. In their 1980s cartoon-strip sketches, they became creatures from the swamp; a school exam; the victors to a modern art gallery; and more. Now, in *Generalissimo*, they tackle that favourite schoolboy theme - war.

It is like a fifth-form re-hash of Kurt Jooss's *The Green Table*. Scene One: the heads of state of the world's two most powerful countries - no more serious than housemasters in an end-of-term sketch - meet for vacuous peace talks. Scene Two (the Serious Interlude): war. A scene of death. Scene Three: two soldiers, from opposite sides, fake battle to kid their superiors and play practical jokes on each other. *All Mime on the Western Front*.

Though few mimes could be less like the old Marceau on the face of it than these gauche romancers, the underlying Moving Picture Mime Show looks now all too like his. Now you'll recognise us doing this; look, now we're doing it; look, wasn't that funny?

If the movement quality was in itself more refined, MPMS's pacing would be fine, its spell more sure. As it is, I keep wanting everything twice as fast - Chaplin-speed. Some jokes are good, but it's too easy to see all of them coming. And *Generalissimo*'s first scene is outclassed in every respect

but sheer obviousness by the mime duo Ralf Ralf, who in 1988 did an unforgettable summit conference - a precise, wild, funny, rapid cascade of fantasy. The two Moving Picture Mime Show generals resort to trite gags like "have a cigar." "Why, thanks, I'll take the box." Part of each scene of *Generalissimo* is fitted to classical music. Scene Two is to *Mars from The Planets*; Scene One is to a bit of the *Dance Infernale from The Firebird* spliced into *The Rite of Spring*. But music makes these performers' timing heavier. They seem to keep waiting for the best.

In the evening's first half, they gave two old favourites, *The Gallery* and *The Examination*. Here the Moving Picture Mime Show method looks now all too like his. Now you'll recognise us doing this; look, now we're doing it; look, wasn't that funny?

The biggest laugh of the evening went to the shortest, fastest item. Toby Sedgwick announced "Bacon Frying - a British Event." He then lay on the floor and, for less than a minute, was a rather of bacon. Thaw, sizzle, crackle. Turn over. Sizzle, crackle, pucker. Fry. Delicious.

Alastair Macaulay

Streamlined season for the RSC

The Royal Shakespeare Company yesterday announced its most streamlined (euphemism for economical) 1990 season since the 1970s. The approach of a £25m deficit by April has concentrated the mind of Terry Hands, planning his last year as artistic director.

A company of 65 actors will present 19 plays (13 new productions) in four theatres in contrast to the team of over 90 working on 40 odd plays in six theatres in 1987. The cash shortfall has been accelerated by a fall in audiences, 10 per cent below target at both Stratford and the Barbican, although Hands is quick to point out that its aim for 80 per cent capacity is considerably higher than any commercial theatre would anticipate.

The new productions at Stratford include *Much Ado About Nothing*; *The Comedy of Errors*; *King Lear* (with John Wood as Lear); *Love's Labour's Lost*, directed by Terry Hands, and *Richard II*, with Jeremy Irons as the weebegone king, in the main house, and the *Last Days of Pompeii*, Nick Dear's version of the Spanish 17th century original for the whole Don Juan oeuvre, *Trifles and Cressida*; *Edward II*; a new play, *Two Shakespearean Actors*, about Macready and the American actor Edwin Forrest; and another Hands production, Chekhov's *The Sea-Shell*, all at the Swan.

London has a quiet time, with the main Barbican theatre taking transfers from last year's Stratford, plus a revival of Lionel Bart's *Blitz*. The Pit gets transfers from the Swan, including Anthony Sher in *Singer*, but there are hopes to mount new plays by Paula Milne and Michael Hastings. For the Barbican Christmas show the RSC is presenting a new musical, *Children of Eden*, based on Genesis by Stephen Schwartz, creator of *Godspell*. It is a joint production with Upstart and in theory could provide the RSC with a profitable return, on the lines of *Les Miserables*, which still contributes over £1m a year to the RSC's coffers.

There will be national tours for *Les Liaisons Dangereuses* and *Shoebat*, with Ian McKellen, should be shown on BBC television in the spring. But the over-riding controller at the RSC at the moment is the financial situation, which determines that the safest money spinners are presented for the longest possible runs.

By the middle of February the RSC should be able to announce its new artistic director, or directors. Obviously filling the position has led to intense wrangling with the few possible contenders. The new team should be in situ by April 1, to plan a 1991 season which could be very different from the stop-gap schedule for 1990.

Antony Thornecroft

ARTS GUIDE

EXHIBITIONS

London

The Royal Academy: Frans Hals - the great master of the 17th century Dutch school, already shown in Washington and due to go on to Haarlem. The work of one of the greatest painters of the 17th century, the Dutch school, Master of the portrait, he was all but forgotten for 200 years after his death in 1681, and he remains an enigmatic and controversial figure. The Hayward Gallery: The Other Story - an intriguing but uneven survey of the work in Britain since the war of artists drawn from cultures other than that of the western European tradition - weak in its socio-political and historical analysis but often strong in the individual work. Daily until February 4, except bank holidays.

Paris

Grand Palais: Eros. Some 100 vases, marbles, bronzes and jewels dating from Greek antiquity describe most explicitly the verve with which the god of love encouraged humans and gods alike in their unbridled pursuit of pleasure. Closed Tues, ends Feb 5 (4225410).

Musée d'Art Moderne de la Ville de Paris: Kupka (1871-1957) or The Invention of Abstraction. The subtitle of the vast retrospective sums up the progress of the Czech-born artist from Vienna-inspired symbolism to non-figurative canvases where glorious colours acquire a life of their own. 11 Avenue President Wilson, closed Mon, ends Feb 25 (4723612).

Madrid

Caja de Madrid: Raoul Dufy. Works by French fauvist, well known for his lively use of colour and interest in varied forms of art, are on show in Spain for the first time. Ends Jan 26. Palacio de Velazquez. Art in Latin America. The exhibition analyses the sources and devel-

Brussels

Musée Numismatique et Historique (at the Banque Nationale): an exhibition of contemporary Belgian jewellery, medals and sculpture. Closed Monday ends Jan 31.

Rome

Galleria Nazionale dell'Arte Moderna: Bertel Thorvaldsen (1770-1844). Sculptures, reliefs, portrait busts and drawings by the prolific and talented Danish artist who spent nearly 40 years of his working life in Rome. Ends Jan 26.

Braccio di Carlo Magno (St Peter's). Russian icons. Over 100 icons of superb quality. Ends Jan 26.

Milan

Palazzo Reale: Fernand Leger retrospective: includes over 150 works - paintings, watercolours as well as book illustrations. Ends Feb 18.

Munich

opment of art in Central and South America, Ends March 4.

Frankfurt

Kunstsammlung, Markt 44. The Frankfurt Kunstsammlung is one of the works by the American sculptor Louise Bourgeois. After nearly 20 years unknown, she and her first retrospective in New York in 1983, organised by the Museum of Modern Art. Ends Jan 28.

Schirn Kunsthalle, Am Rinderberg 6. The Surrealists. Around 500 paintings, drawings, photos and objects are on display with works by Masson, Tanguy, Man Ray, Tanning and Ernst. Until Feb 18.

Mannover

Kestner-Gesellschaft, Warburgstrasse 18. A retrospective of the Spanish painter Joan Miró (1893-1983), with around 130 works on loan from Spain. Ends Feb 19.

Cologne

Museum Ludwig, Bischofsplatzstrasse 1. The most comprehensive retrospective on Andy Warhol, who died in 1987, with around 160 pieces from New York. They can be seen only in Cologne until Feb 11.

Tokyo

Idemitsu Museum. Ceramics of Japan. First part of a comprehensive exhibition devoted to major pieces from the museum's own vast collection and focusing on karatsu ware and other ceramics from Kyushu.

January 12-18

Vienna

Museum für Kunst und Kunstgeschichte. An exhibition of paintings by Arnulf Rainer, deemed to be one of Austria's most successful post-war artists, and who recently had an exhibition in New York. Ends Jan 28.

New York

Museum of Modern Art. Covering only eight years, from 1987 to 1994, Picasso and Braque: Pioneering Cubism consists of more than 350 works of the two artists during their fruitful collaboration before Braque left for war. Ends Jan 18.

Metropolitan Museum of Art. A major exhibit of the works of Canaletto brings alive scenes of Italy in its secular glory. Ends Jan 21.

Washington

National Gallery. Highlighting this decade's renewed interest in painting in America, the 100 prints comprise a special exhibit borrowed from the collection of Joshua P. Smith, among them works from major contemporary artists including Jasper Johns, Richard Diebenkorn and Alex Katz. Ends April 8.

Tokyo

Idemitsu Museum. Ceramics of Japan. First part of a comprehensive exhibition devoted to major pieces from the museum's own vast collection and focusing on karatsu ware and other ceramics from Kyushu.

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Thursday January 18 1990

Hong Kong is slipping away

MR DOUGLAS HURD, the British Foreign Secretary, returned from his first trip to Hong Kong a good deal less bruised than Sir Geoffrey Howe, who visited soon after the massacre of demonstrators in Peking last summer. One small contributory factor to the relative calm must be that the people of Hong Kong are content to see the Vietnamese boat people shipped back home, as the British government has started doing.

But any judgment on the success, or otherwise, of his mission cannot only be measured by its public reception. The reality is that he went to Hong Kong with little to offer its people, who are resigned to not expecting much from Britain. He came back with next to nothing by way of compromises from China which assumes sovereignty over the colony in 1997.

From all available evidence, Britain has very little to lose by abandoning its subservient attitude towards China. London must now demonstrate, rather than claim, that it puts the people of Hong Kong above the niceties of Sino-British relations, the value of which may be questioned after Tiananmen Square.

Britain has decided that 95 per cent of Hong Kong's 5.6m people cannot hope for a full passport giving them right of abode in Britain. Unless they can escape elsewhere, as 1,000 a week now are - they will have to stay put when the communists take over.

Firm stand

There are two issues which require a firm stand from Britain in these circumstances: the introduction of democracy to Hong Kong and the Basic Law which will govern the territory after 1997.

There is no direct democracy in Hong Kong. China prevented the inclusion of any detailed commitment to direct elections in the 1984 Sino-British declaration on Hong Kong. Britain then hoped to introduce some directly elected members to the Legislative Council in the 1988 elections. China objected; Britain retreated.

The next opportunity is 1991 after which there is just one

more chance, in 1995, before the hand-over. China wants not more than 30 per cent directly elected by 1997 - 18 out of 60 seats. Britain's decreasingly ambitious proposals would have 20 directly elected in 1991 and 30, representing 50 per cent, in 1995.

Mr Hurd appears pleased with a Chinese intimation that Peking might now accept 20 directly elected members - but only on condition that Britain makes no commitments beyond 1991. He seeks too little and is too easily pleased.

Flexed muscles
Yesterday the Chinese again flexed their muscles, announcing that any Hong Kong residents who had the right of abode in any country other than China after 1997 would be disqualified from senior government jobs and from membership of the Legislative Council.

The British government should quickly announce the most ambitious possible move towards self-determination for the people of Hong Kong. Too much time has been wasted already. The best way forward would be to adopt the proposal of the Commons Foreign Affairs select committee: 30 per cent directly elected in 1991, 100 per cent in 1995.

Hong Kong people would then have a chance to make the best, in a short time, of working out their own ways of self-determination. These ways could, conceivably, prove so responsible and confidence-saving that a future, less inflexible Peking regime might accept them within the one country, two system model which is supposed to exist after 1997.

A forceful message is also needed to convince China that if the forthcoming Basic Law for Hong Kong deviates from the spirit of the 1984 agreement it will not be accepted quietly. Hong Kong's chances of surviving intact are receding as confidence and talent slip away. Moves towards democracy may not help, but they may make it more difficult for China to ignore the wishes of Hong Kong's people. Mr Hurd must say that Britain has not relinquished Hong Kong and will not do so until July 1997.

A Pyrrhic victory

IF PREVIOUS backbench revolts are any guide, the Thatcher Government will be able to brush aside Parliamentary opposition in today's House of Commons debate on the community charge. But the whips' procurement of a solid majority will reflect the pliability of Tory MPs rather than the true level of support for the levy. The poll tax, although swathed in billions of pounds of transitional relief, remains deeply unpopular. The Government has created a fiscal monstrosity which will further undermine the independence of town halls while adding to the difficulties of managing an inflation-prone economy.

Much of the criticism is narrowly self-serving. The losers want their losses reduced and the winners want their gains increased. Both groups want the Treasury - in other words the taxpayer - to cough up larger subsidies. Mr Charles Patten, the Environment Secretary, is right to resist pressure of this sort: fiscal change will always create winners and losers and the cash available for transitional relief is inevitably finite. But the Government is wrong to imply that the long-term benefits of the poll tax will offset the short-term discomfort.

Negative consequences

The economic consequences of this reform (which the Treasury strongly opposed) are wholly negative. In the short run, the poll tax will add half a point to the retail price index just as the Chancellor is struggling to prevent an acceleration of wage inflation. In the longer-term, the scrapping of all domestic property taxes will significantly increase the fiscal privileges of home ownership. After the overhauling of the housing market in 1987/88, the Government might have been expected to back measures likely to reduce future instability. Ironically, the poll tax will have precisely the opposite effect. And, during what is supposed to be a "green" decade, the abolition of rates will also reduce the relative price of larger houses thus encouraging the wasteful use of space.

The community charge is even more flawed as a local tax base. As ministers have stressed in recent speeches, around 10m people will receive

rebates of some kind. This is no cause for celebration, mere confirmation that the tax in its original form was unworkable. The disentangling of the tax and benefits systems used to be a central plank of Conservative policy. But with the poll tax ministers are deliberately levying taxes which individuals cannot afford and then, at considerable administrative expense, instructing officials to extend the means of payment. This process used to be known as pauperisation.

Unfair levy

Yet the rebates, while necessary, do not make the community charge a fair levy. Almost all owners of large expensive houses will gain substantially. Chief executives will be expected to pay exactly the same towards the cost of local services as shop assistants or school teachers. Such a regime, which falls far short even of proportionate taxation, would never be accepted at the national level where taxes remain progressive.

In addition, by introducing the uniform business rate, Mr Patten has seized control of a large slice of local government income. From April councils will have control over little more than a quarter of their total revenue. This means that if they want to raise revenue by 5 per cent more than central government deems appropriate, they will have to raise the regressive poll tax by 20 per cent. A gearing effect of this kind is a recipe for inefficiency rather than increased accountability: councils will spend the appropriate amount on services only if Whitehall-based officials are capable of correctly estimating their differing needs.

The demands on local government are likely to rise in the 1990s. Schooling, housing, community care and environmental policies will become increasingly important determinants of local quality of life. To discharge their responsibilities effectively, local authorities will need to raise a larger, rather than a smaller, proportion of revenue locally and be able to rely on fair and efficient local taxes. Mr Patten, a prisoner of the ideological 1980s, is introducing the wrong tax at the wrong time and in the wrong place.

There is a good deal of agreement that housing and land are central to many of Britain's economic problems, but much less agreement on how the link should be analysed and described.

Widespread disquiet is expressed among home owners and would-be sellers (as well as hope on the part of the Treasury) about the weakness of house prices. The Halifax index showed prices in December only 3 per cent higher than a year before and some 3 per cent down on July. The Society believes that prices could fall by up to 10 per cent in 1990.

Yet it is not the slump which is worrying many analysts, but the subsequent recovery. Their fear is that the present setback is just a policy-induced respite due to higher interest rates; and that the underlying trend is for property prices to take off, providing an impetus for the next inflationary boom. This will lead to another jerk in interest rates, inaugurating a fresh unhappy cycle.

The Halifax believes that the housing recession is similar to the corrections seen in 1972-73 and 1980-81 which did not stop subsequent prolonged upturns. The Society expects London and the south east, where the recession started, to inaugurate a recovery in 1991 leading to a mild boom in 1992.

Looking further ahead it sees a return of buoyant conditions. Although there will be a fall in the number of young households, this should be offset by an increase in the number in the 30 to 59 age group, who are most likely to be owner-occupiers with mortgages.

The economic importance of the secular housing boom is discussed by Peter Spencer of Shearson Lehman Hutton in a paper with the surprising title: GMS: How to prepare Britain for full membership. Spencer's thesis is that the unique tax-exempt status of owner-occupied housing has biased UK personal investment towards dwellings, driving prices up to an artificially high level, stimulating spending through the wealth effect and necessitating high interest rates.

There are other subtleties. In the 1970s and early 1980s capital gains in housing were offset by large real losses suffered by the holders of liquid assets such as bank and building society deposits in a period of rapid inflation. Subsequently, lower inflation and higher real interest rates put an end to this erosion. The abolition of credit controls and financial liberalisation unlocked the floodgates. Most recently the replacement of domestic rates by the Community Charge has removed the last remaining tax on owner-occupied housing.

The total housing stock was around 21,000,000 in 1989, on Spencer's estimate. Offsetting housing debt, the net equity in housing amounted to some £70bn, or nearly two and a half times disposable income. This overhang is seen as a big inflationary threat. House prices are likely to be driven up further by the prevalence of NIMBY ("not in my back yard") planning controls that will put a severe dampener on new construction.

The valuable part of Spencer's policy conclusions relate, not to the EMS, but to policies to curb the inflation of property values. The alternatives

are well known. Leaving aside the NIMBY minefield, they include:

- Phasing out mortgage interest relief;
- Eliminating it against the higher tax rate;
- Taxing the imputed rental value of owner-occupied houses;
- Taxing land values;
- Taxing capital gains from owner-occupied residences.

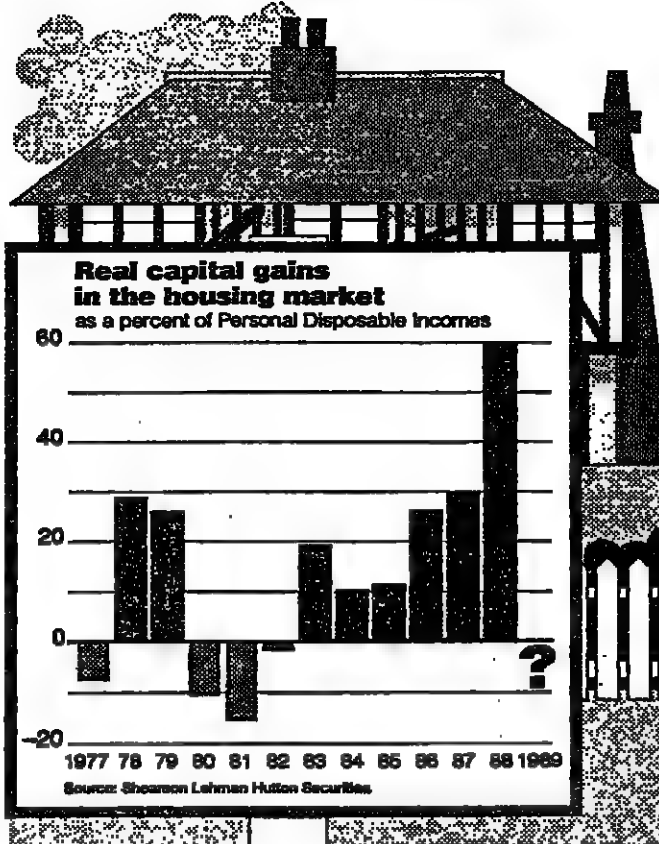
The last three proposals are the more fundamental. Peter Spencer has worked out in some detail how to implement

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ECONOMIC VIEWPOINT

The dragon ride ahead

By Samuel Brittan



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A small adjustment to the mortgage ceiling could theoretically be offset by a large move

on one of the other reforms. Leaving aside this remote possibility, my own judgment of the Budget will depend not on the size of the prospective surplus or any monetary targets announced (the correct size of which is anyone's guess) but on whether or not the Chancellor indulges in the perversity of raising the mortgage relief ceiling. If he does, it will be a matter of indifference whether he has given in to pressure from the Prime Minister or whether he shares her instincts himself. Nothing would give me more pleasure than apologising for these suspicions - although it will take more than one Budget for the

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The question of which fiscal reform to make is much less important than implementing at least one of them. Alas, my greatest fear about the Budget is that, so far from including

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apology to be full-hearted. For no one seems to have been able to convince the Prime Minister that the present fiscal subsidies and privileges for housing do not in the end benefit the young suburban couples of Tory fantasy, but spill over into higher land values and house prices. Yet there is much less disagreement among economists on this issue than almost any other subject.

SO FAR I have followed fashion by looking at the distortions of the housing market in terms of inflation. But a sufficiently determined monetary policy can, however, prevent these distortions from taking an inflationary form. This is so irrespective of whether a parochial monetarist policy is followed, or an international one operating through the exchange rate. The housing distortions can indeed make diagnosis harder, tempt governments to overdo policies and superimpose boom-bust cycles over the basic trend.

The real evils from distorted housing markets, which monetary policy cannot cure, are those of wasteful resource allocation, inefficient and ineffective relief of poverty, and a higher underlying rate of unemployment through a tax on mobility. They also show up in higher property values, relative to other goods and services.

Spencer makes much of a subset on the EMS. Here consensus disappears. The subtlety says that, because of the combination of rapidly rising structural demand for housing and NIMBY, exceptionally high interest rates are required in Britain to prevent inflation. Such high interest rates are incompatible with the European interest rate approximation required by EMS and even more by EMU. Therefore Britain cannot enter until the housing market is reformed; and hence the title of the paper, QED. Similar anxieties are behind the Treasury and Bank of England's reluctance to agree for full EMS membership now. The difference is that Spencer extends them to the medium term.

The lowbrow answer is that the jolt from EMS membership is just what British Governments require if they are to be forced to change their policies of excessive housing subsidy and NIMBY controls. If EMS membership has to wait for housing reform, neither will occur. Busy business readers should stop here.

The underlying fallacy, however, of Spencer and those who think like he is to suppose that Britain has the option of permanently higher real interest rates outside the EMS - or, by implication, that Scotland or the North could have lower real interest rates with separate currencies.

Nominal interest rates can, of course, differ from one country to another. But they are offset by expected movements in the prices of traded products. These differentials can be temporarily enlarged by factors such as uncertainty, premia or lack of policy credibility; but trade movements can induce temporary complications. In the end, however, real interest rates are determined in a single international market. So the arguments for or against EMS membership are not affected either way.

BOOK REVIEW

When modern means outdated

By Charles Leadbeater

We are besieged by warnings that society is in the midst of an historic transformation with the passing of communism and even the end of history.

Womens' magazines write about the post feminist and sociologists muse about post industrial society. Amid this swirl of fashionable ideas the theories of post modernism and post modernism attract most attention.

The idea of post modernism, which was developed mainly by French Marxists, is that since the 1970s the post war capitalist economies have been undergoing a structural change. They developed on the foundations of mass manufacturing of standardised products, sold into distinct national markets with work controlled by a strict division of labour.

In the 1990s companies are becoming more flexible and internationalised. Standardisation and volume are giving way to diversity and quality. We are particularly troubled to find our place in a more complex world with an economy which transcends national boundaries. We guide our way through cities as much by horror stories and myths, as by maps.

Heritage museums, the fashion for nostalgia, films like *Back to the Future* express our vexed relationship with a history which has become a commodity, a wardrobe from which we choose lifestyle accessories. Modernism set society on a line from the past to the future.

Harvey gives a more textured account of our condition. Modernism's disrepute has given rise to folkloric anti-modernism (in Prince Charles' architectural criticism) and attempts to recuperate modernism (Richard Rogers' buildings).

McDonald's Fordist production of hamburgers mingles with Ford's own move toward flexible production. The avowedly post-modernist movement is providing a new global narrative to guide us. The East European revolutions confirm that masses as political agents retain tremendous power.

Harvey argues that the post modern condition is primarily a mixed response to the economic upheaval which started in the 1970s. The implication is that once we reach calmer waters the apocalyptic talk will die down as we learn to cope with our new circumstances.

Yet it remains an implication, for as the book gets closer to the future it peters out. There is at least one glaring weakness. Although it describes a more integrated international economy it is almost exclusively concerned with North America and Europe. Yet it is impossible to explain the disruption of the western capitalist economies without an account of Japan's growth. And it is not at all clear that Japan ever had a modernist project.

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Roper's road to Paris

■ A Briton is to become the first director of a new government-funded European defence research institute with its seat in Paris.

John Roper was chosen unanimously at a meeting of the Ambassadors to West European Union (WEU) yesterday after Belgium and Italy had withdrawn their candidates. He will take over as head of the Institute for Security Studies on July 1 with a professional staff of five and, by the standards of such think tanks, quite a generous budget. "We shall be able to commission studies and take on extra staff from time to time," Roper said yesterday.

The decision to found the Institute was taken by Defence and Foreign Ministers of the nine member states of WEU only last November. The organisation is the brainchild of the core European Nato countries plus, recently, Spain and Portugal. Britain surprised everyone by moving in quickly with a candidate.

Roper, 54, is probably best known as a former Labour MP who was one of the original founders of the Social Democrats. He was the Labour Member for Farnworth 1970-81, switched to the SDP, then failed to be re-elected in 1983. Defence and the European Community have always been his key interests: he was a shadow Labour spokesman on defence for a while after Mrs Thatcher became Prime Minister.

Since 1985 he has been at the Royal Institute of International Affairs (Chatham House), currently as head of its International Security Programme. Chatham House is also seeking a new director to succeed Admiral Sir James Eberle, who retires at the end of this year. There was a temptation to stay there in the hope of getting his job, Roper admits, but he was attracted by something new.

OBSERVER

The WEU Institute will work at elbow's length from governments trying to stimulate debate, Roper says, though it will also undertake government research. One of its roles will be to establish close contacts with institutes in Eastern Europe. Michel Rocard, the French Prime Minister, has made several speeches calling for the establishment of a security think tank with a European identity before WEU acted.

As for the language? "I had a term at a Paris Lycee when I was at school 40 years ago. My French is reasonably good," Roper adds.

Wall Street Sun
■ There is a school of thought in what used to be called Fleet Street that the best editors come from The Sun and the Wall Street Journal. They may be nonsense; you may not agree with them, but at least they are punchy and outspoken, as a leader ought to be.

It may seem a curious juxtaposition, but it is true. Which paper does this come from, for example? With Hong Kong's fate in the balance, Britain's foreign office has unleashed fresh efforts to talk a lot and do nothing. The British foreign secretary, Douglas Hurd, wrapped up his four-day trip to Hong Kong yesterday with a press conference at which he enthused about the City's skyline - one of the more prominent themes of his visit. Hong Kong's Governor, Sir David Wilson, has also done his bit to do nothing. Last week Sir David travelled to Beijing, where he talked with Chinese Premier Li Peng about the weather...The result of all this skyline-seeing and weather-commenting is yet another promise by the British foreign office to study Hong Kong's situation and at some unspecified date do something-or-

other. "It hadn't been for that random breath test, we might never have met."



other.
Cotnam

Cosmetic fight

■ Three years ago the IBA was perturbed by a prospective television commercial for Obsession, the ranchy marketed perfume from US fashion house Calvin Klein.

The purveyors of taste at the Broadcasting Authority had the same problem as Harvey Nichols: namely, a steamy soft-focus shot of an unclothed older woman with an equally visible younger boy. Nothing, however, prepared the IBA for the storm that was unleashed when Robin Burns, president of Calvin Klein's cosmetics division, flew into London and said her piece.

Estée Lauder, the high temple of upmarket cosmetics. Her salary will rise from around \$800,000 to over a million dollars a year.

Lauder has been run for 26 years by a now septuagenarian veteran of the Battle of Olden called Robert Barnes. The firm makes around \$650m of annual sales (more than twice the cosmetics turnover at Calvin Klein) and controls an estimated 37 per cent of the estimated \$1.5bn high price cosmetics, including the Clinique, Aramas and Prescriptives brands.

Leonard Lauder is the mild-mannered boss at the family firm, while his controversial brother Ronald earned his notoriety first by being involved in a "Waldheim incident" while serving as US ambassador to Vienna and more recently by spending many millions in an unsuccessful attempt to run for mayor of New York.

At Estée Lauder, the energetic Burns will have her work cut out: her mandate is nothing less than to "reinvent" the business, which means a serious facial treatment and more for a distinguished line of cosmetics that still has something of a 1950s feel.

Alan Mottus, a New York cosmetics analyst, describes Burns as "a full-fledged merchandising personality. She's very smart, can be extremely aggressive and can also be laid back when she needs to be."

Burns herself said yesterday that she wants to "move Estée Lauder into the 21st century" and describes her new job as "the dream of a cosmetics industry executive, a fantasy come true." As for the IBA incident, she says that while the ad was never shown in Britain, "the publicity helped us enormously".

Seasonal
■ Sign in the window of a Hampshire camera shop: "Everything for the Cold Snap."

1992?
No hay problemas Mijnheer!

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INTERNATIONAL LEADERS IN POLYMER, FIBRE AND FIBRE REINFORCED PLASTICS, SERVING THE FURNISHINGS, TRANSPORT, AEROSPACE, PACKAGING AND ENGINEERING INDUSTRIES.

The explosion of race riots and virtual civil war in Azerbaijan, on the southern rim of the Soviet empire, could scarcely have come at a worse moment for Mr Mikhail Gorbachev.

The Soviet people are locked in a bitter winter of discontent from Yerevan to Yakutsk, eating out poor and often rationed food supplies, erratic energy, and the same old rotten and scarce consumer goods.

There were angry demonstrations in Svetlovsk, the industrial capital of the Urals, when vodka and foodstuffs were unavailable even for ration coupons. In the heart of the Ukraine, a demonstration, something like a riot happened when a Communist Party car was discovered loaded with sausages and vodka.

Economic dislocation is fanning the flames of national discontent, as in Georgia, where power cuts have instantly aroused rumours of a deliberate Soviet blockade to undermine nationalist demonstrations.

In Siberia, maintenance engineers cannot keep the oil wells open, because there is no aviation fuel to fly them there. Across the country, the ruling party is in turmoil, faced with another round of local elections in the next two months.

Meanwhile Mr Gorbachev himself is right in the middle of an acutely sensitive exercise to define the first open demands for secession from the Soviet Union, from the Baltic republic of Lithuania. He is trying to head off his own allies in the Lithuanian Communist Party from leaving the Soviet Party.

For the first time ever, Soviet television viewers have been confronted with a debate about a republic seceding — and have seen their head of state forced to use every ounce of his personal prestige and charisma to counter the arguments, without success.

Mr Gorbachev has been trying to promote a vision of a genuine federation of sovereign socialist republics — with real autonomy for the constituent republics, unlike the rigid centralism of Moscow rule they have suffered in the past. To do that he must overcome decades of accumulated scepticism.

Meanwhile his party, and those other pillars of the Soviet establishment, the military and the KGB, are still trying to digest the implications of the counter-revolution in eastern Europe. Events there have already strongly encouraged the nationalism of almost 30 Romanian speakers in the border republic of Moldavia. In Lithuania, the native population openly compares itself with the peoples of eastern Europe outside the USSR — and demands similar treatment.

When Mr Gorbachev came to power almost five years ago, nationalism was one threat he did not seem to perceive. Unlike his predecessors Leonid Brezhnev and Nikita Khrushchev, he had never served time outside the heartland of the Russian federation.

Today he rates nationalism as a real threat not only to the cohesion

Mr Gorbachev is desperately trying to hold the union together as nationalist fervour mounts, says Quentin Peel

Dagger at heart of perestroika

of the union, but also to the survival of his catch-all perestroika reform process. He brands nationalist movements with the same slogan of extremism, whether they are the peaceful Baltic type, or the violent mobs of Azerbaijan.

Now he has been forced to send thousands of troops to intervene in the bloody rivalry between Armenia and Azerbaijan, after two years of attempts to defuse it and force the two sides to negotiate.

No one disputes the need for the emergency measures. The slaughter of Armenians in Baku last weekend was only the latest ghastly manifestation of the conflict. For months armed gangs have been fighting a guerrilla war in the hills of Nagorno-Karabakh, the disputed enclave in which an Armenian majority wants to leave the jurisdiction of Azerbaijan, and unite with Armenia itself. A few thousand Interior Ministry troops have been incapable of bringing the situation under control, and now it has degenerated into open trench warfare.

But even if the conflict is seen as one of a kind, it is still perceived back in Moscow as yet another manifestation of the surge of nationalist sentiment since Mr Gorbachev opened the floodgates of glasnost. It is seen in the Russian heartland as another sign of the decline of the empire, and the demise of central authority. It is too easy from that point to blame the collapse on the perestroika process and not on the years of repression which preceded it.

Indeed, what is happening in the Trans-Caucasus already contains many seeds of potential separation, as well as straightforward inter-ethnic violence. Azerbaijanis are venting their wrath not only on the Armenians, but also on Soviet troops and on the border guards who are stopping them from making common cause with their relations in Iran.

So how can the Soviet leader meet enough of the nationalist aspirations to calm them, and yet keep his Russian heartland quiet? Could logic suggest he should let the rebellious republics go. Who needs the tiny Baltic states? Estonia and Latvia are even smaller than Lithuania. They could become glorified free trade zones for the foreign capital the Soviet Union wants to attract, a window on the West to

compete with neighbouring Finland. As for the Trans-Caucasus, its irrepresible peoples have been a headache for every invader since the Romans, when Pliny complained they needed more than 100 interpreters to make themselves understood. Why not let them quit?

If such thoughts have crossed Mr Gorbachev's mind, they have never passed his lips. Quite the opposite. "The current party and state leadership will not permit the disintegration of the union state," he declared on Christmas Day, to a storm of applause from his ruling central committee. "The actions required to preserve the union and to ensure its unity are a strict necessity, and there should be no illusions concerning the centre's intentions and capabilities."

Behind that national unity, the one other thing he was adamant about was the unity of the Communist Party. "The limits beyond which one must not go must be clearly outlined," he said. "One such limit is the impossibility of rejecting the single structure of the CPSU... It is not clear that in crossing that line, it can be said we will be deliberately taking matters in the direction of dismembering the USSR, and that is an historic impulse for the peoples of the Soviet Union."

In the phrase "it can be said," lies the Soviet leader's recognition of the Russian backlash to come if he dares countenance secession.

In that backlash, perhaps the greatest unknown factor is the Soviet military. The one meeting Mr Gorbachev held in Lithuania which went virtually unreported was his talk with the Red Army command. Yet in his efforts to persuade the Lithuanians, he warned repeatedly of the security threat to the whole nation if they insist on their right to secede. He also stressed the military investment in the region.

Indeed, he must be acutely aware that the Red Army mess rooms may already be echoing Lady Bracknell: "To lose eastern Europe, Mr Gorbachev, may be regarded as a misfortune; to lose the Baltics, too, looks like carelessness."

Mr Gorbachev went to Lithuania and found a population overwhelmingly supporting a secessionist line. If he did not see, he certainly heard, the massive demonstration for "freedom and independence" on

Cathedral Square, and all the church bells which rang out to mark the moment.

His words there were probably aimed not so much at persuading Lithuanians to come back to the fold, as in persuading his Russian constituency that he was doing everything in his power to dissuade them, short of using force. He is offering a rosy vision of true federation and admitting that the federal constitution of the USSR is not worth the paper it is written on.

"Up to now our state has existed as a centralised and unitary state, and none of us has yet had the experience of living in a federation," he said. He proposed "a full-blooded federation in which all republics will be able to feel they really are sovereign states."

The Lithuanians were deeply sceptical. When he promised a new law on the process of secession, they accused him of deliberate delusion: the law would make it more difficult, not easier, in the view of Mr Vytautas Landsbergis, a moderate leader of a moderate nationalist movement, it was "a cheap lie for naive people in the West."

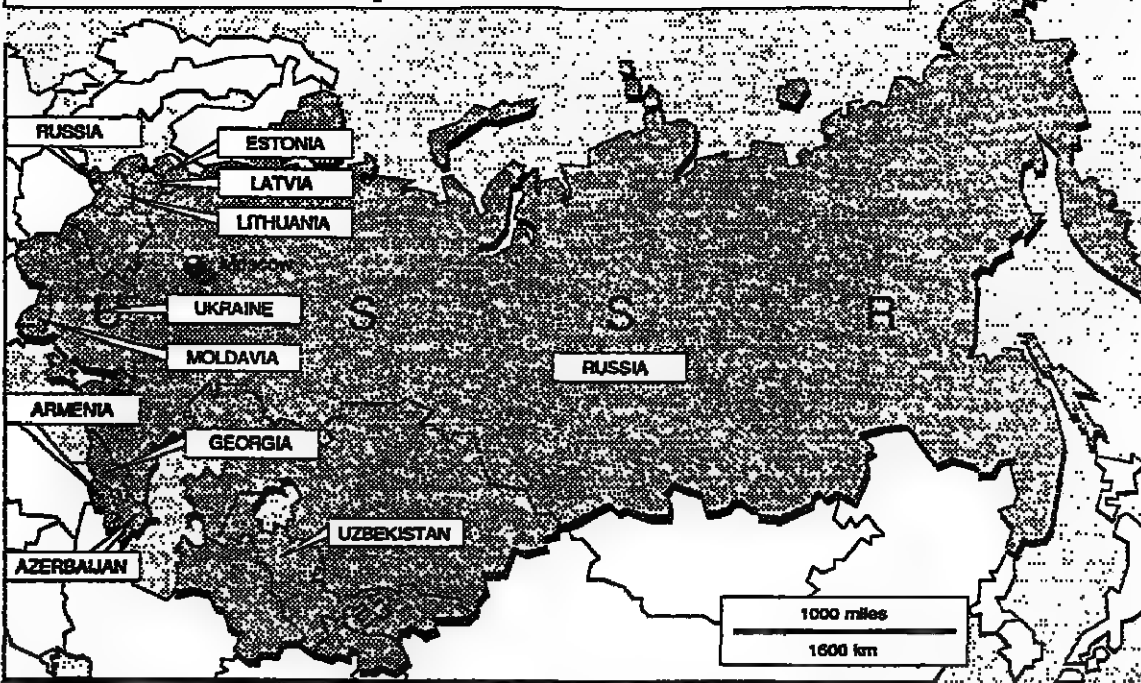
The problem for Mr Gorbachev now is not just that the nationalist tide has gone beyond the reach of his persuasion. The logic of his perestroika reforms is also accelerating the process.

His attempts to decentralise the economy, and break the sterile monopoly of ministerial control, is actually encouraging the formation of independent economic states throughout the union.

In an economy dominated by shortages of virtually every important commodity, whether industrial inputs or consumer goods, allowing economic decision-making to be taken at republican or even regional level is simply encouraging the erection of economic barriers.

Not only the Baltic states, but many cities and regions have now introduced a rationing system reserving their local produce for local residents. If there is a surplus, it is bartered, not sold, for a deficit good. Mr Gorbachev argues forcefully that the little republics cannot afford to break away from the union. He automatically assumes that it would mean putting all their economic links with the centre. Yet his reforms are encouraging that process.

SOVIET UNION: a patchwork of nationalities



THE BALTIC REPUBLICS

■ Estonia, Latvia and Lithuania are steadily moving towards ultimate independence. All are holding multi-party elections for their soviets; all have abolished the "leading role" of the Communist Party. Lithuania, where 80 per cent of the 3.5m population is Lithuanian, is most committed to outright independence. Estonia has always pulled back from final confrontation, but faces a backlash from its Russian-speaking minority. Latvia is in the most difficult situation, with natives now in a minority, but as a result more potentially radical than the rest.

THE TRANS-Caucasus

■ The most explosive melting pot. The dispute between Armenia and Azerbaijan over who should control Nagorno-Karabakh is now sinking into virtual civil war. In Azerbaijan, the increasingly militant Popular Front has seized the initiative from the Communist Party, many of whose officials openly co-operate with the nationalists. Growing minority demands for reunification of the Azerbaijani nation in Iran and the Soviet Union. In Armenia, the Party barely in control, with much influence passing to the Armenian National Movement. Yet the earthquake of December 1988, and two years of ethnic riots, have put off immediate thoughts of secession.

In Georgia, demands for independence, dismissal of the Communist Party government, and revenge for the massacre of 20 demonstrators by Soviet soldiers in Tbilisi last April, still dominate debate. But independence movement fragmented, and the situation complicated by two local ethnic conflicts: the demand by Abkhazians to have complete autonomy from Georgia in the west of the republic, and by South Ossetia to join the Russian federation in the north.

■ The great soft underbelly of the Soviet empire is apparently quiet, but deep tensions exist. The fear is that as in Azerbaijan, they could swiftly become very violent. Corruption endemic in Central Asian Communist Parties, especially in Uzbekistan. Environmental disasters like the destruction of the Aral Sea, poverty, malnutrition, high child mortality and unemployment, all aggravated resentment of Soviet rule.

■ It, on the other hand, he were prepared to negotiate an orderly secession with republics which can show an overwhelming popular desire to leave — Lithuania may be one of very few that can do so — there is no reason why the economic links should be broken. Lithuania might have to pay a free market price for its oil and raw materials, but Lithuanians are prepared to do so.

■ Race riots between Uzbeks and Meskhetian Turks — exiled to the republic by Stalin — left 99 dead last June. Land hunger, unemployment and Moslem rivalries all blamed. Resentment against migrant workers was behind clashes in oil industry town of Novy Uzen in Kazakhstan in June, and further disturbances in Semipalatinsk in September. In each case, race and economic deprivation combined.

THE WESTERN FRONTIER

■ The overthrow of Ceausescu in Romania has boosted nationalists in Moldavia, leading to reunification demands. There was already tension between the Romanian and Russian-speaking populations.

■ The Ukraine is Mr Gorbachev's biggest worry: he cannot afford to lose the 50m-strong republic, bread basket of the country, a big centre of industry, and boasting the huge Donbas coal field. But an unreconstructed Communist Party failed to stem the rise of Ruth, the national movement, strongest in the Western Ukraine. There followers of the Uniate Catholic church are demanding the return of their churches from the state, and the Russian Orthodox church.

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LETTERS

Shift of values needed for penal reform

From Mr Andrew Rutherford, Sir, Justinian ("One authority would crown penal reform, January 15) is surely correct in believing that the forthcoming white paper on criminal justice and the recently announced reorganisation of the Prison Service provide an opportunity to shift the emphasis of penal policy from custody to the community. A new and wide-ranging criminal justice executive, as formulated by Justinian, certainly merits careful consideration.

Getting the organisational structure right is why part of what is required of fundamental importance is the need to dismantle the punitive culture that has gathered pace over recent years. The real urgency lies in the realm of political

philosophy, for a shift of values rather than bureaucratic arrangements.

Eighty years ago, Winston Churchill as Home Secretary, ushered in a new and wider generation of attitudes to crime and punishment. It would be heartening if Churchill's words to the House of Commons on July 20 1910 were to find an echo in the deliberations prompted by Mr David Waddington's white paper: "... the treatment of crime and criminals mark and measure the stored-up strength of a nation, and are the sign and proof of the living virtue in it."

Andrew Rutherford, Chairman, Howard League for Penal Reform, 708 Holloway Road, N19

E Europe and food shortages

From Mr Tim Roseby, Sir, David Richardson's analysis of the implications of development in eastern Europe ("How food has changed the face of Europe," January 9) concludes surprisingly that they will lead to a sizeable worldwide shortage of food.

I wonder whether the problem is one of shortage or lack of availability of the right kind of food caused by inappropriate price signals and resource misallocation.

Further, it is not likely that, with anticipated new investment, influx of technical expertise into eastern Europe (food aid will not alleviate long-term problems but will cause fur-

ther market distortions) and more market oriented policies, we may soon see a significant increase in food production there. This will either displace imported food or be exported in search of hard currency.

All the more reason to negotiate effective and universally applicable multilateral rules for agricultural trade rather than contemplate additional food production in less efficient countries to meet so-called "food shortages."

Tim Roseby, Chancellor Agriculture, Australian High Commission, Australian House, Strand, WC2

Ugandan agriculture and the impact of AIDS

From Mr David FitzSimons and Mrs Hilary Richardson, Sir, In his article ("Ugandan agriculture a shadow of its former self," January 11) Julian Osanne makes a mention of the present and future impact of AIDS.

Among the 16m population there have been more than 7,300 reported cases of AIDS although the actual total is thought to be much higher. Nearly 1m people are thought to be infected with HIV, the causative virus of AIDS.

Most of the people infected are young productive members of society. Their loss will have

serious consequences at individual and societal levels. At the former, costs will be incurred through loss of earnings, through loss of earnings, services, labour and expertise, and there will be costs in terms of increased burdens on households. Children without parents or with dying parents will not be able to afford education, for example. At community level there will be shortages of labour and reduced investment in agriculture, increased costs in caring for the sick and their dependants.

In mid-1987 a survey of 15

Loan help for musicians

From Lord Roll of Ipsden.

Sir, Jurek Martin in ("No strings attached," January 11) wrote of talented British musicians' difficulties when they need to acquire stringed instruments of the highest quality, in "competition" with buyers from the rest of the world.

The Arts Council, Musicians' Union, Royal Society of Arts and Worshipful Company of Musicians set up the Loan Fund for Musical Instruments 10 years ago, to help them.

Its first nine annual reports show that the fund lent 2970,517 to 224 talented young

professionals. The money came from many generous gifts, from business houses, trusts and private individuals, and over "swindling" the loan as they were repaid (over a maximum of five years).

Further donations will be greatly welcomed, to enable the scope of the fund to be enlarged: prices of all musicians' essential "tools" (not only stringed instruments) must be expected to continue to go up, and British players will need increased help.

Roll, 2 Finsbury Avenue, EC2

Management's 'muscle-flexing'

From Mr John Lyons.

Sir, With regard to John Gapper's report ("Power industry cuts union bargaining," January 11), it is only technically true that managers have had the choice of staying with collective bargaining or accepting personal contracts. In the majority of cases they have been offered either more money, or the promise of more money, if they accept a personal contract instead.

At the same time, the employers' side of the National Joint Managerial Council refused a claim last year to increase managerial differentials, and also refused to allow the claim to go to arbitration. The employers have not withdrawn from the NJMC, as legally entitled to do. They have undermined it instead.

In the same way most of the employers are refusing to operate the local joint machinery for discussing managerial issues though they know very well that their managers want

to retain some form of joint managerial machinery on a company basis.

However, virtually all the managers involved have retained association membership. They particularly want to have an organisation able to back them if it need be, and which also provides a range of services.

The shortly-to-be-privatised boards of management are flexing their muscles, trying to show how "with-it" they are with the contemporary ideology about how to treat managers. Within a few years it will be found not to work very well, and forms of joint representation machinery will be reconstituted to the mutual advantage of employers and managers.

John Lyons, General Secretary, Engineers' and Managers' Association, Station House, Fox Lane North, Chertsey, Surrey

hospitals in Uganda showed that 42 per cent of patients were infected with HIV. More recent studies have shown that 1-12 per cent of rural populations are infected and likewise a quarter of women attending ante-natal clinics in Kampala.

That Uganda is only one of many sub-Saharan African countries seriously affected by AIDS (countries such as Zambia, Malawi and the Congo have similar or higher rates of incidence of AIDS) only serves to highlight the enormous burden facing Africa, with the attendant socio-economic implications.

The UK has some of the finest information services on AIDS in the world. The World Health Organisation contracts us to publish a regular bulletin for it and the mass of information available contains data on social and economic aspects.

But Mr Osanne is not alone in ignoring the issue. The World Bank's strategy for African economic recovery, published last November, devotes just one page to AIDS. David W. FitzSimons and Hilary Richardson, *Bureau of Hygiene and Tropical Diseases, Keppel Street, WC1*



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INTERNATIONAL COMPANIES AND FINANCE

Trelleborg holds 4.8% stake in UK group

By Clare Pearson in London

TRELLEBORG, the highly acquisitive Swedish industrial group, has built up a 4.8 per cent stake in Avon Rubber, the modestly-sized UK industrial polymers, tyres and infatables concern. However, Trelleborg said it did not plan a full bid at present.

Avon Rubber's shares leapt 102p to 330p yesterday following the announcement. Trelleborg bought the shares through its German subsidiary Trelleborg Gummiwerke. Avon directors were thought to have been taken completely by surprise by Trelleborg's move and to be anxiously seeking to find out its intentions. Avon said it had no comment. Trelleborg, which reported sales of about SKr17.19bn (\$2.8bn) in the first eight months of the current financial year, ranks 242 in the FT Europe 500 rankings. At last night's closing levels Avon was valued at about \$110m (\$183m).

Trelleborg's stake building comes against the background of a recent setback at Avon, which last month announced pre-tax profits down from \$16.37m to \$12.18m in the year to end-September. This largely reflected adverse conditions for its tyres division.

However, the company last summer made big repositioning moves to reduce involvement in tyres. It bought Cadillac, a US rubber and plastics company, for \$38m, and sold a 70 per cent stake in its UK retail tyre distribution company to SP Tyres, the Sumitomo Rubber Industries subsidiary.

Analysts said yesterday it was easy to imagine Avon's industrial polymers and specialist tyres activities being incorporated in Trelleborg's rubber and plastics division, which includes tyres, industrial supplies and the US company Goodall Rubber.

Trelleborg's biggest recent acquisition was the purchase last September of Falconbridge, the world's second-largest nickel producer, which it carried out with Noranda, the Canadian natural resources group.

AMR plunges as fuel costs soar

By Roderick Oram in New York

AMR, parent company of American Airlines, the largest US carrier, has reported sharply lower fourth quarter profits which reflect a sharp increase in fuel prices and an inability to raise ticket prices.

Net profits for the three months ended December plunged by two-thirds to \$38.9m, or 57 cents a share, from \$116.7m, or \$1.93, a year earlier. Revenues rose 9 per cent to \$2.58bn from \$2.37bn. Thanks to strong profit growth in the first nine months, full-year net declined only 5 per cent to \$454.8m, or \$7.16 a share, from \$478.8m, or \$7.92. Revenues rose 19 per cent to \$10.48bn.

As a result of "sharply higher fuel costs and only very slightly higher yields, American's fourth quarter results were very disappointing," said

Mr Robert Crandall, chairman.

By the last week of the year AMR was paying 96 cents a gallon for fuel, up from 58 cents in the first week of the year. Average fuel costs for the fourth quarter were 30.2 per cent higher than a year earlier. Fare yields edged ahead to 12.01 cents per passenger seat mile from 11.89 cents. The average yield for the full year increased 3 per cent to 12.03 cents from 11.86 cents. Cargo revenue slipped in the quarter but was up for the year.

In spite of the poor financial result, 1989 was successful for AMR in other respects, Mr Crandall said. Revenues on passenger miles increased 13.5 per cent. American opened a seventh hub in Miami, strengthened its position in the Caribbean and Europe, and increased cargo revenues.

French plan to make bid for Spanish cement unit

By Peter Bruce in Madrid

CIMENTOS FRANCAIS, one of France's leading cement groups, plans to launch a bid to take over all of Financiera y Minera, a medium-sized Spanish cement producer, in what would be the third entry into the Spanish cement sector in the past eight months by a big European competitor.

Lafarge Coppée, the biggest French producer, took control of Spain's second largest cement maker, Asland, last summer when the French group bought Cementaria of Switzerland, Asland's biggest shareholder. Last month Aker of Norway took effective control of another big Spanish producer, Valenciana de Cementos Portland.

Cimentos Français had earlier bought some 24 per cent of Financiera y Minera from its Spanish owners, Banco Central, and was initially going to make a public offering for only 10 per cent of the company. Fears that Lafarge or another European predator might launch a more generous offer appear to have prompted a full bid, however.

Financiera y Minera, based around Malaga, accounts for about 3 per cent of Spanish cement production capacity. The cash rich group reported net profits of Ptas2.4bn in 1988, on sales of Ptas10bn.

Analysts say foreign cement producers are being attracted to the Spanish sector because of large public construction programmes still in the pipeline. Also, the geographical spread of the Spanish market means that individual producers often have large territories almost to themselves, and are therefore more easily able to manipulate prices.

Gotthard Bank, the medium sized Swiss bank which is 52 per cent owned by Sumitomo Bank of Japan, has bought just over 10 per cent of Gestión Integral de Inversiones (GSA), a growing Spanish asset manager.

A price was not disclosed but Gotthard in Madrid said that as it becomes easier for wealthy Spaniards to invest their personal fortunes abroad they hoped to take a share of the business through GSA.

DRINKS AND LUXURY GOODS GROUP SPARKLES AMONG SOLID FRENCH RESULTS
LVMH forecasts 45% rise in 1989 profits

By George Graham in Paris

LVMH, the French drinks and luxury goods group, is forecasting a rise in profits for 1989 of more than 45 per cent, which would take its net earnings to at least FF2.9bn (\$503m).

The group's results appear not to have suffered immediate damage from the drawn out battle between its chairman, Mr Bernard Arnault, and the head of its Louis Vuitton luggage subsidiary, Mr Henry Racamier, even if longer term strategic decisions may not be receiving full attention.

With sales up by 20 per cent to FF19.66bn, LVMH still maintained the same level of profits growth as in 1988, when earnings rose by 49 per cent.

The company said that, at constant exchange rates, sales growth would have been 17.2 per cent, in line with forecasts. Sales growth was strong in the luggage, cognac and perfumes divisions, although somewhat slower in the second half of the year. Champagne



Bernard Arnault: in battle with head of a subsidiary

sales progressed more modestly to FF5.17bn, with LVMH's most established brand, Christian Dior, which launched its men's fragrance Fahrenheit in Asia and North America last year, Parfums Givenchy, which

the remainder of the increase - 8.6 per cent on the same consolidation basis as in 1988 - accounted for by higher prices.

Cognac and spirits sales rose by 24 per cent to 5.07bn, with an 8 per cent gain in volume. Sales of higher-margin aged cognacs of cognac rose strongly.

Luggage and accessory sales in the Louis Vuitton division rose by 33 per cent to FF4.7bn, with volumes up 28 per cent. Sales in the second half were slowed slightly by problems with the start-up of a new dispatching centre at Cergy, near Paris, and difficulties in obtaining air freight space to catch up on the delay.

Sales of perfumes and beauty products rose by 20 per cent to FF4.46bn. Growth was evenly spread between Parfums Christian Dior, which launched its men's fragrance Fahrenheit in Asia and North America last year, Parfums Givenchy, which

launched a line of make-up and skincare products, and Roc, the beauty product brand.

On the drinks side, LVMH has now put into place its joint distribution ventures with Guinness, the UK drinks group which in partnership with Mr Arnault owns a 43.5 per cent stake in the company.

These joint ventures, which allow the joint distribution of Hennessy cognac, Moët champagne, Gordon's gin and Johnnie Walker whisky, now account for around 20 per cent of the profits of Guinness's United Distillers arm, and an even higher proportion of Moët-Hennessy.

"The major markets for our major brands are now covered - the Far East, the US and a few European countries. I think in anyone's language the link has been a considerable success," said Mr Anthony Greener, managing director of Guinness and an executive board member of LVMH.

Increased occupancy boosts Club Med 21%

By George Graham

CLUB MEDITERRANÉE, the French holiday operator, has reported a 21 per cent rise in net profits for the year ended October 31, with total net earnings, excluding minorities, of FF364.9m (\$63.4m).

Mr Gilbert Trigano, chairman, said the improvement stemmed partly from a turnaround in its US subsidiary, Club Med Inc, along with higher rates of occupation.

"It was fundamentally a year of management and operation, with no financial profits and no spectacular coups," he said.

Group sales rose by 19 per cent to FF7.95bn, while Club

Med Inc, in which the French parent company holds a 73.7 per cent stake, improved its net profits dramatically to \$2.1m from \$8.5m in 1987/88, on sales 14 per cent higher at \$46.8m.

Club Med increased its capacity only slightly, with the number of beds available in its holiday villages rising by less than 1 per cent to 87,260. However, occupancy rose to 71 per cent, from 69.5 per cent the year before. This year it expects to add about 3,000 beds.

Mr Trigano said bookings so far this year showed an

increase of around 7 per cent. Gains averaging 12 or 13 per cent in most holiday villages were offset by a downturn in a dozen ski resorts, where the lack of snow is deterring holiday-makers. He said Club Med was too dependent on the weather, transport strikes and exchange rates to extrapolate any profit forecast from these figures.

The French group is hoping to develop its activities in eastern Europe, with projects under discussion in Soviet Georgia and near Moscow, as well as in Hungary and Czechoslovakia. Club Med has

also taken over the management of a hotel at Borovetz in Bulgaria.

Mr Trigano warned, however, there were some difficulties of mentality. Club Med is known, for example, for its vast buffets where holiday-makers can eat as much as they want, whereas the Bulgarian staff is more used to handing out carefully measured portions.

Mr Trigano also confirmed market speculation that Accor, the French hotel and restaurant chain, had acquired a 2 per cent stake in Club Med at the end of last year.

Sodexo sales rise puts profits at FF128m

SODEXHO, the French catering company which has exchanged share stakes with the Wagons-Lits travel group, announced it made FF128.9m (\$22m) net profits in the year to 31 August, 1989, an increase of 15 per cent on the previous year, writes George Graham.

Mr Pierre Bellon, chairman, said sales had risen 14 per cent to FF8.07bn.

He forecast earnings per share would at least remain stable in the year 1989/90, in spite of a FF400m capital increase. This would take net profits to at least FF180m, he added.

Sodexo specialises in catering services for companies and local authorities, which now account for nearly 80 per cent of its turnover.

However, it is also the world leader in self-contained work camps and number two in meal vouchers, behind another French group, Accor.

The company last year took a 19 per cent stake in Wagons-Lits for FF650m, with Mr Bellon becoming joint chief executive of the company.

Wagons-Lits has, in turn, taken 29 per cent of a holding

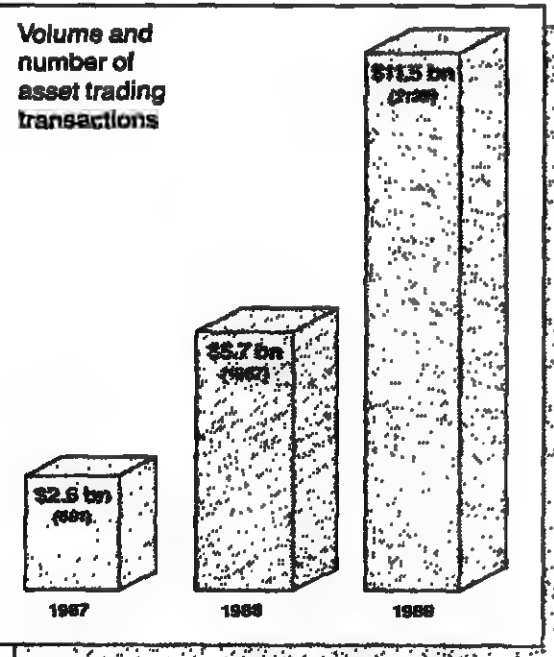
company controlled by Mr Bellon which owns 58 per cent of Sodexo.

The two groups have now merged their catering activities, which has created a group with total sales of FF12bn.

The group will rank third in the world, behind the north American companies Marriott and ARA Services.

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INTERNATIONAL COMPANIES AND FINANCE

Air Liberté seeks to make regular scheduled flights

By Paul Abrahams in Paris

AIR LIBERTÉ, the French charter airline, has asked for permission to become a regular airline.

It has also demanded 10 per cent of air slots presently held by Air France, UTA and Air Inter, in the interests of competition.

The move comes the week after Air France agreed to take over UTA, the only significant privately-owned French air company. That deal also gave Air France control of Air Inter, the French domestic airline, and near domination of the French domestic market.

The UTA takeover is likely to be investigated by the European Commission in Brussels. If it decides to allow the purchase, one option available to the commission is to demand Air France sheds some of its routes. Air Liberté hopes to

pick up some or all of these routes.

The commission recognises the need for some consolidation in the European airline industry if it is to compete with companies in the US and Asia. However, it is becoming increasingly concerned that large, established carriers will squeeze out competition from smaller companies before the industry is liberalised in 1992.

"What the French government risks doing in allowing the Air France-UTA takeover is the creation of an organisation which is the equivalent of Aeroflot and Intourist rolled into one," said Mr. Lofth Belhassine, managing director of Air Liberté whose largest shareholder is Groupe Aquarius, the transport and tourism concern. Mr. Belhassine claimed yesterday the UTA deal would

lead to reduced competition in France and an increase in air fares. Air France would be forced to increase wages at both UTA and Air Inter to meet those in its own organisation, at a time when its own cost structure was already heavy. These costs would be passed on to customers.

In the event that the government refused to provide competition to Air France, Air Liberté would appeal to both the French courts and Brussels, said Mr. Belhassine. He added he expected the French Ministry of Transport to provide a reply within a month.

Air Liberté, which was founded in 1987, has four aircraft and is due to receive a further four this year. It expects to have 25 aircraft by the end of 1992. Shareholders include French banks.

Westinghouse increases operating income 12%

By Anatole Kaletsky in New York

WESTINGHOUSE, Pittsburgh-based electrical and services conglomerate, reported a 12 per cent gain in operating income in the fourth quarter, maintaining the rate of advance achieved throughout 1989.

The results were in line with expectations and Westinghouse shares remained unchanged at \$73.40 shortly after the announcement.

Westinghouse made net profits of \$270m or \$1.85 a share in the fourth quarter, 30 per cent up on the \$208m or \$1.43 a year before.

Part of this advance was due to extraordinary gains and losses connected with asset disposals and restructuring charges.

In the latest quarter, a \$123m restructuring charge largely offset a \$131m gain on the disposal of the company's electric transmission and distribution business. In the fourth quarter of 1989 an \$80m charge was not offset by any one-time benefits.

At the operating level, Westinghouse made \$424m in the latest quarter, up 11.9 per cent on the \$379m reported last year. The company's total revenues of \$3.65bn were unchanged.

For 1989 as a whole, the company reported net profits of \$922m or \$6.33 a share, up 12 per cent on \$823m or \$5.66 in 1988. Annual operating income was 12.9 per cent higher at \$1.34bn, while total revenues advanced by 3 per cent to \$12.84bn.

Commenting on the company's business segments, Mr. John Marous, chairman, said financial service revenues and profits were both up sharply in the last quarter. Broadcasting profits also rose, although revenues declined. Energy and utility systems profits and revenues were even, compared with the previous year.

Industrial group profits were up, while electronic systems and commercial group profits were unchanged.

Interest charges hit Rockwell

ROCKWELL International, the US defence and electronics company, saw net income decline in the first quarter, agencies report. Net income fell to \$145.8m from \$160m and earnings per share to 69 cents, from 82 cents. Sales were static at \$2.9bn.

The first quarter was adversely affected by lower interest income and higher interest expenses, which together reduced earnings by 5 cents a share, compared with the first quarter of last year, the company said.

"Significantly lower cash balances related to a substantial December 1988 income tax payment primarily affected interest income and expense," Rockwell said.

Mr. Donald Beall, chairman and chief executive, said he expected 1990 per share earnings of about \$2.47, flat compared with 1989 share earnings of \$2.37 after a 40 cent gain is excluded.

At the operating level, the company recorded a 27 per cent increase over last year in its first-quarter earnings for electronics, but aerospace results were flat, and other segments declined.

Schwab reports sharply higher profit for year

By Janet Bush in New York

CHARLES SCHWAB, the largest US discount broker, yesterday reported sharply higher net income in 1989, reflecting more active trading by retail investors than in the depressed post-crash conditions of 1988.

The company reported net income of \$18.9m or 66 cents a share, compared with \$7.4m or 27 cents a share in 1988. Although this represented a significant improvement from 1988, net income still remained substantially below the \$34.4m achieved in 1987. It was a bumper year for retail investment until the stock market crash on October 19.

"We are generally pleased with this performance," said Mr. Charles Schwab, chairman. "We plan to resume our branch expansion programme in 1990."

Revenues for 1989 totalled \$553.2m, a jump of 41 per cent from 1988.

This surge was primarily due to higher commission revenue, which rose 94 per cent compared with 1988 to \$253.3m. Interest revenue net of interest expense was \$65.6m for 1989, a rise of 55 per cent over 1988.

Trading activity by customers increased to 11,900 average daily trades last year from 10,000 in 1988.

In the final quarter, net income was \$6.1m on revenues of \$149.7m, compared with \$600,000 and \$102.2m in the fourth quarter of 1988.

Mr. Schwab said the company had added 273,000 new accounts in 1989 and equity in client accounts had grown by more than 40 per cent to a record \$25.3bn.

US railroad out of the red

By Alan Friedman

BURLINGTON NORTHERN, the west coast railroad company, has unveiled a \$102m leap out of loss for the fourth quarter of last year. Net income for the period was \$80.9m, or \$1.06 a share, compared with a \$21.1m loss in the last quarter of 1988.

The last quarter of 1989 included a \$108.5m extraordinary loss relating to the settlement of an anti-trust action.

On a comparable basis Burlington reported a net loss for the fourth quarter of 1988 of \$65.5m or 86 cents a share.

Net income for the whole of 1989 - \$342.5m against \$155.8m in 1988 - reflected lower debt servicing charges.

US computers suffer memory loss

Louise Kehoe explains why the Japanese dominate the chip world

US Memories is dead, but the problems it was designed to address are still very much alive.

The memory chip manufacturing consortium was supposed to solve the difficulties of US industrial competitiveness.

US computer and electronics equipment manufacturers are increasingly dependent upon Japanese suppliers - many of which are their main competitors - for critical components.

The death of the collaborative industry effort to rebuild the US memory chip business has refocused attention on the vulnerability of US semiconductor industry in the face of Japanese competition. It has also awakened fears that the much larger US computer industry may be at risk.

Some see the failure of US Memories as the beginning of the end of US leadership in the computer market. "What we are seeing is the hollowing of the US computer industry," said Mr. Wilfred Corrigan, chairman of US Memories and chairman of LSI Logic, a leading US semiconductor manufacturer.

"American computers have become the gizmos in which Japanese technology is delivered," he charged.

While the computers may carry US labels, they contain mostly Japanese components, he said.

US Memories was designed to reduce the dependency of US computer and electronics equipment manufacturers upon Japanese dynamic random access memory (dram) suppliers. They control 76 per cent of the \$6bn world market for these essential data storage chips.



W.J. Sanders: 'remained committed to the end'

The plan for the collaborative venture, to be jointly funded by a group of semiconductor and computer makers, was conceived in the midst of a serious dram shortage at a series of industry "summit" meetings of executives.

The initiative was praised by all sectors of industry, from Congress and from senior members of the Bush Administration when it was unveiled last June. It was hailed as "the American way" by Mr. Robert Moench, Commerce Secretary, while Mr. Robert Noyce, president of Sematech and the co-inventor of the semiconductor chip, said it demonstrated "the rebirth of optimism that US industry can be competitive in the future."

During the past six months, however, the dram shortage has disappeared and prices have plummeted. Most of the computer companies that originally called for the US semiconductor industry to increase dram production have since

lost interest in the issue and refused to provide financial support for US Memories.

Among the original backers of US Memories - IBM, Digital Equipment, Hewlett-Packard, Intel, Advanced Micro Devices, National Semiconductor and LSI Logic - optimism has been replaced by bitter disappointment.

"We are disappointed we have not yet learned how to work together for the mutual benefit of the industry," said Mr. W.J. Sanders III, chairman of Advanced Micro Devices, one of the semiconductor manufacturers which remained "committed to the end."

Similarly, IBM expressed its regrets. US Memories was something that "needed to be done" - to expand domestic sources of d-rams and to strengthen the infrastructure that supports the US computer industry, the company said.

There were inevitably recriminations. Blame for the failure of US Memories was placed at the feet of US computer companies who decided not to invest in US Memories.

"We believe the systems companies who failed to adequately support this venture have missed an outstanding opportunity to work with the semiconductor industry to solve systems industry problems," said Mr. Robert Palmer, vice president of Digital Equipment.

Computers. In the end, however, none of them signed on the dotted line.

"We had an opportunity to send a strong signal to the Japanese that we were going to reclaim a portion of the dram market," said Mr. Sanders.

"Instead we have sent the wrong signal," said Mr. Sanders. Kane, a former senior IBM executive, who, as its president and sole employee over the past six months, led the effort to establish US Memories.

Others warned the chip shortage that prompted computer makers to address the dram supply issue was likely to recur within the next 18 months when leading Japanese dram makers switch production from the current generation of 1-megabit d-rams to four megabit devices.

Even as US Memories was put to rest, the search for an alternative solution began.

"The industry has an obligation to keep working on answers," said Mr. Kane.

"We need to take what we've learned from US Memories and apply it to new solutions."

"This is a sad day for the US electronics industry, but it's not over yet," said Mr. Ralph Thompson, an industry consultant with close ties to the US Memories venture.

"Although dram availability and pricing is not currently a problem, our almost total dependence for this vital building block of both commercial and military electronics rests with foreign makers," said Mr. Richard Iverson, president of the American Electronics Association, a leading trade group. "I feel certain US dram re-entry efforts will not end here."

Two US banks register steady growth

By Roderick Oram in New York

TWO LEADING US banks, Security Pacific and Manufacturers Hanover, announced sharply improved operating results for the fourth quarter.

Los Angeles-based Security Pacific said it had benefited from "very strong earnings growth" in California and Washington state and in its financial services operations which more than offset continuing losses in its Arizona operations.

Net profits for the three months ended December rose to \$191.7m or \$1.99 a share, from \$169.5m or \$1.66, a year earlier. Full-year net was \$740.6m or \$6.26 a share, compared with \$638.9m or \$6.52.

Its return on assets for the year improved to 0.9 per cent from 0.84 per cent a year earlier, while assets increased 8 per cent to \$83.9bn from \$77.4bn a year earlier.

The improvement came despite a loss for the latest year of \$142m in Arizona reflecting higher real estate-related loan losses in the state. Overall, domestic loans in total increased by 17 per cent in the year.

The company added \$210.2m to its loan reserves in the fourth quarter, an increase of \$101.9m from the previous year. It takes the reserve to

\$1.65m. Actual loan losses in the quarter were \$172.4m, up from \$74.5m a year earlier.

Manufacturers Hanover turned in a fourth-quarter net profit of \$62m or 82 cents a share, after a previously reported after-tax charge of \$55m for a fraud at its Geneva, Switzerland branch. On an operating basis, net profits were \$93m or \$1.31 a share.

The year's fourth-quarter figure was \$210m or \$4 a share, including a \$146m after-tax past-due interest payment from Brazil. On an operating basis, net profit was \$76m or \$1.37 a share.

For the full year it reported

a net loss of \$51.6m or \$10.21 a share, reflecting a \$1.1bn to loan loss reserves. On an operating basis, net profit was \$88m, or \$6.32 a share. The previous year's net profit was \$952m or \$18.27 a share. Excluding asset sales and other special factors the net profit was \$362m or \$6.26 a share.

The company said it had made "substantial progress" in a number of areas during the year including regional banking, worldwide trading and corporate finance.

Assets at the year-end had slipped to \$69.7bn from \$73.75bn a year earlier.

Good year for Banco Bradesco

By John Barham in Sao Paulo

BANCO Bradesco, Brazil's largest private sector bank, announced a US\$347m consolidated net profit for 1989, 74 per cent more in real terms than the previous year. In addition the bank's assets grew 32 per cent to \$19.08bn.

Its earnings growth indicates that 1989 was yet another excellent year for all Brazil's private banks. However, Banco do Brasil, the government-owned financial conglomerate, is expected to report a significant decline in profits.

The sector's growth is due mainly to the high level of interest rates paid on government paper. Inflation of 1,765 in 1989 curtailed private sector lending.

Banco Bradesco says its non-government loan book grew 8 per cent in real terms, while its money market operations expanded 27 per cent to \$2.6bn.

The bank's clients also increased their lending to the government through money market accounts, which offer a

hedge against inflation. The accounts are used to buy government paper, which yields nominal rates well above the inflation rate.

Bradesco's funding on the open market rose 130 per cent in real terms to \$9bn. Like many banks, Bradesco has sought heavily into industrial companies to spread its risks and hedge against inflation.

It now owns significant stakes in 13 Brazilian and multinational manufacturing companies.

Advanced Micro stages rally

By Louise Kehoe in San Francisco

ADVANCED MICRO Devices, the US semiconductor manufacturer, reported significantly improved results for 1989, despite suffering more than its share of natural and man-made disasters.

During the past year, operations at the company's assembly plants in Manila were disrupted by two typhoons and by the attempted coup during which a plane carrying 1m AMD chips was diverted to a distant airport and temporarily lost. In California, the company's chip production operations were shut down for two days by the October earthquake.

Fourth-quarter sales rose 15 per cent to \$285.3m, up from \$248.0m. Net income was \$11.8m or 11 cents a share, reversing losses of \$34.1m in the same quarter a year ago when the company took restructuring charges of \$17.3m. The fiscal fourth quarter of 1989 was a 14-week period, while the fourth quarter of 1988 had 13 weeks.

Net income for the full year was \$46.1m or 44 cents a share, up from \$19.3m or 11 cents while sales were \$1.1bn, down from \$1.13bn previously.

"I believe 1990 will be a year of slow growth for the semiconductor industry as a whole," said Mr. W.J. Sanders III, AMD chairman. "Slow industry growth coupled with anticipated revenues from new products give AMD an opportunity to continue to outperform our competitors over the near term."

Genentech surges into the black

By Alan Friedman

GENENTECH, the leading US biotechnology company, yesterday unveiled a fourth-quarter net profit of \$15.5m, or 18 cents per share, a dramatic swing from the \$15.4m loss recorded in the last quarter of 1988. The 1988 quarterly loss had been due largely to a write-down on out-of-date inventories.

The latest quarter's net profit was struck on \$111.4m of sales, up from \$89.5m the previous year. Sales were helped especially by a 63 per cent rise in revenues from Activase, the company's genetically engineered heart attack drug that accounted for more than half of company revenues.

Genentech's other big seller - a human growth hormone called Protropin - recorded a more modest rise in sales from \$31.7m to \$34.3m.

For the whole of 1989 Genentech achieved a more than doubled net profit of \$43.9m, or 51 cents a share, on record sales of \$400.5m, up by 20 per cent on 1988 returns.

The company's spending on research and development, an essential factor in the biotechnology field, was increased from \$132.7m to \$156.9m last year.

The rise was due in part to costs associated with moving three new potential products into human clinical trials: those products are Argatroban, a blood-clot inhibiting agent; an insulin-like growth agent; and a second generation potential AIDS treatment product.

Global luxury spirits take sales from local rivals

By Philip Rawstone

INTERNATIONAL luxury brands of spirits are gaining ground around the world at the expense of lower margin, local competitors.

Impact International, the industry newsletter and research organisation, suggests the 1990s will see further consolidation with fewer brands accounting for greater volume.

"A spirit company's health will increasingly be determined by its arsenal of global brands," Impact says in a report on the world spirits market last year.

Grand Metropolitan, the UK food and drinks group, leads the field of multinational, multi-brand contenders in the market. It has 11 brands in Impact's top 100, accounting last year for 15 per cent of the total volume of 268.4m nine-litre cases, and with a growth rate of 6.8 per cent.

GrandMet's IDV owns four brands in the top 25 - Smirnoff and Popov vodkas, J&B Scotch whisky, and Bailey's liqueur - and is US agent for a fifth, Absolut vodka.

Guinness's United Distillers subsidiary has eight brands in the top 100, two fewer than Canada's Seagram, but selling 8m cases more.

United Distillers' portfolio, with a growth rate last year of 5.1 per cent, is focused on premium international brands. Four of them - Gordon's gin, Johnnie Walker Red, Bell's and Dewar's Scotch - are in the top 25, with a fifth, Johnnie Walker Black deluxe Scotch, in 26th place.

Seagram has four brands in the top 50: 7 Crown American whiskey, Seagram's gin, VO

Canadian whiskey, and Chivas Regal Scotch. Of those, Chivas is the only true international brand, though it is supported by Martell cognac, Captain Morgan rum, and Passport Scotch further down Impact's list.

Allied Lyons's recent acquisition of James Burroughs now gives the UK drinks and retailing group eight brands in the top 100, led by Ballantine's Scotch at number seven. The brands - which grew at 2.8 per cent last year - include Canadian Club, Kahua liqueur, Beehive gin, Teacher's and Courvoisier.

Bacardi sells the third largest volume, more than either Seagram or Allied Lyons, but its international operations are centred on its eponymous rum. The other industry giants, Suntory, Pernod Ricard, Jim Beam, Domecq and Brown-Forman, are still primarily domestic market companies.

Bacardi dominates the rum market, selling 22m cases last year while the five other rums ranked in the top 100 sold only 4.1m cases between them.

Smirnoff's supremacy remains unchallenged in the vodka sector. Sales were up last year by 5 per cent to 14.5m cases. But other brands are enjoying rapid growth. Absolut grew 24 per cent to 3.6m cases, and, according to Impact, is set to overtake Popov, largely unknown outside the US, for second place.

Scotch remains the most popular spirit, growing 4.5 per cent last year to 400 solid cases. Johnnie Walker Red led the field with growth of 5 per cent to 6.8m cases. William Grant's showed the biggest surge in

THE 15 FASTEST-GROWING SPIRITS BRANDS (Millions of nine-litre case shipments)						
Brand	Company	Type	1988	1989	estimated % change	
1. Suntory Kakubin	Suntory	Japanese whisky	0.9	2.5	177.8	
2. Suntory Royal	Suntory	Japanese whisky	0.7	1.5	114.3	
3. Dreher	Heublein (IDV/GrandMet)	Brandy	1.5	2.4	60.0	
4. Absolut	V&S Vm & Spirit	Vodka	2.3	3.6	24.9	
5. Gordons Vodka	United Distillers (Guinness)	Vodka	1.9	2.2	17.9	
6. Stolichnaya	V/O Sojuzplodimport	Vodka	1.3	1.5	16.9	
7. Grima	William Grant & Sons	Scotch whisky	2.1	2.4	15.0	
8. Baileys	IDV(GrandMet)	Liqueur	2.9	3.3	13.8	
9. Early Times	Brown-Forman	Whisky	1.4	1.6	12.0	
10. Suntory	Suntory	Brandy	1.8	2.0	11.1	
11. Jose Cuervo	Tequila Cuervo (Group Cuervo)	Tequila	3.5	3.8	10.3	
12. Rémy Martin	Rémy Martin	Cognac	1.6	1.7	10.1	
13. Courvoisier	H&W (Allied-Lyons)	Cognac	1.4	1.5	10.0	
14. Hennessy	Moët-Hennessy (LVMH)	Cognac	2.8	2.8	10.0	
15. Gran Reserva	Santa Teresa	Rum	1.1	1.2	9.5	
TOTAL TOP 15			27.4	34.1	24.2	

Excludes local traditional spirits and domestic countries.

Source: Impact International.

sales, up 15 per cent to 2.4m cases.

Brandy, the second largest category in Impact's top 100, grew by 6.4 per cent. It is a much more fragmented sector, with 21 brands listed compared to 14 for Scotch. Hennessy, Rémy and Courvoisier cognacs all showed 10 per cent increases, but the world's best-selling brandy is Pedro Domecq's Presidente, produced in Mexico and selling 4.3m cases.

Though gin is often viewed as a category in decline, its volume increased by 4.2 per cent last year. Gordon's sales increased by 6.4 per cent, an extra 500,000 cases.

One of the fastest-rising stars is Bailey's, up 13.8 per cent to 3.3m cases, and showing every indication of overtaking Dekuyper, the world's best-selling liqueur.

Impact's statistics reveal great volatility in the Japanese market following the abolition

last year of taxation by alcoholic strength. Sales of higher-strength domestic spirits have rocketed, making Suntory Kakubin whisky the fastest growing brand in the world, up 177.8 per cent to 2.5m cases. Lower strength brands, badly hit by price rises, have gone into steep decline. Suntory Red's volume fell 47 per cent from 4.4m cases to 2.3m.

Impact International, 387 Park Avenue South, New York, NY 10016

Domtex to buy yarn producer

By Robert Gibbons in Montreal

DOMINION Textile, the only surviving integrated group in Canada, plans to take over Dionne Textiles, a Quebec yarn producer, in a deal worth about C\$20m (\$31.7m).

Domtex will buy the 69 per cent interest held by the Dionne family for stock and give public shareholders a choice of cash or stock by February 28 next.

European companies pursue Casa once more

By Tom Burns in Madrid

BOOSTED BY success on key contracts, Casa, the Spanish aircraft manufacturer, is attracting renewed inquiries from European aerospace companies seeking to buy equity in the company.

Casa was formerly owned by Northrop of the US and was acquired last year by INI, the Spanish state holding conglomerate.

West Germany's Dornier, controlled by Daimler-Benz, expressed interest in Northrop's 13 per cent Casa stake last year, before INI's purchase of the equity, and since the beginning of this year it has renewed its bid for the shareholding.

The West German giant already has a foot in the Spanish company by way of Messerschmitt-Bölkow-Blom, which owns 11 per cent of Casa.

A second contender for the Spanish aircraft manufacturer's equity is France's Aerospace, which likewise made an initial approach at the time of Northrop's withdrawal.

Mr. Javier Alvarez Vara, the Casa chairman, said in an interview that INI, which owns 89 per cent of the company, will be reviewing potential foreign partners once Casa returns to profit.

He said he was confident that the company, a partner in both the Airbus and the European fighter aircraft programmes, would break even in the course of this year, after strongly reducing losses in the past two years.

INI, which has taken on the main burden of a three-year viability plan to restore Casa's fortunes, is understood to be willing to reduce its stake and to allow up to 25 per cent foreign ownership of the company.

Mr. Alvarez Vara said foreign interest in Casa had sharpened on the heels of notable sales breakthroughs for the company's main product, a versatile light transport plane called the CN-235.

Casa sold eight CN-235s to the French Air Force at the end of last year in a \$100m order and on Monday it secured its most important deal to date with a preliminary contract to supply the Turkish military with 52 of the planes.

Mr. Alvarez Vara said he expected sustained orders for the CN-235 because the aircraft had carved a niche in the international market.

AMP lifted by Pearl takeover

By Chris Sherwell in Sydney

THE AUSTRALIAN Mutual Provident (AMP) Society, the country's largest insurance group and institutional investor, had a record A\$55bn (US\$43.3bn) in assets under management at the end of 1989, double the previous year's level.

The release, yesterday, confirmed the impact of the group's acquisition of the Pearl Assurance group in the UK, which has added an estimated A\$14bn to the total and lifted the AMP's size even further above its traditional competitor, the National Mutual.

Mr. Kerry Roberts, chief general manager for the AMP's Australia division, who announced the figures at the annual conferences of AMP sales agents, also reported better than usual growth in sales at home.

Total new premiums and contributions for life insurance, superannuation and corporate business amounted to A\$3.2bn, an increase of 25.8 per cent. Another A\$2.5bn came in the form of renewal premiums for in-force business.

Mr. Roberts described the results as "quite outstanding," and forecast that the group's end-of-year accounts would show that 1989 was "a particularly good year" in other areas as well.

Prospects for 1990, he declared, were excellent.

The AMP's investment performance has nevertheless been questioned recently because of its investments in entrepreneurial groups like Qintex and Westpac.

The losses it suffered are small by its standards, but the group has decided to keep away from the entrepreneurial sector.

As for the \$1.25bn (US\$2.07bn) Pearl acquisition, this represented a major step in the AMP's strategy of expanding internationally in a bid to become a significant force in the world life assurance market. The strategy was unveiled in 1988 after the group saw limited prospects of improving on its dominant 30 per cent share of domestic life assurance.

INTERNATIONAL COMPANIES AND FINANCE

Japanese take care not to step on US toes

Robert Thomson on Mitsubishi's cautious representation of its LBO offer for Aristech

Mitsubishi Corporation, Japan's largest trading house, is painfully aware that its \$550m leveraged buy-out offer for Aristech Chemical Corporation, a mid-sized chemical company and a former division of the US group, could stir concerns in the US about Japanese acquisitions.

The purchase is being done at the request of and in conjunction with Aristech management, but the Japanese company has memories of the controversy caused just over two months ago when Mitsubishi Estate, a member of the same family, bought a majority share of the Rockefeller Group.

Mitsubishi, also known for its LBOs, has image problems in Japan, emphasised that the purchase, at \$26 per share, would provide a substantial chemical production base in the US to complement the company's present chemicals activities, and stressed that it was not interested in selling off assets or issuing junk bonds.

Aristech's management and Mitsubishi intend to establish a new company for the buy-out with a capital of \$200m, of which Mitsubishi will provide 85 per cent. A total of \$550m

will be borrowed from a syndicate of Japanese banks led by Mitsubishi Bank and Mitsubishi Trust and Banking Corporation, also members of the large Mitsubishi family.

Mr. Shin Maeda, assistant general manager of Mitsubishi Corporation's corporate finance department, said the acquisition was a "strategic investment" and should be seen as a "partnership between Japanese and American companies."

He said that "one or two" Mitsubishi officials would join the company's management, but it was not necessary to send many of "our guys" there as the Japanese company had faith in the present executives. This was "the first large LBO" for Mitsubishi, said Mr. Maeda. "When some people think of LBOs, they think of junk bonds or high yield debt, but we are not doing that sort of thing," he said. The company describes the deal as "fully financed."

Aristech, formerly the chemical division of USX, became a public company in 1986, and produces basic chemicals, phenol, alcohol and synthetic resins, among others. It had sales

of an estimated \$1bn in 1988. The figure is dwarfed by the transaction volume of Mitsubishi Corporation, which, for the year to last March, was some \$118bn. The company is the centre of what is called a *keiretsu*, a group of companies

ARISTECH CHEMICAL		
	Sales \$m	Net profit \$m
1985	789	12.7
1986	751	43.9
1987	919	69.7
1988	1,058	188.2
1989	996	82.1

with strategic and congenial cross holdings and enormous influence in Japanese society.

For example, Mitsubishi Corporation is 5.5 per cent owned by Mitsubishi Trust and 4.9 per cent by Mitsubishi Bank, which respectively own 7.3 per cent and 4.1 per cent of Mitsubishi Estate. Mitsubishi Corporation and Mitsubishi Bank each have 3.1 per cent stakes in Mitsubishi Trust, while Mitsubishi Estate has a 1.8 per cent stake.

US occupation forces thought they had disbanded the Mitsubishi *zaibatsu* (indus-

trial combine) after the Second World War, but the separated companies gradually renewed their links. There was a large merger of Mitsubishi companies in 1954, followed by the reformation in 1964 of Mitsubishi Heavy Industries, the shipbuilding, aerospace and all-round heavy industry company.

Mr. Takuya Shitara, general manager of Mitsubishi's basic chemical division, does not expect much opposition to the deal in the US, although he conceded that the connection with Mitsubishi Estate and the controversial Rockefeller deal might be disconcerting.

"It could become a topic of talk because we are in the same Mitsubishi group, but the chemical industry's mission is the stable supply of products to users," he said.

Mitsubishi Corporation's chemicals division produced about 12.9 per cent of the company's gross profit last financial year and is divided into three categories: commodity chemicals, plastics and specialty chemicals, and high-performance chemicals.

Fuels and metals contributed about 31.8 per cent of gross profit last year, machin-

ery 27.5 per cent, food 13 per cent and others 15 per cent.

Aristech and Mitsubishi have apparently been in regular contact for the past three years, but an attempted takeover of Aristech in early 1989 prompted the company's management to approach Mitsubishi with a proposal for an LBO three months ago.

Mr. Maeda said that \$26 per share should be enough to consummate the deal and that "there is no possibility of the board rejecting the proposal." He said that Mitsubishi's international trading network would provide an opportunity for expanded sales of Aristech products.

"This is a strategic alliance. We were invited by their management to strengthen their business," Mr. Maeda said.

An official at Japan's Ministry of International Trade and Industry (MITI) said that the deal might not generate controversy because a medium-sized chemical company could not be regarded as part of the US "soul," as had been claimed with the Sony purchase of Columbia Pictures and the acquisition of the Rockefeller stake.

Singapore issue oversubscribed

SINGAPORE'S first new listing of the year, Kim Eng Holdings, attracted a record oversubscription of 785 times, Reuters reports.

More than 344,000 investors applied for 35.3bn shares, according to Development Bank of Singapore (DBS), lead manager. Application money amounted to more than \$822.9bn (US\$12.2bn).

The investment banking and stockbroking company had offered 30m shares at 65 cents. The shares were trading in the unofficial market at \$81.80.

MIM increases profits 73% to A\$119.9m

By Chris Sharwell in Sydney

HIGHER production and sales coupled with increased metal prices contributed to a surge in interim profits reported yesterday by MIM Holdings, the Brisbane-based international mining group.

Figures for the 24 weeks to December 17 showed a net profit from operations of A\$119.9m (US\$66.2m), up 73 per cent on A\$69.2m in the corresponding period of the previous year.

The sale of assets to MIM's Highlands Gold subsidiary in

Papua New Guinea brought in a further A\$97.6m of abnormal profits to give an overall earnings figure of A\$187.5m. Foreign exchange losses in turn cut this back to A\$164.2m.

The group benefited from firm copper, lead and zinc prices, although zinc and copper prices weakened towards the end of the period. Sales volumes improved for copper and gold, but were lower for silver, lead and zinc.

Sales revenues were A\$847m, up from A\$797m despite a

reduced share of coal revenues caused by the sale of a 25 per cent share of a big project in New Guinea. Other revenues lifted the overall figure to A\$1,050m, up 23.5 per cent.

The group's balance sheet strengthened further as net indebtedness (borrowings less cash on hand) was reduced to A\$888m from A\$1,095m. Net interest expenses were less than last year, but the same period the previous year and gearing (long-term debt as a percentage of debt and

equity) was cut to 29 per cent.

The group reported that the Porgera gold project in Papua New Guinea, which promises to be a world-ranking mine, was making good progress. Porgera is 30 per cent owned by Highlands Gold, which is in turn owned 65 per cent by MIM following a share issue last year.

MIM's weak spot remains coal, but its pre-tax loss of A\$14m on coal operations is lower than the A\$28m reported in the same period last year.

Oryx Gold Holdings Limited

(Incorporated in the Republic of South Africa - Company Registration No. 49/01903/06)

Share capital: Standard - 587 500 100 ordinary shares of no-par value; Issued - 145 000 200 ordinary shares of no-par value

Report for the quarter ended 31 December 1989

	Quarter ended 31.12.1989 R'000	Quarter ended 30.09.1989 R'000	Year-to-date 31.12.1989 R'000
INCOME STATEMENT			
Income			
Interest received	6 623	5 090	8 510
Dividends received	6 623	5 090	8 510
Financing costs	6 488	4 902	8 204
Sundry expenditure	150	79	176
Income before taxation	(15)	109	130
Taxation	(7)	361	85
Income after taxation	(8)	(252)	45
Retained income at beginning of period	13 029	13 281	12 956
Retained income at end of period	13 021	13 029	13 021
BALANCE SHEET			
Capital employed			
Share capital	621 093	621 093	621 093
Retained income	13 021	13 029	13 021
Long-term liabilities (note 1)	634 114	634 122	634 114
Deferred taxation	178 610	122 233	178 610
	4 168	393	4 168
	816 892	756 748	816 892
Employment of capital			
Fixed assets	424 526	424 526	424 526
Loan to St. Helena Gold Mines Limited	382 020	324 863	382 020
Net current assets/(liabilities)	10 346	7 359	10 346
Current assets	11 812	10 648	11 812
Debtors and pre-payments	11 763	2 041	11 763
Cash and deposits	49	8 607	49
Current liabilities	1 466	3 289	1 466
Creditors	1 388	2 942	1 388
Provision for taxation	78	347	78
	816 892	756 748	816 892

NOTE:
1. Long-term liabilities include a Eurodollar loan of \$25 million, which is fully covered.

REMARKS:
(i) The figures are unaudited.
(ii) The report has been approved by the board.
(iii) The attention of shareholders is also drawn to the quarterly report of the Oryx mine which appears elsewhere in this edition.

Registered and head office: General Mining Building, 4 Hord Street, Johannesburg 2001 (PO Box 61820, Marshalltown 2107).
Gencor (U.K.) Limited, 30 Ely Place, London EC1N 6JA.
Johannesburg 18 January 1990.

Transfer offices: South Africa: Central Registrars Limited, 154 Market Street, Johannesburg 2001 (PO Box 4844, Johannesburg 2000).
United Kingdom: Barclays Registrars Limited, 6 Greencoat Place, London SW1P 1PL.

Issue of up to £250,000,000 Floating Rate Notes 2000



(Incorporated in England under the Building Societies Act 1874)
of which £150,000,000 is being issued as the Initial Tranche

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from January 17, 1990 to April 17, 1990 the Notes will carry an Interest Rate of 15 1/4% per annum. The interest payable on the relevant payment date, April 17, 1990 against Coupon No. 17 will be £380.65.

By: The Chase Manhattan Bank, N.A., London, Agent Bank
January 18, 1990



IRELAND

U.S.\$50,000,000 Floating Rate Notes due July 1997

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 18th January, 1990 to 18th July, 1990 the Notes will carry an interest rate of 8 1/4% per annum. The relevant interest Payment Date will be 18th July, 1990 and the Coupon Amount per \$500,000 will be \$21,525.17.

Bank of Tokyo International Limited Reference Agent

Impala and Lonrho to link Transvaal interests

IMPALA PLATINUM of South Africa and Lonrho, the UK multinational, have agreed to merge their adjoining platinum interests in the western Transvaal, writes Jim Jones in Johannesburg.

The companies hope the merger will create an enlarged mining operation capable of being developed rapidly. Impala will transfer its new Karoo mine and some additional mineral rights to Lonrho's Western Platinum in exchange for 25 per cent of the enlarged Western Platinum's equity and 37 per cent of the profits from the expanded mine.

Lonrho's contributions are its existing Western Platinum and Eastern Platinum mines and some contiguous mineral rights. Eastern Platinum is in the Bophuthatswana "homeland" and remains legally a separate operation from the merged Western and Karoo which are in South Africa. Nevertheless, the entire operation will essentially be managed as a single entity.

Impala and Lonrho each

have pre-emptive rights to acquire the other's shares in Western Platinum should the ownership of the mine change. Mr. Terence Wilkinson, Western Platinum managing director, said Lonrho had no plans to divest from South Africa.

He said the merged operations could be expanded to produce 1.5m ounces of platinum group metals (pgm) a year by 1997 provided market conditions were appropriate. He added that half of this total would be platinum and stressed that the expansion did not represent an addition to known pgm availability in 1997.

Western Platinum has been in production since the 1970s; Karoo is presently being commissioned at an initial annual platinum production rate of 100,000oz. Eastern Platinum was brought into production last year. Eastern's output is expected to increase to 150,000 ounces of platinum within 18 months, and if the 1997 expansion is completed, Western and Karoo will at that stage each produce 300,000oz platinum.

GENCOR GOLD QUARTERLIES									
Gold produced (kg)			After-tax profit (Rm)			Earnings per share (cents)			
Dec 89	Sep 89	Dec 88	Dec 89	Sep 89	Dec 88	Dec 89	Sep 89	Dec 88	
Beatrix	3,300	3,284	18.9	14.2	14.5	11.7			
Bracken	520	537	1.2	3.8	7.7	20.8			
Bufile	3,709	3,951	18.3	21.9	140.3	171.0			
Chibuleni	738	852	4.5	8.7	27.3	5.9			
Kinross	3,055	3,050	21.3	23.2	76.9	73.3			
Leslie	742	701	3.0	5.1	14.7	94.9			
St. Helena	2,710	2,655	17.2	6.7	72.9	61.3			
St. Michaels	1,353	1,248	10.3	2.5	80.9	21.2			
Umsiel	1,820	1,608	11.9	12.9	33.2	30.6			
W. Rand Cons	588	582	3.5	2.0	62.5	37.4			
Winkfontein	3,080	2,850	30.4	27.7	62.7	81.4			

Earnings per share calculated after tax and capital expenditure

Gencor to lift production

By Jim Jones

OPERATING strategies designed by Gencor, the South African mining house, to keep its marginal mines profitable are starting to move into their next phase, with plans to increase production without increasing employee numbers.

This follows a period when the group's marginal mines overcame the effects of weak gold prices by cutting ore production rates, retrenching employees and concentrating on existing rich ore zones.

Mr. Gary Maude, head of the group's gold division, said yesterday he believed gold had entered a bull phase, adding that the group's mines had

spare capacity. If the gold price increased to R36,000 per kilogram from the December quarter's average of about R33,500, the marginal mines could increase their underground development rates by as much as 50 per cent.

The cost would be offset by tax savings and the establishment of additional ore would allow production increases using existing manpower.

Bufilefontein, the group's largest gold mine, increased its ore production rate in the December quarter and raised gold production to a level management believes will be maintained throughout 1990.

£200,000,000 MFC Finance No.1 PLC
Mortgage Backed Floating Rate Notes Due October 2023
In accordance with the Terms and Conditions of the Notes, notice is hereby given that the new interest rates and periods in respect of the subject Notes are as follows:-

Series	Rate %	Series	Rate %
Series A 3 January to 1 February 90	15.45%	Series D 10 January to 8 February 90	15.45%
Series B 4 January to 1 February 90	15.45%	Series E 11 January to 9 February 90	15.45%
Series C 8 January to 1 February 90	15.45%	Series F 12 January to 14 February 90	15.45%

By Citibank, N.A. (CIB) Dep't.
January 18, 1990

CITIBANK

(This announcement appears as a matter of record only.)



MOLSON BREWERIES

a North American Brewing Partnership of The Molson Companies Limited and Elders IXL Limited

Cdn. \$800,000,000

Revolving Term Credit Facility Without Recourse to its Partners

Bank of Montreal

The Royal Bank of Canada

as Lead Managers

BANK OF AMERICA CANADA
CANADIAN IMPERIAL BANK OF COMMERCE
MORGAN BANK OF CANADA
ROYAL TRUST CORPORATION OF CANADA

THE BANK OF NOVA SCOTIA
CREDIT SUISSE CANADA
NATIONAL BANK OF CANADA
TORONTO DOMINION BANK

as Managers

CANADA TRUST
CREDIT LYONNAIS CANADA
FUJI BANK CANADA
NATIONAL TRUST COMPANY
SOCIÉTÉ GÉNÉRALE (CANADA)
UNION BANK OF SWITZERLAND (CANADA)

CHEMICAL BANK OF CANADA
DEUTSCHE BANK (CANADA)
MONTREAL TRUST COMPANY
SANWA BANK CANADA
SWISS BANK CORPORATION (CANADA)

as Co-Managers

BANCA COMMERCIALE ITALIANA OF CANADA
BARCLAYS BANK OF CANADA
CITIBANK CANADA
DAWA BANK CANADA
MITSUBISHI BANK OF CANADA
TAIYO KOBE BANK (CANADA)

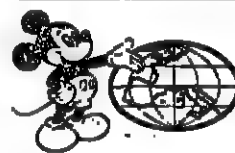
THE BANK OF TOKYO CANADA
CAISSE CENTRALE DESJARDINS
DAI-ICHI KANGYO BANK (CANADA)
THE INDUSTRIAL BANK OF JAPAN (CANADA)
THE MITSUBI BANK OF CANADA
TOKAI BANK CANADA

as Participants

Bank of Montreal

as Agent

October, 1989



Euro Disneyland S.C.A.

"Société en commandite par actions"
with a share capital of FF 1,700,000,000
Registered office: 22 place de la Madeleine,
75008 Paris - FRANCE
Registry of Commerce & Companies: Paris B 334 173 887
N° SIRET: 334 173 887 000 20

NOTICE OF ORDINARY GENERAL MEETING

The shareholders of Euro Disneyland S.C.A. are informed that an ordinary general meeting will be held on February 5, 1990 at 3 p.m. at the Zenith, 211 avenue Jean Jaurès, 75019 Paris, in order to consider the following agenda:

- Management report of the Group; presentation by the Chairman of the accounts for the accounting period ended on September 30, 1989;
- Reports of the Supervisory Board and of the Statutory Auditor relating to the performance of their duties during the accounting period and to the transactions referred to in section 238 of the law of July 24, 1966 on commercial companies;
- Approval of the accounts for the accounting period ended on September 30, 1989;
- Discharge of the members of the Supervisory Board, of the Chairman and of the Statutory Auditor for the performance of their duties during the accounting period;
- Appropriation of the profits of the accounting period ended on September 30, 1989;
- Re-election of Messrs Antoine Jeancourt-Gaiguani and Francis Vebber as members of the Supervisory Board;
- Ratification of the decision to transfer the registered office, as from February 15, 1990, to an adjacent department, taken by the General on December 5, 1989.

Any shareholder, whatever may be the number of shares he/she holds, has the right to attend this meeting, to be represented by another shareholder and member of this meeting or by his/her spouse or to vote by mail.

In order to attend, to be represented or to vote by mail:

- holders of registered shares will have to be registered at the latest five days prior to the date of the meeting;
- holders of bearer shares must ensure, prior to the same date, that the manager of their share account certifies the holding of shares as at the date of the general meeting with Banque Indosuez, Assemblée Générale, 96 boulevard Haussmann, 75008 Paris, France.

Shareholders wishing to vote by mail must, pursuant to legal provisions, request, by registered mail with acknowledgment of receipt requested, a postal voting form from Banque Indosuez or the registered office of the Company.

- According to the law, shareholders are reminded that:
- any request for a form will, to be taken into account, have to be received at Banque Indosuez or the registered office of the Company, six days prior to the date of the meeting at the latest, i.e. on Tuesday, January 30, 1990;
 - the form, duly completed, will have to be received at Banque Indosuez, Assemblée Générale, 96 boulevard Haussmann, 75008 Paris, France or at the registered office of the Company three days prior to the date of the meeting at the latest, i.e. on Friday, February 2, 1990;
 - holders of bearer shares will have to attach to the form a certificate issued by the manager of their account in respect of their holding;
 - shareholders voting by mail will not be entitled to attend the meeting in person or be represented at the meeting by a proxy.

Copies of the accounts are available from S.G. Wurzburg Securities, 1 Finsbury Avenue, London EC2 until February 5, 1990.

©Disney

Nordic Countries + 1992

The Financial Times proposes to publish this survey on:

21st February 1990

For a full editorial synopsis and advertisement details, please contact:

Chris Schaanning
or
Gillian King
on 01-873 3428
or
01-873 4823

or write to him/her at:
Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES

AMENDED NOTICE

The Molson Companies Limited

(the companies with limited liability under the laws of Canada)

U.S. \$200,000,000 Floating Rate Notes

Issue date 21st May 1987

Maturity date 21st May 1992

For the three-month interest period from 24th November 1989 to 24th February 1990 the rate of interest on the notes will be 8 1/4% per annum. The interest payable on the relevant interest payment date will be U.S. \$10,934.03 per U.S. \$500,000 note.

Morgan Grenfell & Co. Limited

Refers to Agent

Nationwide Anglia

£100,000,000 Floating Rate Notes Due 1998

(Issued by Anglia Building Society)

NEW ISSUE

This announcement appears as a matter of record only.

17th January, 1990



Australian Industry Development Corporation

(a statutory corporation, wholly owned by the Commonwealth of Australia)

¥10,000,000,000

6.3 per cent. Notes due 1993

Payment of principal and interest guaranteed by

the Commonwealth of Australia

Issue Price 101 1/4 per cent.

Nomura International

LTCB International Limited

Mitsui Trust International Limited

Fuji International Finance Limited

Sumitomo Trust International Limited



Commonwealth of Australia

Notice of results of reverse tender offer

The Commonwealth of Australia announces the results, subject to good delivery, of the reverse tender offer completed on 17th January, 1990, as follows:-

Loan Stock	Nominal amount of applications accepted (pounds million)	Nominal amount of applications received (pounds million)	Lowest accepted tender price (pounds)	Non-competitive tender price (i.e. the rounded average weighted price) (pounds)	Highest accepted tender price (pounds)
13 1/4 per cent. 2010	31.656	73.932	118-03	118-27	119-04
9 1/4 per cent. 2012	32.250	58.981	85-08	86-25	87-00
11 1/4 per cent. 2015	36.689	53.080	101-15	102-03	102-16

(Note: All prices in this notice are quoted without any adjustment for interest and are expressed as a multiple of 1/100th of £1 per £100 nominal of Stock.)

For each Stock, non-competitive applications which have been accepted, have been accepted in full at the rounded average weighted price.

For each Stock, competitive applications which were made at or below the highest accepted price have been accepted in full at the price stated on the application form. Competitive applications which were made at prices above the highest accepted price have been rejected.

Payment, adjusted for interest, in respect of accepted applications will be made on Thursday, 18th January, 1990, subject to good delivery.

18th January, 1990

U.S. \$600,000,000



Banque Nationale de Paris

Partly Paid Registered
Floating Rate Notes Due 1995

Interest Rate	8.3625% p.a.
Aggregate Rate	1.435417% p.a.
Interest Period	18th January 1990
Interest Amount per U.S. \$250,000 Note due 18th July 1990	U.S. \$10,825.44

Credit Suisse First Boston Limited
Agent Bank

Notice to Holders of MITSUI FINANCE ASIA LIMITED

(the "Company") Warrants to Subscribe for U.S.\$100,000,000 12 1/4% Guaranteed Notes due 1992 of the Company. Issued in conjunction with the Issue of U.S.\$100,000,000 12 1/4% Guaranteed Notes due 1992

In respect of the above Warrants and in accordance with Clause 7 of the Warrant Agreement dated 20th February, 1985, Notice is hereby given that the last day for deposit of Warrant Exercise Notices with Euroclear or, as the case may be, CEDEL will be 13th February, 1990.

Any Warrant not exercised before the close of business in Brussels or, as the case may be, Luxembourg on 20th February, 1990 will be void.

MITSUI FINANCE ASIA LIMITED
41st Floor
Far East Finance Centre
16 Harcourt Road, Hong Kong

By Mitsui Finance Trust International Limited
as Fiscal Agent.

18th January, 1990

INTERNATIONAL APPOINTMENTS

Security Pacific names new president and CEO

SECURITY PACIFIC, the California-based banking group, named Mr Robert H. Smith, 54, president and chief executive with effect from yesterday, reports AP-DJ from Los Angeles.

He succeeds Mr Richard J. Flansburg III, 60, as the parent company's chief executive. Mr Flansburg will remain chairman. As president, Mr Smith replaces Mr George F. Moody, 59, who stays chairman of the executive committee.

Mr Smith was also appointed chairman of the company's Security Pacific National Bank unit. Previously, he was president and chief executive of the unit.

Analysts had long speculated that Mr Smith was being groomed to replace Mr Flansburg as CEO of the parent company, but had not expected the change so soon.

Mr Flansburg, noting that he is stepping down as CEO well before he reaches the company's retirement age of 65, said: "The board, George Moody and I have been planning this transfer of management responsibility for some time."

Security Pacific announced other management changes: Mr John Singleton, currently vice chairman of the parent, assumes the role of chief operating officer from Mr Moody.

Mr Jerry Grundhofer succeeds Mr Smith as president and CEO of Security Pacific Bank.

Mr Nicholas Binkley was named president and chief operating officer of another unit, Security Pacific Financial Services System. He had been vice chairman and chief operating officer of the unit's consumer services group.

The unit, DnC Sverige, said Sweden's turnover tax on securities trading meant it could

not cover its trading costs. It will continue to make a market in certificates of deposit and carry out money market transactions.

A government appointee is considering whether the tax should be retained on the Swedish market.

This month Skanska Banken

also withdrew as a market-maker in government paper. DnC's withdrawal leaves 14 market-makers operating.

The National Debt Office said that having fewer market-makers would not cause problems for the handling of state debt.

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CBOT chairman survives challenge to leadership

By Deborah Hargreaves

IN A hotly-contested election for a chairman of the Chicago Board of Trade, the world's largest futures exchange, Mr Karsten "Cash" Mahlmann, the incumbent, has managed to hold on to his position for an unprecedented fourth term.

However, Mr Leslie Rosenthal, Mr Mahlmann's vociferous opponent, succeeded in netting more than 500 votes, which is no mean feat in the close-knit environment of the CBOT where directors usually stand for election unopposed. Mr Mahlmann won with 630 votes.

Mr Rosenthal's strong challenge to Mr Mahlmann's leadership is evidence of widespread disaffection at the 140-year old exchange as it gears up for tough competition in the 1990s from nascent futures exchanges around the world.

Mr Mahlmann presented himself as the continuity candidate as the CBOT faces calls for more stringent regulation and when the Commodity Futures Trading Commission, the industry regulator, is due to be reauthorised by Congress.

Mr Rosenthal's campaign had advocated dramatic change at the usually staid exchange.

His election platform had hinged on the sale and leaseback of the CBOT's landmark art deco building, a move



Karsten Mahlmann: victorious, but opposition was strong

which Mr Mahlmann strongly opposed.

Under the current US tax system, Mr Mahlmann reckoned that the exchange would end up paying almost 70 per cent of the gain from a sale of the building in taxes.

However, he did pledge to raise revenues and keep member costs low. Members were angered last year by an attempt to raise fees to pay for new technology.

The strongest plank of Mr Mahlmann's platform was a bid to create more new products for the exchange. The CBOT has been losing its innovative edge to its smaller rival, the Chicago Mercantile Exchange (CME), and Mr

Rosenthal had been pushing for more initiative on new contracts.

Mr Mahlmann has promised to create more member committees to develop new products. He is specifically looking at futures contracts on commodity swaps and insurance instruments.

Part of Mr Mahlmann's campaign was also focused on a bid to fight CME plans which would allow block trading of stock index futures contracts. Block trading on stock indices grew out of the stock market crash in 1987 as a way to give institutional investors access to higher volume trades.

The challenge to Mr Mahlmann's leadership at the CBOT arose out of the way the exchange handled a saga of crisis and controversy last year. Mr Mahlmann was slow to respond to allegations made as a result of the massive FBI probe into futures fraud, and when he did, he was defensive.

In a vote for the deputy chairman's position at the CBOT, Mr William O'Connor, chairman of O'Connor & Co, one of Chicago's largest futures brokers, beat an outside challenge by Mr Donald Andrew, senior vice president at Shearson Lehman Hutton. Traders at the exchange believe that Mr O'Connor, who is widely respected, will exert a strong influence over leadership of the body this year.

DnC Sverige ends bond market-making

THE SWEDISH subsidiary of Den Norske Creditbank (DnC), the big Norwegian institution, is to stop making a market in government bonds, Treasury bills and mortgage bonds from today, Reuters reports.

The unit, DnC Sverige, said Sweden's turnover tax on securities trading meant it could

not cover its trading costs. It will continue to make a market in certificates of deposit and carry out money market transactions.

A government appointee is considering whether the tax should be retained on the Swedish market.

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FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on January 17

On day 0 on week -1 1/4

On day 0 on week -1 1/4

On day 0 on week -1 1/4

On day 0 on week -1 1/4

On day 0 on week -1 1/4

On day 0 on week -1 1/4

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UK COMPANY NEWS

Ten-pin bowling helps First Leisure hit £25m

By Andrew Bolger

TEN-PIN BOWLING helped First Leisure to once again strike all the right notes in the City yesterday when it reported a 25 per cent increase to £25.2m in pre-tax profits for the year to October 31. Turnover was up 13 per cent at £91.7m.

Lord Delfont, chairman, said the success of the Super Bowl centres was the main factor behind the 58 per cent growth in pre-tax profits of the entertainment group's sports division to £7.46m.

The dancing division saw profits increase by 20 per cent to £10.3m and four large new discotheques were added at a total cost of £14m. Three more were under construction, one was in the development stage and 15 other sites had been targeted.

The resorts division - which includes the Blackpool Tower and Winter Gardens and the piers at Blackpool, Yarmouth, Eastbourne, Southsea and

Llandudno - saw profits grow by 10 per cent to £12.5m.

However, Mr John Conlan, chief executive, said those figures had been depressed by the disposals of pubs and arcades, and on a like-for-like basis profits growth in that division had been about 15 per cent.

Profits from the theatres division dipped to £1.21m (£1.3m), largely because changes of productions in the first half. However, Aspects of Love is now established at the Prince of Wales and Anything Goes at the Prince Edward and Lord Delfont said those productions were expected to produce good profits for some considerable time.

Earnings per share rose by 33 per cent to 13.6p, assisted by a lower tax charge of 35 per cent last year.

A final dividend of 3.53p makes a total of 3.96p for the

year, an increase of 35 per cent.

COMMENT

At a time when leisure analysts are busy marking down their profit forecasts in this sector, First Leisure had no difficulty in exceeding its target of 20 per cent annual profits growth and is confident it can maintain that rate of progress for the next three years. The catch is that the good news is already in the share price, which closed up 9p at 232p.

Forecast profits of £30m next year put it on a premium rating of 14. Those already aboard will be happy to stick with it, including fund managers who have locked it away for long-term growth. Prospective buyers might conclude there are better bargains about, even though First Leisure's continuing capital investment and success in refurbishing the downmarket image of bowling should continue to keep on impressing the City.

Yet the two sides' management have not met face to face since the offer was launched.

But today, 237 days on, Sea Containers' president, Mr James Sherwood, is gathering his international board of directors to recommend that they accept Tiphook and Stena's offer to buy most of the group's ferries and containers for about \$1bn. If agreed by directors and shareholders and not scuppered by legal objections from the original buyers lined up for those assets - the hostile bid will lapse.

Mr Sherwood has often seemed to dictate the progress of the Sea Containers saga, revealing his strategy piecemeal to the press. True to his reputation as a formidable wheeler-dealer, it is money which has eventually swayed his apparently unshakable resolve. The latest Stena/Tiphook proposals - delivered to Sea Containers' investment

A wheeler-dealer steers into harbour

Andrew Hill looks at the closing stages of the Stena/Tiphook bid for Sea Containers

FOR A bid originally codenamed "bearing" there has been little physical contact during the hostile offer for Sea Containers.

Since Tiphook, the UK container rental company, and Stena, the private Swedish ferry operator, launched their bid in the US last May, the forces of predator and prey have been spread out between London and Bermuda, Gothenburg, Washington DC and New York.

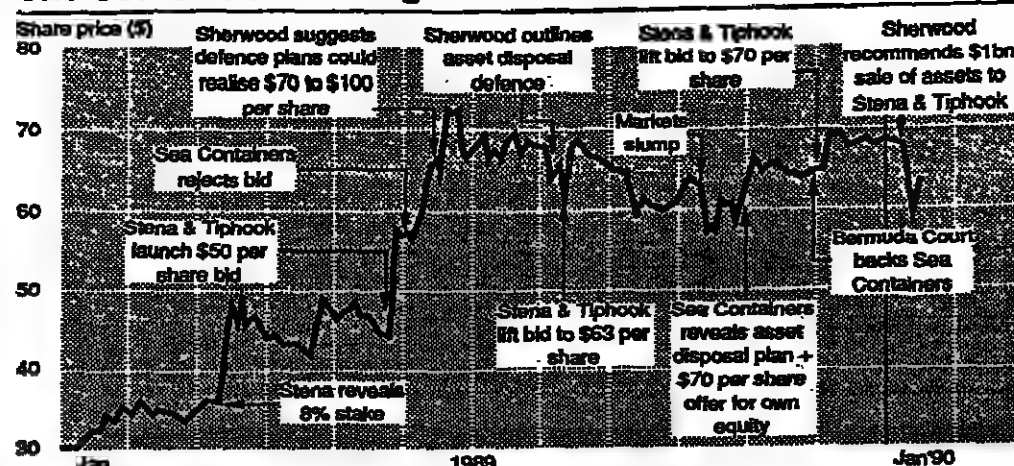
Teams of company lawyers and investment bankers have confronted one another across the continents and courtrooms in a struggle which has lasted nearly nine months. Sea Containers has resorted to complaints to the European Commission, accusations that Stena's founder once traded illegally with the Eastern bloc, and more practically, a \$1.1bn defensive programme of asset disposals.

Yet the two sides' management have not met face to face since the offer was launched.

But today, 237 days on, Sea Containers' president, Mr James Sherwood, is gathering his international board of directors to recommend that they accept Tiphook and Stena's offer to buy most of the group's ferries and containers for about \$1bn. If agreed by directors and shareholders and not scuppered by legal objections from the original buyers lined up for those assets - the hostile bid will lapse.

Mr Sherwood has often seemed to dictate the progress of the Sea Containers saga, revealing his strategy piecemeal to the press. True to his reputation as a formidable wheeler-dealer, it is money which has eventually swayed his apparently unshakable resolve. The latest Stena/Tiphook proposals - delivered to Sea Containers' investment

The Sea Containers saga



bankers by Stena's New York lawyers a week ago - are worth more than the predators' first two bids for the whole group.

Tiphook is to pay \$337m in cash for the group's dry cargo containers, its chassis and its tank container leasing and forwarding business. Stena is to put up \$430m and hand over some \$63m worth of Sea Containers shares for most of the Sealink ferry business. Its original offer for the whole ferry operation, plus sundries such as Sea Containers' stake in Orient-Express Hotels, was just \$388m.

Broadly the arrangement looks like a vindication of Mr Sherwood's stolid resistance to the Stena/Tiphook overtures.

The impression that highly paid litigators have been put through their paces to no effect is probably misguided. After months apparently bemoaned in Bermuda, where Sea Containers is registered, it was the supreme court's crucial November decision favouring Sea Containers, that allowed the bid to set sail on the final leg of the nine-month voyage.

The arrival of a new deal, which took the markets by surprise, is also altering observers' expectations of the wide-ranging changes in the world-wide shipping and container industry which were always bound to emerge from this bid. Under the new proposals, Tiphook would join the giants of the container rental industry Genstar and Ital Corporation. Sea Containers' basic dry cargo containers were originally earmarked for Genstar, in a deal which would have made the group by far the world's largest container rental company. If Tiphook now buys those assets then it will join the elite, each owning between

400,000 and 550,000 container units.

Happy for Tiphook's UK shareholders, the new deal would leave the group's borrowings almost unchanged at 2 1/2 times shareholders' funds. Tiphook had already set up funding for the original bid with a two-stage rights issue and borrowing facilities, but under the asset purchase agreement, the UK group would not be burdened with an estimated \$300m of debt attached to the container business.

Stena plans to buy the best-travelled of Sealink's cross-Channel routes - Dover/Calais and Folkestone/Boulogne -

Mr Dan Sten Olsson, chief executive of Stena, confirmed yesterday that Mr Rudolph Agnew, former chairman of Consolidated Gold Fields, would join the board of Sealink British Ferries if the Swedish ferry operator bought the business.

Mr Agnew, who became a non-executive director of Hanson when the conglomerate bought Gold Fields for \$3.5bn last year, has been advising Stena on its joint bid for Sea Containers for the last three months. Stena and Tiphook, the UK container rental company, announced their proposal to buy most of Sea Containers' ferry and container assets on Monday and it is likely to be approved by Sea Containers' directors today.

plus the Irish Sea service and the Harwich/Hook of Holland route, already shared with Sealink, thus establishing a European foothold south of its existing Baltic ferry operations.

Stena is faced with the challenge of introducing its cruise-style service on the much shorter Channel crossings without losing the regular customers who tolerate more basic facilities. When Mr Sherwood himself attempted to upgrade the Sealink service to the Channel Islands three years ago he nearly brought the whole group to its knees.

Sea Containers' position is perhaps the most intriguing of the three.

The original defensive plan to sell \$1.1bn of assets would have left the principal Sealink routes in Sea Containers' hands. Under the Stena/Tiphook proposals the group will control a less ordered selection of operations, including some development land, the 42 per cent Orient-Express stake, the Hoverspeed hovercraft service, Sealink's Isle of Wight ferry routes and the valuable refitted and specialised containers.

"We're going to end up with a business that's going to earn \$10 a share in 1991 and we're also going to have quite a lot of cash which will be forming part of a recapitalisation," said Mr Sherwood this week.

Arbitrators are now awaiting details of this new recapitalisation, expected to match the original \$70-a-share defensive plan. Sherwood loyalists, on the other hand, who have seen the tycoon build the business from nothing, and more than double Sea Containers' share price in the last year through sheer determination, will be looking to the longer term and wondering what the great optimist will make from his diminished empire.

Saatchi shares fall on account loss

By Alice Rawsthorn

SAATCHI & SAATCHI, the marketing group, yesterday saw £19m wiped off its market capitalisation when its shares fell 13p to 242p on news of a \$70m (£42.2m) account loss in the US.

Saatchi's shares were also depressed by unconfirmed City rumours that it is about to announce redundancies at its main London advertising agency, Backer Spielvogel Bates, one

of Saatchi's US agencies, has lost the \$70m corporate advertising account for Prudential Corporation of America, the financial group, to Lowe-Marschall, the US agency owned by Lowe Group, another UK marketing concern.

Lowe's shares rose by 18p to 433p when the news broke yesterday. The Prudential account is the biggest single piece of new business the group has ever won.

Last summer Lowe converted its minority interest in Lowe-Marschall to full control. It acquired the remaining 70 per cent held by Interpublic, the US marketing group, which, in turn, increased its holding in Lowe.

The account loss comes at a difficult time for Saatchi, which is restructuring its interests - under a new senior management team - after tumbling into a loss last year.

Re-listing refusal incenses BOM chief

MR MICHAEL Lucas, the embattled chairman of BOM Holdings, yesterday attacked the Stock Exchange for its refusal to re-list the controversial property, oil and retailing business earlier this month, writes Vanessa Houlder.

"Unless the Stock Exchange is a law unto itself it cannot dump 20,000 shareholders and cannot by implication vilify me..." he said.

Mr Lucas said that in spite of six meetings with the

exchange, he was never told why the shares were suspended in December 1988 and several restructuring proposals were turned down. The exchange has indicated that it was not satisfied by the information provided.

Some shareholders are pressing for a Department of Trade and Industry investigation. This follows the announcement that BOM has sold its main asset - land at Kingsnorth in Kent - for £12m and a 20 per

cent stake in Surelanch, a private company which acquired the land. Shareholders are incensed that this land was sold at a small fraction of the £75m which Mr Lucas said it was worth, with planning permission, a year ago.

Discussions with at least 20 potential buyers about the land - valued by three surveyors at between \$3m and \$13m last year - had been unsuccessful, said Mr Lucas. Pressure from banks had forced the sale.

Trilion pays dividend after two-year break

TRILION, the television and production company, yesterday said it was restoring dividend payments after a two-year break and had moved back into the black in the year to end-September 1989, writes Clare Pearson.

Trilion made a pre-tax profit

of £1.13m, compared with a loss of £902,000. It proposes to pay a 0.5p dividend for the year. The shares rose 4p to 48p yesterday.

Proceeds of the sale of Trilion's Dockland studios, which were received in March, meant borrowings were repaid and interest income earned during the second half of the year. The interest position changed from a debit of £1.68m in 1988 to a credit of £250,000.

The pre-tax line was also helped by a £546,000 (£256,000) exceptional credit, arising from the sale of a 9.5 per cent stake in Broadcast Communications, the maker of Channel Four's Business Daily programme which was acquired by the Guardian and Manchester Evening News last autumn.

Earnings per share were 1.5p (1.5p loss). Turnover stood at £3.62m, against £16.1m.

Rockware revises profits estimate down by £3m

By Maggie Urry

ROCKWARE, the glass and plastics packaging group, warned yesterday that its profits for 1989 would be lower than it had expected, although still up on the previous year.

Pre-tax profit would be of the order of £10.5m, up from a restated £9.2m in 1988, but that was 22m below its earlier hopes.

Mr Anthony Hargreaves, finance director, said 1990 should see a recovery from the problems experienced in 1988. The shares fell 3p to 51p.

Analysts had been looking for profits in the £12m-£14m region, having revised down earlier hopes of about £17m. At the half-year stage the group made 62 per cent more at £5.9m. On a £10.5m profit and a 17 per cent tax charge, fully diluted earnings for 1989 would be 4.7p (8.25p) per share.

Rockware blamed two problems for the lower-than-expected profits. Over £2m of the £3m were trading losses from its flexible packaging division

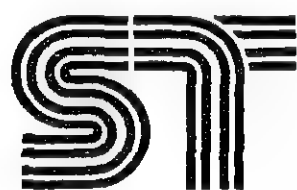
which had suffered in a depressed market, with volumes down and raw material costs high. As a result the group had closed its Swindon factory and transferred the machinery and business to South Wales.

The Swindon factory had been sold for a price which more than covered closure costs. Mr Hargreaves said there would be a £200,000 exceptional credit in the 1989 figures.

The other problem had been in the glass division, which Rockware had expanded late in 1988 by the acquisition of CWS Glass from the Co-operative Wholesale Society. The group had been planning repairs to some of its furnaces during 1989 but faults had appeared and so repairs had been brought forward.

That meant the furnaces were out of action when demand for bottles was strong, and Rockware lost around £1m of profits as a result.

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congratulate Severn Trent Plc on its flotation and wish it continued success.

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Norfolk Capital dissidents criticised

By Andrew Hill

Three directors of Norfolk Capital Group, the hotel company, facing a management coup by Balmoral International and a boardroom split, have criticised fellow directors for wanting to appoint Balmoral's managing director to the hotel company's board.

The dissident directors - Lady Joseph and Mr Tony Good - will vote to elect Mr Peter Tyrle, a hotelier, as a non-executive director at a special shareholder meeting at the end of this month.

In a letter to shareholders, Mr Tony Richmond-Watson, Norfolk's chairman, said Mr Tyrle's appointment would be "seriously detrimental" to the company, because of fundamental conflicts of interest between the objectives of Balmoral and Norfolk.

Mr Tyrle heads a trio of Balmoral executives, who want to oust Norfolk's managing director and manage the company under a five-year contract.

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FT 26P

Lookers motors ahead but warns on trading

By John Thornhill

THE TOUGH trading environment for motor distributors was illustrated yesterday by the annual results of Lookers, the Manchester-based dealer, which reported an 8 per cent profit advance but warned of a disappointing start to the current year.

Pre-tax profits advanced from £6.32m to £6.83m in the year to September 30 on turnover 14 per cent ahead at £209.82m (£207.61m). However, Mr. Ken Martin, chairman and managing director, said the car sales market had turned down in the UK and that the company's forthcoming interim profits would be reduced.

"Until August the market was a record month after month. But since then there has been a fall," he said.

Lookers estimates the market has declined by about 10 per cent, but believes the fall is only temporary, resulting from the Government's interest rate

policy.

"There is still a pent up demand for cars in this country," Mr. Martin said.

At the end of its financial year, Lookers acquired SMAC, a car dealer based in the south-east, taking the number of its franchised outlets to 41. SMAC, currently being re-organised, made only a minimal two week contribution to Lookers' results.

Group operating profits grew by 24 per cent to £11.57m but higher net interest charges of £4.74m (£3.02m) limited the advance at the taxable level.

The agricultural division was hit by reorganisation costs and reported a £500,000 fall in profits to £100,000. A property profit of £951,000 was taken below the line.

A final dividend of 4.2p is recommended which will increase the yearly pay-out by 16 per cent to 6.2p (5.35p). Earnings per share were marginally higher at 25.5p (25p).

COMMENT

Lookers' shares went on something of a tumble yesterday, down 14p to 133p, and given the straitened prospects for the sector it is hard to see them recovering strongly in the near future. Lookers says profits will decline in the current six months and it is only in the second half that they will be on the mend. Analysts suggest pre-tax profits for the year may only crawl ahead to £7m and earnings will suffer mightily, falling to under 20p. A prospective p/e ratio of about 7 appears mean, but is generous enough for the present. Some share price excitement may be generated by bid talk as T. Cowie holds a 10 per cent stake which it might well be prepared to trade. But Woodchester Investments' shareholding of just under 30 per cent still looks a secure trade investment and argues against the takeover possibilities.

Dalepak rises to £0.7m in spite of tough trading

DALEPAK Foods lifted first half pre-tax profit by 38 per cent, although trading conditions worsened significantly.

The directors said they expected the conditions to continue, but were confident that the broadening product base would enable the group to progress in the second half.

Dalepak makes a range of frozen meat, vegetables and chilled products. Its turnover in the six months ended October 31 advanced 47 per cent to £16.67m (£11.3m), while profits came to £704,000 (£511,000) after

frozen food businesses all recorded strong sales growth with Grillestak ahead 23 per cent in a static market, and Fawcett's Frozen Foods up by 18 per cent.

Short-term profitability of Worsley and Northallerton Wholesale Bacon was hit by a 50 per cent rise in summer pork prices, but steps taken to reduce exposure to the pigmeat market are expected to show through in the second half.

Earnings in the half year came to 4.09p (2.98p) and the interim dividend is 1.085p (0.9p).

Burdene expands 11% to £4m

Burdene Investments, the caravans, holiday property and finance group, yesterday announced an 11 per cent expansion in taxable profits for the 12 months to September 30.

The increase - up from £3.57m to £3.97m - was scored on turnover of £26.37m (£25.44m). Directors said that the group's activities would

reflect the current economic conditions but that its manufacturing activities were sound and firmly established in their respective markets.

After tax of £1.46m (£987,986), earnings per 5p share worked through at 24.82p (26.31p). A proposed final dividend of 5.5p lifts the total for the year to 8p (7p).

Barbour Index 25% higher at £2.73m

Barbour Index, which provides specialist information services to the UK construction industry, lifted pre-tax profits 25 per cent in the half year to October 31 1989.

Mr. Patrick Barbour, chairman, said he anticipated a successful year end outcome. All aspects of the business were performing to plan, with the exception of Computerscan.

Profits rose to £2.73m (£2.18m), on turnover of £5.77m (£5.1m). With earnings at 10.8p (9.55p) the interim dividend is lifted to 2p (1.25p), partly to reduce disparity.

There was an extraordinary charge of £104,000, being further money advanced to Computerscan written off.

Mr. Barbour believed Computerscan was a service with good potential, but said it needed a cost effective medium to turn latent demand into income. Partnership arrangements were being discussed which could provide that, and by April "we shall have made our final assessment of the service".

UK COMPANY NEWS

Sergeant to sell £1.7m-worth of shares at Euromoney's listing

By Vanessa Houlder

SIR PATRICK Sergeant, the former City editor of the Daily Mail and the founder of Euromoney magazine, is to sell shares worth £1.7m, when Euromoney Publications receives a London listing.

The company, which publishes magazines covering banking and the international capital markets, was listed in the form of international depository receipts in Luxembourg in 1988.

Sir Patrick said that the decision to seek a listing in the UK stemmed from disadvantages with the bearer-share system and pressure from those institutions which are barred from buying shares listed in Luxembourg.

A trust connected to Sir Patrick and a subsidiary of the Daily Mail & General Trust, which now owns 76 per cent of the shares, are each selling 500,000 shares at 350p apiece, to bring the proportion of shares in public hands up to 20 per cent.

Shield sharply lower at £95,000

SHIELD GROUP, which has interests in property development and estate agencies, reported profits sharply reduced for the six months to September 30.

The pre-tax figure dropped from £842,000 to £95,000 on turnover down from £13.44m to £4.78m.

The directors said that the

group would shortly be launching its flagship development at Summit Lodge, Hampstead, London, and that the sale of three to four of the 11 remaining units should repay borrowings in full.

As the market capitalisation of the group was currently at a discount to its net assets and, taking into account current

property market conditions, the directors do not propose paying any interim ordinary or preference dividends.

They said that they believed that the group should, for the present, pursue a trading and business policy of strengthening its asset base.

Losses per share were 2.68p (1.33p earnings).

Shandwick expands in West Germany

By Nikki Tait

SHANDWICK, the acquisitive UK-based public relations group, yesterday announced the purchase of Lutz Bohme Beratungsgesellschaft, a Hamburg-based PR consultancy, for a maximum DM8m (£3m).

Shandwick, which already has interests in Bonn, said that it should now rank fourth, in fee income terms, in the West German PR market.

Shandwick is paying an initial DM2.15m cash. However, further performance-related payments may fall due, based

on a multiple of 1990 profits and a percentage of operating income in 1991 and 1992. These will also be met in cash. The total consideration, however, cannot exceed DM8m.

The West German agency was set up in 1966 and clients include BP and Unilever. In 1988, there was an audited loss before tax of DM286,000, but management is estimating a profit of DM105,000 in the year just ended. Net assets are DM170,000.

Kyowa listing in London

By David Lascelles, Banking Editor

DEALINGS begin in London today in the shares of Kyowa Bank, the latest of the large Japanese "city banks" to obtain a London listing. It is the first listing for the bank outside Japan, and part of its aim is to broaden its appeal to international investors.

The number of Japanese companies quoted in London doubled to 23 last year. Of the new arrivals, nine were banks. Kyowa's listing is being sponsored by SG Warburg Securities, Kyowa Finance International, Nikko Securities and County Natwest.

NEWS DIGEST

Electron House falls to £1.65m

ELECTRON HOUSE, a computer products and electronic components distributor, reported a fall from £2.01m to £1.65m in pre-tax profits for the half year to November 30.

Group sales, however, improved from £40.22m to £57.58m.

The profits decline was mainly due to a significantly higher interest charge - up from £234,000 to £1.3m.

The interim dividend was increased by 10 per cent, from 2.5p to 2.75p, in spite of a contraction from 7.7p to 5.08p in earnings per share.

Fetterman quits IBC board

Mr. Norman Fetterman has resigned as a director of International Business Communications (Holdings), the newa-

ters and conferences company which bought his Barham Group of publishing and advertising businesses in 1987.

Mr. Fetterman had played a minor role at IBC since 1988, when he became chairman of Oakwood Group, the engineering and textiles company to which a receiver was appointed last month.

Sommerville profit maintained

Following a sharp fall in the previous full year, William Sommerville & Son, the Scottish paper maker in which James River Corporation of the US has a controlling interest, maintained interim profits at £236,000, against £230,000 last time.

Turnover for the six months to November 30 rose slightly from £4.99m to £5.8m and manufacturing efficiencies had improved. After omitting last year's final, the company declared an unchanged interim dividend of 1p. Earnings per 25p share were 33.26p (32.62p) after tax of £118,000 (£120,000).

Estates & Agency debenture placing

Estates & Agency Holdings has placed, through Samuel Montagu, a further £9m of 11.25 per cent first mortgage debenture stock 2020.

The investment holding company launched the issue to provide long-term funding for its recent purchases of two industrial units at Banbury, Oxfordshire; the refinancing of a retail warehouse at Rayleigh, Essex; and funding for refurbishment and development of property in the west end of London.

Lon & Clydeside advances to £2.4m

The strong housing market in Scotland helped lift pre-tax profits of London & Clydeside Holdings in the year ended September 30 from £1.48m to £2.39m.

Turnover moved ahead to £21.06m (£19.3m). Earnings were 18.1p (10.2p) and the final dividend is 4.8p for a total of 6.3p (5.7p).

CHI sells 6.3% stake in Ricardo

CH Industrials, seen in the past as a highly acquisitive mini-conglomerate, has sold its 6.3 per cent interest in Ricardo, the Sussex-based designer of engines and transmissions.

Ricardo was subject to an abortive takeover bid from First Technology last year, and CHI pledged to accept the offer. In the event, First Technology gained control of only 41 per cent of Ricardo and the bid lapsed.

£1.3m acquisition for Freeman

Freeman Group, the USM-quoted distributor of insulation materials and building products, has acquired Bestobell Distribution, a unit of Meggit (UK), for £1.31m.

The sum is being paid in the form of 498,098 new Freeman ordinary shares which are being placed with institutions on Meggit's behalf at 285p per unit to yield £1.31m cash.

In addition, Freeman is plac-

ing a further 90,688 ordinary shares at the same price to raise £220,000 in working capital, net of expenses. In both cases, the shares are being placed by CCF Laurence Prust.

Widney reasons for year-end loss

Widney, the engineering group, has outlined the reasons for its previously announced £1.1m pre-tax loss in the year to September 30 and announced a £2.2m financial rescue.

When Widney announced the loss it gave no explanation for the fall from £227,000 profits in the previous year.

It now blames the poor result on four factors: the combination of high gearing and higher interest rates; trading losses at Francis & Lewis before the telecommunications mast manufacturer was sold; inadequate orders and a poor product mix at the Widney Ash defence business; and an unexpected second-half downturn at Widney Products, a maker of enclosures for cash dispensers.



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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

Impala Platinum Holdings Limited

(Incorporated in the Republic of South Africa)
(Registration number 57/01979/06)
(“Implats”)

Implats acquires an interest in Western Platinum Limited and Eastern Platinum Limited

First National Corporate and Investment Bank Limited is authorised to announce that, subject to certain conditions precedent, agreement has been reached in terms of which Implats will, with effect from 1 October 1989, merge its Kares mine with Western Platinum Limited (WPL) in exchange for a 27% profit participation in the combined WPL/Kares mine and in Eastern Platinum Limited (EPL).

Lonrho will be responsible for management of the merged operation. Implats will have slightly in excess of 25% of the equity voting rights in the two companies, but will have equal representation with Lonrho on the boards of WPL/Kares and of EPL.

The Kares mine is situated in the Marikana district of the Western Transvaal and shares a common boundary with WPL. EPL has to the east of WPL, in Bophuthatswana. Both EPL and WPL are currently owned and managed by Lonrho. The economic and practical benefits of rationalising the operations of WPL and Kares, including adjacent reserves, are substantial. The shared boundary, existing shaft systems and common infrastructure should allow the ore reserve to be accessed more economically and mined and refined more cheaply over the life of the mine than would be the case with two individual units.

Operating on its own, the Kares mine was not expected to become cash positive until late 1993. The combined operation, however, is expected to be cash positive from the end of 1990. The transaction should thus have an immediate and ongoing beneficial effect on Implats' funding of Kares and on the Group's earnings per share. Implats 1988/1989 earnings per share, on a pro forma basis, would have increased by approximately 10% if the deal had been effective for the full year. Bearing in mind that EPL and Kares are at present in relatively early stages of development, and that WPL has not yet reached full potential, it is anticipated that in the future the beneficial effect will be greater as the operations move towards their full potential. The deal has no immediate effect on the Implats net asset value per share.

Commitments to customers have been accommodated within the merger arrangements.

The arrangements include rights of pre-emption over shares held by the parties in WPL and EPL and call (and put) options over shares of those companies in the event of a change in the ultimate control of WPL and EPL.

A circular, setting out further details of the transactions, will be posted to shareholders of Implats in due course.

Johannesburg

17 January 1990

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Recovery despite poor economic data

ments in the pay dispute at the Ford Motor factory in the UK, which has renewed anxiety over the level of UK wage inflation.

Yesterday's recovery in share prices also reflected a calmer mood in the market as the latest crop of City redundancies, and the effective withdrawal from equity trading in London of Citicorp Scrimgeour Vickers, was absorbed. However, most market specialists still believe that the UK stock market is oversupplied with shares, and that at least another six months' trading will have to leave the field before the industry can return to profitable trading.

Fitch Lovell. Dalgely dipped a penny to 40½p and Fitch Lovell eased 3 to 24½p.

Asda. Gave up most of its early gains in busy trading on speculation that BZW had lowered its profit estimates. BZW denied the suggestions but said that it had warned investors of what it believed were dependent distribution problems at Asda.

Asda also remained on the defensive following press reports earlier in the week that claimed part of the food retailers' computer system had run into difficulties. Asda finished a penny higher at 115½p, having traded at 118½p at one stage, on a turnover of 11m shares.

USM-quoted video production company Trilion returned to profit - 21.1m against a 2600 loss - and the shares added 10½p to 50½p.

USM also helped by a positive statement accompanying the figures.

Anglia TV staged a small recovery of 3 to 26½p ahead of full-year figures. A 13 per cent profit improvement at the end of the year helped First Leisure firm 3 to 23½p.

Rockware closed 3 down at 51p, having dipped to 50p at one point, following a warning from the company that profits would be £3m lower than expected.

Ram advanced strongly in an otherwise weak building supplies sector, buoyed by the news that the company planned extensive investment in the next three years. The shares gained 7 to close at 121p.

ICI shares underperformed the market slightly, following confirmation that development of the anti-diabetes drug ponel-

The Recall twins staged an emotional scene at a rally as buyers raised both stocks ahead of the Recall Telecom presentation to be held at Claridges next Wednesday. Telecom shares raced up 11 to 86p on turnover of 991,000, and Electronics a profit of 37p to 5.7m.

A prodigal spender by Sir Richard's standards, Kleitwort Benson helped Unilever add 12 at 67p. Starling's decline last year against the D-Mark prompted Mr Allan to raise his estimate for Unilever's profits in the year to December 1989 to £1.74bn, from £1.70bn, and in the year to December 1990 to £1.925bn from £1.80bn.

Laing recommended investors buy Bazewood for its "exciting potential," Hillsdown, which had been under-rated, and Tate & Lyle, because of its lower borrowings. Hazell's shares were up 10 to 22p, while Tate gained 5 to 28p, and Tate added 2 at 30p. However, Laing gave a sell/reduce recommendation to Dalgety and

Group, has been appointed to the board of **BRITISH AEROSPACE**, the parent company.

■ **Mr R.I. Meakin** has been appointed to the **ROVER GROUP** board as personnel director, succeeding **Mr F.E. Saunders**, who recently became personnel director of **British Aerospace**. **Mr Meakin** was personnel planning director.

■ **ROCKWARE GROUP** has appointed **Mr Duncan Eotherham** to the board. He is managing director of **Rockware Glass**.

■ Following the merger of **Coopers & Lybrand** and **Deloitte Haslins & Sells** to form **COOPERS & LYBRAND DELOITTE** **Mr John Hawley** becomes office partner-in-charge, Birmingham, and regional managing partner, Midlands area - he was with Deloitte; and **Mr David Maxwell** becomes managing partner of the enlarged Birmingham practice - he was with Coopers.

■ **FKI** has appointed **Mr Alan Baxter** as managing director of its electrical products group. He is managing director of **GEO-Alsthom's** European switchgear operation. He succeeds **Mr Norman Scouler**, who was appointed **FKI** chief executive last October.

■ **Mr Martin Buckley** has been appointed managing director of **JOHN WADDINGTON**. He joined the board in 1967.

	Jan 17	Jan 16	Jan 15	Jan 14	Jan 11	Year Ago	100000 Low	Since High	Compensation Low
Government Securities	87.82	82.96	82.38	83.02	82.94	87.54	88.29 (82/93)	127.4 (171/90)	48.18 (10/53)
Fixed Interest	92.33	92.46	92.39	92.60	92.55	96.71	95.59 (153/88)	92.02 (238/147)	50.53 (31/77)
Ordinary Share	1895.3	1875.7	1886.9	1908.1	1940.5	1540.0	2008.8 (53/869)	1447.8 (31/158)	2006.6 (53/89)
Gold Mines	351.4	355.8	348.4	346.1	337.8	182.8	358.8 (50/869)	734.7 (153/83)	48.4 (26/40)
FT-SE 100 Share	2373.9	2348.1	2366.2	2380.1	2417.9	1892.1	2485.7 (31/190)	1782.6 (31/189)	988.0 (237/184)
Earning Yr. Yield	4.50	4.55	4.60	4.47	4.40	4.78	Basis 100 Govt. Secs 15/10/25. Fixed Int. 1020.		
Ord. Div. Yld. % (full)	10.39	11.10	10.98	10.81	10.72	11.98	Ordinary 1/7735. Govt. Mines 12/655. Basis 100		
P/E Ratio (Net/2)	17.02	18.00	17.02	17.10	17.29	18.57	FT-SE 100 31/12/82. % NW 10/97		
SEAD Bargins (\$pm)	28,290	28,279	27,018	34,486	32,618	28,527	OIL OLEED ACTIVITY		
Equity Turnover (Cmjt)	748.3	748.3	103.8	114.8	102.1	95.7			
Equity Bargins	-	27,723	27,791	35,908	32,880	28,587			
Shares Traded (mjt)	-	332.5	314.8	457.7	502.1	434.8			
Ordinary Share Index, Hourly changes	Day's High 1885.7						Day's Low 1877.9		
Open 1887.3	10 a.m. 1886.9	11 a.m. 1886.0	12 p.m. 1883.0	1 p.m. 1883.7	2 p.m. 1878.9	3 p.m. 1878.0	5 p.m. 1892.3		
FT-SE, Hourly changes	Day's High 2373.9						Day's Low 2355.6		
Open 2355.6	10 a.m. 2365.4	11 a.m. 2363.7	12 p.m. 2361.2	1 p.m. 2362.9	2 p.m. 2357.7	3 p.m. 2354.1	4 p.m. 2370.8		

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	Volume	Closing	Day's		Volume	Closing	Day's		Volume	Closing	Day's		Volume	Closing	Day's		Volume	Closing	Day's
	10/1	10/1	% Chg		10/1	10/1	% Chg		10/1	10/1	% Chg		10/1	10/1	% Chg		10/1	10/1	% Chg
AET	870	206	0	Comm. Union	774	490	+2	Lloyds Bank	2,600	332	+7	Sears	4,000	207	0	Wells Fargo	4,000	207	0
AMBA	11,000	110	+1	Eastman	2,000	287	+8	LASAR	2,000	332	+7	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA	2,000	2,000	0	Eastman	2,000	287	+8	LASAR	2,000	332	+7	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
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AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
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AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
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AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital	1,400	490	+2	LSI Group	2,000	278	+8	Sealed Air	2,000	207	0	Wells Fargo	4,000	207	0
AMBA-Lyons	798	110	+1	Digital															

pany mooted as a possible predator, Wace, fell to a low of 312p before closing a net 6 off at 314p.

Stories that Lowe Group, the advertising agency, had won the £10m advertising account for the President of the US, worried about \$70m, turned out to be true. The shares climbed 16 to 433p. The previous holder of the account was a division of Seatchi and Seatchi, which fell to 249p. There were suggestions that in the day that Seatchi was about to announce 100 redundancies.

■ **Other Market Statistics, including the FT-Actuaries share index, London Traded Options, and recent issues (including the water issue stocks)** Page 25

Security Pacific National Trust Co. (New York) / American Debenture Reports Exempt



Abney Unit Test Motors CLO00000

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Continued on next page

LONDON SHARE SERVICE

BRITISH FUNDS

BRITISH FUNDS - Contd

LOANS

High Yield	Stock	Price	Yield	Int.	Yield	High Yield	Stock	Price	Yield	Int.	Yield	High Yield	Stock	Price	Yield	Int.	Yield		
"Shorts" (Lives up to Five Years)										Building Societies									
9991	Each 12 mo 1999	99.14	12.54	14.98	10.00	1000	Each 12 mo 1999	99.14	12.54	14.98	10.00	1001	Each 12 mo 1999	99.14	12.54	14.98	10.00		
9992	Each 12 mo 1999	99.14	12.54	14.98	10.00	1004	Each 12 mo 1999	99.14	12.54	14.98	10.00	1005	Each 12 mo 1999	99.14	12.54	14.98	10.00		
9993	Each 12 mo 1999	99.14	12.54	14.98	10.00	1006	Each 12 mo 1999	99.14	12.54	14.98	10.00	1007	Each 12 mo 1999	99.14	12.54	14.98	10.00		
9994	Each 12 mo 1999	99.14	12.54	14.98	10.00	1008	Each 12 mo 1999	99.14	12.54	14.98	10.00	1009	Each 12 mo 1999	99.14	12.54	14.98	10.00		
9995	Each 12 mo 1999	99.14	12.54	14.98	10.00	1010	Each 12 mo 1999	99.14	12.54	14.98	10.00	1011	Each 12 mo 1999	99.14	12.54	14.98	10.00		
9996	Each 12 mo 1999	99.14	12.54	14.98	10.00	1012	Each 12 mo 1999	99.14	12.54	14.98	10.00	1013	Each 12 mo 1999	99.14	12.54	14.98	10.00		
9997	Each 12 mo 1999	99.14	12.54	14.98	10.00	1014	Each 12 mo 1999	99.14	12.54	14.98	10.00	1015	Each 12 mo 1999	99.14	12.54	14.98	10.00		
9998	Each 12 mo 1999	99.14	12.54	14.98	10.00	1016	Each 12 mo 1999	99.14	12.54	14.98	10.00	1017	Each 12 mo 1999	99.14	12.54	14.98	10.00		
9999	Each 12 mo 1999	99.14	12.54	14.98	10.00	1018	Each 12 mo 1999	99.14	12.54	14.98	10.00	1019	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10000	Each 12 mo 1999	99.14	12.54	14.98	10.00	1020	Each 12 mo 1999	99.14	12.54	14.98	10.00	1021	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10001	Each 12 mo 1999	99.14	12.54	14.98	10.00	1022	Each 12 mo 1999	99.14	12.54	14.98	10.00	1023	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10002	Each 12 mo 1999	99.14	12.54	14.98	10.00	1024	Each 12 mo 1999	99.14	12.54	14.98	10.00	1025	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10003	Each 12 mo 1999	99.14	12.54	14.98	10.00	1026	Each 12 mo 1999	99.14	12.54	14.98	10.00	1027	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10004	Each 12 mo 1999	99.14	12.54	14.98	10.00	1028	Each 12 mo 1999	99.14	12.54	14.98	10.00	1029	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10005	Each 12 mo 1999	99.14	12.54	14.98	10.00	1030	Each 12 mo 1999	99.14	12.54	14.98	10.00	1031	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10006	Each 12 mo 1999	99.14	12.54	14.98	10.00	1032	Each 12 mo 1999	99.14	12.54	14.98	10.00	1033	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10007	Each 12 mo 1999	99.14	12.54	14.98	10.00	1034	Each 12 mo 1999	99.14	12.54	14.98	10.00	1035	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10008	Each 12 mo 1999	99.14	12.54	14.98	10.00	1036	Each 12 mo 1999	99.14	12.54	14.98	10.00	1037	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10009	Each 12 mo 1999	99.14	12.54	14.98	10.00	1038	Each 12 mo 1999	99.14	12.54	14.98	10.00	1039	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10010	Each 12 mo 1999	99.14	12.54	14.98	10.00	1040	Each 12 mo 1999	99.14	12.54	14.98	10.00	1041	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10011	Each 12 mo 1999	99.14	12.54	14.98	10.00	1042	Each 12 mo 1999	99.14	12.54	14.98	10.00	1043	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10012	Each 12 mo 1999	99.14	12.54	14.98	10.00	1044	Each 12 mo 1999	99.14	12.54	14.98	10.00	1045	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10013	Each 12 mo 1999	99.14	12.54	14.98	10.00	1046	Each 12 mo 1999	99.14	12.54	14.98	10.00	1047	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10014	Each 12 mo 1999	99.14	12.54	14.98	10.00	1048	Each 12 mo 1999	99.14	12.54	14.98	10.00	1049	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10015	Each 12 mo 1999	99.14	12.54	14.98	10.00	1050	Each 12 mo 1999	99.14	12.54	14.98	10.00	1051	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10016	Each 12 mo 1999	99.14	12.54	14.98	10.00	1052	Each 12 mo 1999	99.14	12.54	14.98	10.00	1053	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10017	Each 12 mo 1999	99.14	12.54	14.98	10.00	1054	Each 12 mo 1999	99.14	12.54	14.98	10.00	1055	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10018	Each 12 mo 1999	99.14	12.54	14.98	10.00	1056	Each 12 mo 1999	99.14	12.54	14.98	10.00	1057	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10019	Each 12 mo 1999	99.14	12.54	14.98	10.00	1058	Each 12 mo 1999	99.14	12.54	14.98	10.00	1059	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10020	Each 12 mo 1999	99.14	12.54	14.98	10.00	1060	Each 12 mo 1999	99.14	12.54	14.98	10.00	1061	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10021	Each 12 mo 1999	99.14	12.54	14.98	10.00	1062	Each 12 mo 1999	99.14	12.54	14.98	10.00	1063	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10022	Each 12 mo 1999	99.14	12.54	14.98	10.00	1064	Each 12 mo 1999	99.14	12.54	14.98	10.00	1065	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10023	Each 12 mo 1999	99.14	12.54	14.98	10.00	1066	Each 12 mo 1999	99.14	12.54	14.98	10.00	1067	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10024	Each 12 mo 1999	99.14	12.54	14.98	10.00	1068	Each 12 mo 1999	99.14	12.54	14.98	10.00	1069	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10025	Each 12 mo 1999	99.14	12.54	14.98	10.00	1070	Each 12 mo 1999	99.14	12.54	14.98	10.00	1071	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10026	Each 12 mo 1999	99.14	12.54	14.98	10.00	1072	Each 12 mo 1999	99.14	12.54	14.98	10.00	1073	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10027	Each 12 mo 1999	99.14	12.54	14.98	10.00	1074	Each 12 mo 1999	99.14	12.54	14.98	10.00	1075	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10028	Each 12 mo 1999	99.14	12.54	14.98	10.00	1076	Each 12 mo 1999	99.14	12.54	14.98	10.00	1077	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10029	Each 12 mo 1999	99.14	12.54	14.98	10.00	1078	Each 12 mo 1999	99.14	12.54	14.98	10.00	1079	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10030	Each 12 mo 1999	99.14	12.54	14.98	10.00	1080	Each 12 mo 1999	99.14	12.54	14.98	10.00	1081	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10031	Each 12 mo 1999	99.14	12.54	14.98	10.00	1082	Each 12 mo 1999	99.14	12.54	14.98	10.00	1083	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10032	Each 12 mo 1999	99.14	12.54	14.98	10.00	1084	Each 12 mo 1999	99.14	12.54	14.98	10.00	1085	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10033	Each 12 mo 1999	99.14	12.54	14.98	10.00	1086	Each 12 mo 1999	99.14	12.54	14.98	10.00	1087	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10034	Each 12 mo 1999	99.14	12.54	14.98	10.00	1088	Each 12 mo 1999	99.14	12.54	14.98	10.00	1089	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10035	Each 12 mo 1999	99.14	12.54	14.98	10.00	1090	Each 12 mo 1999	99.14	12.54	14.98	10.00	1091	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10036	Each 12 mo 1999	99.14	12.54	14.98	10.00	1092	Each 12 mo 1999	99.14	12.54	14.98	10.00	1093	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10037	Each 12 mo 1999	99.14	12.54	14.98	10.00	1094	Each 12 mo 1999	99.14	12.54	14.98	10.00	1095	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10038	Each 12 mo 1999	99.14	12.54	14.98	10.00	1096	Each 12 mo 1999	99.14	12.54	14.98	10.00	1097	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10039	Each 12 mo 1999	99.14	12.54	14.98	10.00	1098	Each 12 mo 1999	99.14	12.54	14.98	10.00	1099	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10040	Each 12 mo 1999	99.14	12.54	14.98	10.00	1100	Each 12 mo 1999	99.14	12.54	14.98	10.00	1101	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10041	Each 12 mo 1999	99.14	12.54	14.98	10.00	1102	Each 12 mo 1999	99.14	12.54	14.98	10.00	1103	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10042	Each 12 mo 1999	99.14	12.54	14.98	10.00	1104	Each 12 mo 1999	99.14	12.54	14.98	10.00	1105	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10043	Each 12 mo 1999	99.14	12.54	14.98	10.00	1106	Each 12 mo 1999	99.14	12.54	14.98	10.00	1107	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10044	Each 12 mo 1999	99.14	12.54	14.98	10.00	1108	Each 12 mo 1999	99.14	12.54	14.98	10.00	1109	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10045	Each 12 mo 1999	99.14	12.54	14.98	10.00	1110	Each 12 mo 1999	99.14	12.54	14.98	10.00	1111	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10046	Each 12 mo 1999	99.14	12.54	14.98	10.00	1112	Each 12 mo 1999	99.14	12.54	14.98	10.00	1113	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10047	Each 12 mo 1999	99.14	12.54	14.98	10.00	1114	Each 12 mo 1999	99.14	12.54	14.98	10.00	1115	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10048	Each 12 mo 1999	99.14	12.54	14.98	10.00	1116	Each 12 mo 1999	99.14	12.54	14.98	10.00	1117	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10049	Each 12 mo 1999	99.14	12.54	14.98	10.00	1118	Each 12 mo 1999	99.14	12.54	14.98	10.00	1119	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10050	Each 12 mo 1999	99.14	12.54	14.98	10.00	1120	Each 12 mo 1999	99.14	12.54	14.98	10.00	1121	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10051	Each 12 mo 1999	99.14	12.54	14.98	10.00	1122	Each 12 mo 1999	99.14	12.54	14.98	10.00	1123	Each 12 mo 1999	99.14	12.54	14.98	10.00		
10052	Each 12 mo 1999	99.14	12.54	14.98	10.00	1124	Each 12 mo 1999	99.14	12.54	14.98	10.00	112							

LONDON SHARE SERVICE

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AMERICANS - Contd									
1989/90	Share	Price	Div	Yield	1989/90	Share	Price	Div	Yield
1254	High	1254	12.54	1.0	1254	High	1254	12.54	1.0
1255	Low	1255	12.55	1.0	1255	Low	1255	12.55	1.0
1256	Open	1256	12.56	1.0	1256	Open	1256	12.56	1.0
1257	Close	1257	12.57	1.0	1257	Close	1257	12.57	1.0
1258	High	1258	12.58	1.0	1258	High	1258	12.58	1.0
1259	Low	1259	12.59	1.0	1259	Low	1259	12.59	1.0
1260	Open	1260	12.60	1.0	1260	Open	1260	12.60	1.0
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1264	Open	1264	12.64	1.0	1264	Open	1264	12.64	1.0
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1335	Low	1335	13.35	1.0	1335	Low	1335	13.35	1.0
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1361	Close	1361	13.61	1.0	1361	Close	1361	13.61	1.0
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1370	High	1370	13.70	1.0	1370	High	1370	13.70	1.0
1371	Low	1371	13.71	1.0	1371	Low	1371	13.71	1.0
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1377	Close	1377	13.77	1.0	1377	Close	1377	13.77	1.0
1378	High	1378	13.78	1.0	1378	High	1378	13.78	1.0
1379	Low	1379	13.79	1.0	1379	Low	1379	13.79	1.0
1380	Open	1380	13.80	1.0	1380	Open	1380	13.80	1.0
1381	Close	1381	13.81	1.0	1381	Close	1381	13.81	1.0
1382	High	1382	13.82	1.0	1382	High	1382	13.82	1.0
1383	Low	1383	13.83	1.0	1383	Low	1383	13.83	1.0
1384	Open	1384	13.84	1.0	1384	Open	1384	13.84	1.0
1385	Close	1385	13.85	1.0	1385	Close	1385	13.85	1.0
1386	High	1386	13.86	1.0	1386	High	1386	13.86	1.0
1387	Low	1387	13.87	1.0	1				

MINES—Contd.[illegible]

3pm prices January 17

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on Page 41

The world's first
King Size Filter cigarette

Rothman's
KING SIZE

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NYSE COMPOSITE PRICES

NASDAQ NATIONAL MARKET

Spm prices January 17

Table with multiple columns: 12 Month, High, Low, Stock, Div. Yld., % Chg., Last, High, Low, Stock, Div. Yld., % Chg., Last. Contains NYSE composite prices for various stocks.

Table with multiple columns: 12 Month, High, Low, Stock, Div. Yld., % Chg., Last, High, Low, Stock, Div. Yld., % Chg., Last. Contains NASDAQ national market prices for various stocks.

AMEX COMPOSITE PRICES

Table with multiple columns: 12 Month, High, Low, Stock, Div. Yld., % Chg., Last, High, Low, Stock, Div. Yld., % Chg., Last. Contains AMEX composite prices for various stocks.

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AMERICA

Volatile Dow declines in response to trade figures

Wall Street

AFTER an early decline on an unexpected widening in the November trade deficit and initial disappointment in earnings from IBM, the equity market recovered only to slip again, writes Janet Bush in New York.

The Dow Jones Industrial Average fell 10.67 in morning trading but then recovered, partly because IBM executives gave an upbeat interpretation of its results in a telephone conference with analysts.

IBM recovered from a 3% loss, but started slipping again to stand 3% lower at mid-session at \$89.4. Its fourth quarter net income fell to \$1.04 per share, compared with \$1.37 a share a year earlier. Even taking into account a \$3.42bn restructuring charge, this was lower than expected.

With the broad market apparently tracking IBM, the Dow started slipping again at mid-session, standing 11.31 lower at 2,881.31 at 2 pm on moderate volume of 109m shares. The Dow had risen 23.25 on Tuesday.

The recovery from early lows was partly attributed to a deeper interpretation of the trade release. On the surface, the widening in the deficit in November to \$10.5bn from an upward revised shortfall in October of \$10.25bn

looked disappointing. Analysts had forecast a deficit in November of nearer to \$9bn.

However, closer inspection of the release suggested that the increase in the deficit between October and November was partly because of the effects of the Boeing strike. Mr Robert Mosbacher, Commerce Secretary, said that the strike had had an impact on exports of US capital goods, which fell by \$1bn between October and November, largely because of the disruption to exports of aircraft.

The morning rebound gained from a strong showing in the futures market, where Standard & Poor's 500 contracts rose after recent weakness on institutional buying.

Some stock analysts also said that the US market was helped a little by the fact that the Tokyo stock market stabilised overnight after its precipitous falls in recent sessions. Others say the failure of the Tokyo stock market to register a larger correction as a potential drag on US equities.

In the technology sector, Digital Equipment was up 3% at \$89.5, Compaq Computer added 3% to \$84.4 and Motorola gained 3% to \$61.4.

Casino and hotel stocks did well as shareholders of Holiday Corp cleared its merger with a subsidiary of Bass. Holiday's shares rose 1% to \$66%. Golden Nugget added 1% to

\$36% and Caesars World gained 3% to \$28.

A number of leading companies reported fourth quarter earnings. AMR, the holding company for American Airlines, reported fourth quarter net income of \$1.93 a share compared with \$1.83 a share a year earlier but still added 3% to \$57. Westinghouse Electric dipped 3% to \$72.5 in spite of reporting record revenues and earnings in the fourth quarter and in 1989.

Alcoa slumped 3% to \$63.7 in spite of record earnings in 1989 because its fourth quarter results were down from the third quarter, due partly to a decline in shipments and higher raw material costs. Caterpillar slumped 3% to \$55.9 on anticipation of its fourth quarter earnings, expected today.

Canada

A SLIGHT decline by mid-session in Toronto came in light trading. The composite index slipped 4.80 to 3,896.77 on volume of 15.7m shares. Declines led advances by 248 to 202.

US trade figures weakened the market in early trade, but it later showed some recovery.

Laidlaw fell 3% to C\$35.4 after its chairman said that newly acquired Trillium would not meet expectations. Wine maker Bright rose C\$1% to C\$19 on talk of a bid.

Singapore's Clob wins rapid acceptance

Joyce Quek explains why the Malaysian market also seems to have benefited

CLOB International, the over-the-counter market started by the Stock Exchange of Singapore (SES) on January 2 to trade regional, and predominantly Malaysian, shares, has taken off faster than many expected.

There is irony and surprise in this, for both Kuala Lumpur and Singapore seem to have benefited. So far this year, both exchanges have notched up all-time index highs although, in line with other world markets, there has been a recent setback. There has also been record volume in both this year, even if an element of double counting is discounted.

In the first week of 1990, the SES registered volume of 708m shares compared with a weekly average of 418m for the first half of 1989. The Kuala Lumpur Stock Exchange (KLSE) saw 612m shares in the same week, against an average of 445m for the last two weeks of 1989.

Clob was brought into being by the Malaysian Government's decision to delist its public companies from the Kuala Lumpur exchange. Listings of each country's shares on the other's exchange had resulted

in what was perceived, by the Malaysians, as an unequal distribution of stock exchange business.

Malaysian stocks accounted for 45 per cent of the SES's market capitalisation, against the Singapore shares' 3 per cent contribution to Kuala Lumpur. But Singaporeans say that there is a practical reason for this.

They say that Malaysian brokerages need to beef up their financial, research, marketing, security and, more importantly, operational muscle.

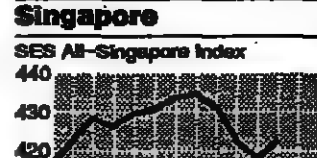
Singapore-based fund managers and individual investors in the mercurial Malaysian market, all speculatively inclined, are more concerned with efficient execution of trades and settlement and security of the transactions than with brokers' domicile, or the 2 or 3 per cent they could shave off prices by trading in Malaysia.

They were worried, therefore, about the threatened end of Singapore trading in highly-popular Malaysian stocks; they did not expect to be able to trade at speed in Kuala Lumpur, saying that systems there

Malaysia



Singapore



January 1990

were prone to break down, and that the environment was more restrictive.

However, Clob arrived, quoting 138 of the hotly-traded Malaysian stocks and six Hong Kong market leaders under its fully-computerised trading system and rules. In effect, it was business as usual, and Clob outperformed KLSE volume by 708m shares to 612m in the first week of head-on competition at the start of this month.

Matters did not stop there. Malaysian brokerages urged

more action from their exchange; the KLSE's immediate reaction was to deny recognition to Clob. Further threats that shares not bought through local brokers would be disqualified from dividend payments did scare some customers north of the border.

However, the Singaporean financial community, heartened by the boost to business on both sides of the Causeway, is beginning to argue its own case.

Mr Tang Wee Loke, a director of Kay Hien James Capel, and an SES committee member, emphasises that there is a big pool of Malaysian shares in Singapore, held by nationals, and by individual and corporate foreign residents.

There is also the argument that Kuala Lumpur benefits from the activity in the republic. According to a broker in one of the republic's largest firms: "The Malaysians may begin to realise that the activity in Singapore is, to some extent, competition. It has also enhanced their market."

Singapore says its stockbrokers are better capitalised and controlled. Government action

forced them to raise their standards of research and marketing and this is paying off handsomely when dealing with substantial investors. They argue that when the Malaysians reach their margin limits, they are constrained from doing big deals.

Going down-market, many shares listed in Malaysia are punted by Singapore players. Indeed, the most active shares listed in Singapore are the low-priced Malaysian "penny" stocks such as Kemayan, Kamunting and Idris, the favourites of the individual players. Should further KLSE action deprive them of trading opportunities, they would simply shift their focus elsewhere.

Singaporeans also point out that there is already active OTC trading in Malaysian shares in Hong Kong and London. Trading in regional stocks had been mooted by the SES for some considerable time, and Clob is set to serve as a truly regional exchange as it prepares to introduce shares from Thailand, Indonesia and Australia.

ASIA PACIFIC

Nervousness wipes out Nikkei's early rise

Tokyo

NERVOUSNESS about the outlook for bonds, and late arbitrage selling wiped out a strong early recovery in equities, and share prices ended lower for the third consecutive session, writes Michiko Nakamoto in Tokyo.

The Nikkei average began well, breaching the 37,000 level to reach a high of 37,285.45. But it failed to sustain that momentum. Bouts of index-linked arbitrage robbed it of a gain of more than 400, leaving it to close at its day's low of 36,831.14, down 29.22.

In that context, it was comforting that advances outnumbered declines by 359 to 364, declines with 206 unchanged. Turnover stayed thin at 565m shares, the 48m traded on Tuesday. The broad-based Topix index lost 4.40 to 2,719.48 but, in London, the ISE/Nikkei 50 index rose 4.43 to 2,031.95.

Investors drew early encouragement from a measure of stability in the currency and bond markets, while a better day for Wall Street, index-linked buying and substantial dealer activity also supported share prices.

But a dip in bond futures prices and signs of mounting uneasiness in the Soviet Union emerged in the afternoon. Investors turned jittery, while futures-related arbitrage trading contributed to a loss of about 300 points in the last hour of trading.

An estimated ¥450bn to ¥500bn worth of shares had been accumulated through arbitrage buying at the end of last year and this block of equity is expected to come into the supply side of the market soon, analysts said.

Meanwhile, it is lack of business which characterises the market. "While yesterday's fall came amid a lack of buying, today's earlier rise occurred where there was little selling," said Mr Shigeru Akiba at UBS Phillips & Drew.

Dealers were particularly active early in the day. Later,

some analysts thought that arbitrage buying delayed a correction that should have come earlier - so that when it did come, the correction was much sharper than it would otherwise have been.

The market's immediate future had been reflected in the popularity of smaller capital issues, said Mr Akiba. The second section index and the over-the-counter market rose strongly. Highly priced issues which do not figure in the Nikkei index were also pursued, since those which do are directly influenced by programme trading.

Most of the big steels were out of favour. Nippon Steel lost ¥34 to ¥710. It topped the volatile list with 17.8m shares. In Nippon Steel's case, the price for its forthcoming public issue was to be determined at about 3 per cent lower than yesterday's closing price; so investors who had placed orders for the public issue had been selling Nippon Steel shares in

order to lower the price. Among highly-priced issues, Tokyo Electron, an importer of electronic goods, was second in volume with 10.6m shares and surged ¥440 to ¥3,880. TDK, the maker of magnetic tapes, gained ¥220 to ¥6,080 and Pioneer added ¥240 to ¥6,200.

In Osaka, strength in high-technology issues took the OSE average above 36,000 to close at 36,155.48, up 132.19. Volume was sluggish at 45.4m shares, although this was a considerable improvement over the 27.1m traded on Tuesday.

Roundup

THERE was a mixed response to the New York and Tokyo rallies among the Pacific Rim markets.

SINGAPORE resumed its strong climb in active trading. The Straits Times Industrial Index rose 20.54, or 1.4 per cent, to 1,533.04. There were bullish reports that Kim Eng Holdings, the first public listing of the

year, might be subscribed more than 600 times.

Turnover rose to 165m shares worth \$273m, from Tuesday's 138m and \$232m.

AUSTRALIA also recovered its nerve, having seen Wall Street and Tokyo do likewise, and the All Ordinaries index gained 7.4 to 1,682.8. Turnover was 112m shares worth A\$275, up from 88m worth A\$187m, swelled by some European sell orders on resources stocks.

That helped push Western Mining down 8 cents to A\$6.50 on turnover of 3.6m shares, while MIM Holdings ended unchanged at A\$2.35 on 4m shares; it reported a 66 per cent jump in first half net profits.

Gold shares, on the other hand, attracted such demand from Asia that the gold sub-index climbed 1.5 per cent to an 18-month peak.

In industrials, Elders IXL rose 3 cents to A\$3.39 as 5.5m shares changed hands as investors welcomed the news that it was set to take full control of

its UK pulp joint venture.

HONG KONG failed to regain confidence and ended little changed after a volatile day. Turnover was still slow at HK\$679m, though up from Tuesday's HK\$635m. The Hang Seng Index rose 3.05 to 2,754.84.

Persistent talk that Cathay Pacific Airways might be buying

BOMBAY fell for a third day running on fears of a rise in taxation in the March budget. The Bombay stock index fell 10.38 to 745.19.

ing a stake in Hong Kong's Dragon Airline left Cathay 25 cents higher at HK\$38.30. After the close of trading, Cathay announced it was taking a 30 per cent holding for HK\$394m.

SEOUL turned weaker again amid concern over the country's economic performance, particularly on the export side. The composite index fell 9.02 to 874.41 in thin trading, giving a drop of nearly 5 per cent over the past seven sessions.

EUROPE

Bourses beat their own path with limited gains

EUROPE again showed a relative immunity to Tokyo and New York, giving a less than heartfelt response to the recoveries there. Scandinavia was a buoyant exception, writes Guy Markets Study.

PARIS bounced back from three falls, but volume remained modest and the rally looked as if it might be more technical than fundamental.

The CAC 40 index closed 17.93 higher at 1,853.14, near the day's best level. Turnover was estimated to be no higher than Tuesday's FF2.5bn.

Chargeurs, the conglomerate, rose FF10 to FF11.35 in active volume of 148,000 shares. It returned to trading after its sale of a majority of the UTA airline to Air France.

The realisation of part of its asset value attracted interest, said one analyst, who thought the sale made it more vulnerable to a potential takeover - strategic interests could have prevented this while Chargeurs had control of UTA. There were also sellers yesterday, however, and the share ended near its day's low.

Club Med was up FF14 at FF788 after a 21 per cent rise in 1989 net profit. It also emerged that Accor, the hotels group, had built up a 2 per cent stake since October.

About 4 per cent of Club Med's capital has changed hands in the past three days, said the analyst, and it was possible other strategic parties had been stake-building.

FRANKFURT opened without the sellers to extend a two-day decline, and closed without the buyers to build on an intraday rally. The FAZ index rose 2.06 to 757.52 in mid-session but the DAX, which was up 31.15 at 1,819.83 a little later, lost ground thereafter on profit-taking; it closed 13.90 higher at 1,802.45 following Tuesday's drop of 52.93.

Volume eased again, from

DM9.3bn to DM8.4bn, still strong in anything but the most recent terms. The energy and chemical group, Veba, was the most active stock as it jumped DM14 to DM427.50; some reports suggested that others were looking for domestic, rather than export-oriented stocks; and there was a rumour, later denied, of a new product which would raise the company's profile.

Losers included carmakers, particularly Daimler with a DM10 fall to DM39. London brokers ERM looked askance at the high level of the shares in a review published last week.

MILAN ended virtually unchanged after a session characterised by sharp changes in sentiment, and within which a late recovery in the banking sector compensated for early losses in industrials. The Comit index closed 0.22 higher at 895.98 in declining volume.

Mediobanca, the Milan merchant bank, put on L200 to L19,520 while BNA, similarly, recovered the better part of Tuesday's decline to close L140 higher at L10,090.

Mr Carlo de Benedetti's holding company, Cir, topped the limelight, rising L149 to L4,990 in late trading on reports (which it denied) that Mr De Benedetti may sell his holdings in the Mondadori publishing group.

ZURICH finished marginally higher in an atmosphere which moved from liveliness to caution over the day, the Credit Suisse index rising 2.9 to 614.5. Nestlé led foods higher, its bearers climbing SF35 to SF19,070, while Jacobs Suchard gained SF30 to SF1,780.

AMSTERDAM gained ground in line with international markets, but trading was subdued at F162m, down from over F11bn on Tuesday. The CBS tendency index rose 1.0 to 114.4.

MADRID finally broke its

falling streak, boosted by the recovery on Wall Street. The general index rebounded 0.74 to 288.03, but the underlying tone remained hesitant.

STOCKHOLM was also encouraged by Wall Street, and share prices recovered strongly after declines earlier in the week. But turnover was modest at SKr399m. The Affarsvärlden General Index picked up 18.7, or 1.5 per cent, to 1,396.7.

Saab free B shares rose SKr7 to SKr270 after news that Investor and Providentia, the investment firms, had raised their stake. MoDo, the paper and pulp group, continued to fall, losing SKr19 to SKr310 amid fears of lower pulp prices.

OSLO rose in busy trading, apparently unworried by lower North Sea oil prices. The all-share index reached 565 before news of the US trade deficit, which trimmed gains. The index closed 4.30, or 1.1 per cent, higher at 560.65, in turnover of Nkr501m.

COPENHAGEN rose to a record, as demand for banking shares remained high. The bourse index gained 4.90, or 1.3 per cent, to 374.09.

BRISBANE had a stable session, the cash market index edging up 0.64 to 6,490.45. Turnover was a moderate Bfr800m, down from Bfr1bn on Tuesday.

Utilities were firmer on reports that electricity companies Intercom, Unereg and Ebes would merge.

Correction

In yesterday's Europe report, BHF-Bank was described as one of two West German banks which could be left holding a major equity stake in Co. op. The West German retailer. This was based on incorrect information supplied by a news agency. It should have been BfG, Bank für Gemeinwirtschaft.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY JANUARY 16 1990						MONDAY JANUARY 15 1990						DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)		
Figures in parentheses show number of stocks per grouping														
Australia (84)	153.89	-0.9	137.77	129.73	-0.4	5.26	155.25	138.41	130.21	150.41	128.28	146.16		
Austria (19)	208.15	-1.8	186.35	183.95	-1.2	1.32	211.95	188.98	188.13	218.85	82.84	83.09		
Belgium (61)	155.77	-1.1	139.46	136.37	-0.6	4.10	157.53	140.44	137.62	180.02	125.56	133.22		
Canada (120)	149.02	+0.0	133.42	125.66	-0.2	3.18	146.96	132.80	125.40	154.17	124.67	130.24		
Denmark (36)	248.09	+0.2	222.11	221.09	+0.3	1.43	247.66	220.79	220.54	220.34	165.25	136.86		
Finland (26)	139.66	-0.9	125.02	117.38	-0.3	2.65	140.85	125.57	117.74	158.18	118.63	126.63		
France (125)	151.73	-1.4	135.89	137.20	-1.3	2.75	153.90	137.20	138.99	157.97	112.57	115.27		
West Germany (96)	125.00	-1.5	112.81	111.00	-1.6	1.88	127.96	114.08	112.82	132.32	79.39	84.48		
Hong Kong (48)	113.13	-1.1	101.28	113.42	-1.7	5.03	114.44	102.03	114.73	140.35	86.41	87.57		
Ireland (17)	191.49	-0.9	171.43	173.01	-0.7	2.51	193.24	172.27	174.32	198.69	126.00	128.98		
Italy (96)	185.73	-1.0	89.28	94.03	-0.8	2.43	187.70	89.78	94.80	102.11	74.97	85.41		
Japan (456)	183.39	-2.3	164.13	168.55	-2.3	2.26	187.59	167.23	172.53	200.11	164.22	184.94		
Malaysia (36)	227.19	+0.1	202.67	203.64	+0.1	0.54	229.13	204.27	208.08	228.21	142.36	151.77		
Mexico (13)	326.90	+0.1	292.67	293.23	+0.1	0.48	325.43	291.01	291.64	337.02	103.32	103.68		
Netherlands (43)	138.23	-1.7	121.98	118.78	-1.5	4.54	138.53	123.50	120.60	145.66	110.83	112.00		
New Zealand (18)	73.46	-0.4	65.78	63.98	-0.4	5.51	73.74	65.74	64.24	88.18	82.94	89.76		
Norway (24)	210.98	-1.8	188.89	187.00	-1.5	1.46	214.83	191.52	188.90	219.28	135.28	138.74		
Singapore (26)	183.27	-1.1	164.08	159.84	-0.9	1.82	185.27	165.17	161.23	188.94	124.57	134.68		
South Africa (60)	229.41	+0.7	205.38	167.70	+0.4	3.38	227.80	203.08	167.08	229.41	115.35	119.24		
Spain (43)	155.30	-2.1	139.04	128.12	-2.1	4.10	158.70	141.48	131.95	168.75	133.14	149.00		
Sweden (38)	198.50	-1.8	177.71	180.72	-1.5	1.90	202.05	180.13	183.50	208.95	67.81	75.93		
Switzerland (82)	95.12	-1.9	85.16	89.40	-1.6	2.00	96.92	86.41	90.85	92.12	87.81	90.85		
United Kingdom (306)	158.69	-1.1	142.07	142.07	-0.7	4.44	160.50	143.09	143.09	164.31	133.26			
USA (542)	137.92	+1.1	123.48	137.92	+1.1	3.40	138.01	125.81	130.41	146.29	122.13	114.44		
Europe (889)	142.11	-1.3	127.28	126.54	-1.1	3.37	144.02	126.40	127.97	146.96	112.63	114.69		
Nordic (121)	193.49	-1.0	173.23	167.16	-0.8	1.71	195.38	174.18	168.45	198.12	137.95	147.51		
Pacific Basin (657)	179.65	-2.2	160.84	164.98	-2.2	0.74	183.67	163.75	168.70	194.72	180.44	188.85		
Europe - Pacific (186)	164.84	-1.5	147.58	149.89	-1.8	1.86	169.01	149.79	152.47	174.18	141.58	158.74		
Asia - Pacific (186)	164.84	-1.5	147.58	149.89	-1.8	1.86	169.01	149.79	152.47	174.18	141.58	158.74		
World Ex. UK (683)	130.65	-1.5	117.00	116.95	-1.4	2.85	132.62	118.23	125.73	146.96	111.73	116.24		
Pacific Ex. Japan (212)	135.32	-0.9	121.15	120.16	-0.6	4.81	136.60	121.78	120.92	140.05	112.95	128.59		
World Ex. US (1849)	165.08	-1.8	147.72	148.73	-1.7	1.73	168.22	149.79	151.96	177.77	141.48	188.22		
World Ex. UK (2048)	153.00	-1.3	137.76	149.28	-1.9	2.03	155.25	138.41	147.07	162.00	136.98	142.27		
World Ex. Se. As. (1331)	153.93	-0.9	137.76	149.28	-1.9	2.03	155.25	138.41	147.07	162.00	136.98	142.27		
World Ex. Japan (1936)	140.86	+0.0	126.10	133.57	+0.0	3.44	140.81	125.33	130.33	145.52	114.51	116.29		
The World Index (2331)	154.29	-0.9	133.18	145.26	-0.9	2.95	155.70	138.81	140.00	165.05	135.67	143.32		

FINANCIAL TIMES
SURVEY

People who have not seen Milton Keynes think of it as a printed circuit-board of a city. In fact, it is

well planned and has a contented population. **Stewart Dalby** visits this creation of 20th Century England, and asks whether enough has been done to safeguard its future.

So much more still to be done

IMAGINE you are a London manufacturer of, say, plastic components for audio and video equipment. Your order book is full to overflowing. You employ about 30 people and need another 10 of certain skills to meet the production demand.

Ideally, the business needs larger premises but there is literally no space for expansion and no nearby accommodation for less than £20 a sq ft. It is impossible to find 10 extra skilled workers. They are not available from a youth training scheme, nor from an employment training scheme. Somehow, someone else always seems to be offering better wages.

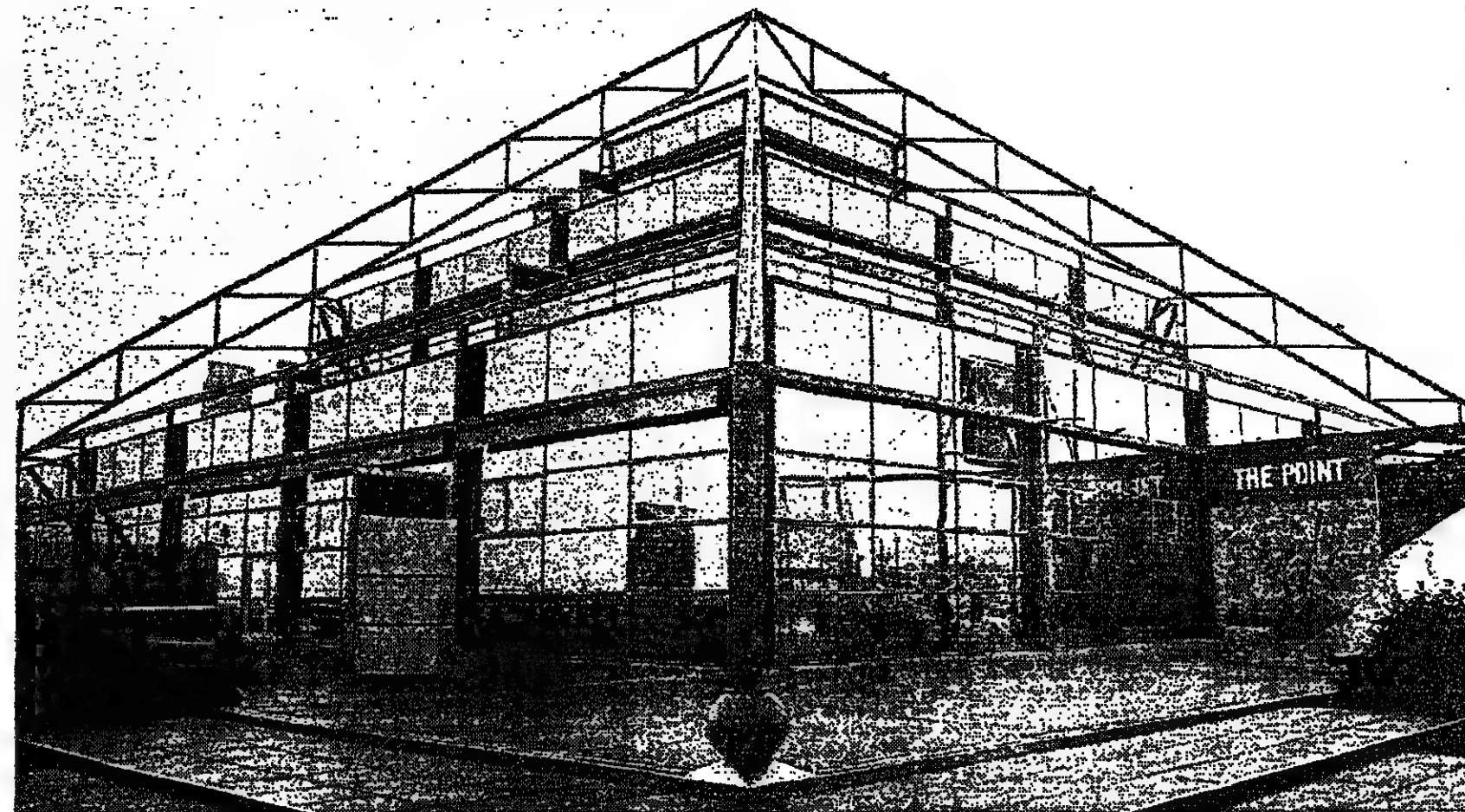
You then hear about a place midway between London and Birmingham, only 40 minutes by train from the centre of London. Factories or B1 space - accommodation which is classified for either office or light industrial use - is only £11 a sq ft. There is so much land you can get an option on the adjoining site.

Parking is free and a range of quality housing is available at prices cheaper than in London. Almost double the national average of school leavers are due to come on stream during the next decade,

and it is claimed there is a pool of mothers wishing to return to work. So, staff should not be a problem even though there is a low unemployment rate.

Schools are good and communications are excellent to airports and ports, particularly to Holland, which is one of your main markets. The city is so well planned there are no traffic jams at any time of day. Pollution is minimal because there are few old-style smoke-stack industries. The streets are free of litter, and there is hardly any graffiti. The crime rate is low and the landscape is green in the true sense of the word because in the past 20 years some 15m trees have been planted.

However, from your point of view there is one snag - the place is Milton Keynes. Although you have never been there, you know all about it. It is the place with the concrete cows and was laid out like a printed circuit board. The divorce rate is high and entertainment at weekends and in the evenings is limited. It would be difficult to persuade loyal workers, some of whom have been with you for 20 years, to move to Milton Keynes, not to mention the wife. Milton Keynes has become accustomed in its 22



New town symmetry: The Point, a multi-screen complex, is one of the few centres for social life in the evenings. See Page 6

MILTON KEYNES

years of life to its bad image among people who do not know the city. However, its image has not been an obstacle in attracting companies in the past but the problem could intensify as the Milton Keynes Development Corporation prepares to wind up in 1992. There are question marks over whether the Corporation will be able to meet its targets in the time available. Unless the infrastructure, particularly the social infrastructure, is completed by 1992 there is a danger Milton Keynes will lose some of its dynamism.

In other words, although there is little doubt the town has achieved critical mass as a business centre and in terms of being a self-sustaining employer, will the perception of it work against it going on to become a fully fledged three dimensional city where people are not just happy to work but also content to live there and to play there?

The poor image Milton Keynes has in Britain, is partly understandable but nevertheless totally unfair. To the first-time visitor, the city can be disconcerting. There are few

buildings above four stories, and no overhead cables. Many of the buildings are hidden among the trees that have been planted. It does not even look like a city. Milton Keynes is in the middle of the south Midlands plain, and the approach is reminiscent of arriving in Holland or in the US mid-west.

The grid road system can be disorienting. There are few traffic lights, but many roundabouts. The roads are marked V or H for vertical or horizontal and each has a number. The local joke has it that H stands for hard and V for very hard. Strangers need time to familiarise themselves with the system.

A completely new town on a green field site is unusual, if not unique, in Britain. In the US or Canada or Australia there would be no image problem. Foreign visitors, including those from Germany and Japan, are usually instantly rapturous about Milton Keynes.

Britons are used to their towns being old with history locked up in the architecture. These old towns have a centre

and, most important of all, lots of downtown bustle. The absence of this bustle or Saturday night fever is often rightly or wrongly associated with a lack of "soul" or character.

This perception of Milton Keynes as colourless and futuristic is unfair. Everyone, be it young people in the pubs, office workers in sandwich bars or bistros, people on the factory floor, taxi drivers, workers in factories or managers in boardrooms, seems genuinely happy to be there. There is abundant work and, broadly speaking, a good standard of living for the majority of people.

By any of the usual criteria - net jobs created, household formation, net inward investment, gross population growth - the Milton Keynes Development Corporation has been successful since its establishment in 1967. Then, there were three small towns, and 13 villages or hamlets with a total population of 40,000. The population has grown to 146,000, with a likelihood that by 2000 it will be 200,000. More than 2000 companies have established themselves in Milton

Keynes, and unemployment is down to 2.3 per cent.

In trying to attract companies, the Development Corporation has not been able to offer financial incentives in the manner of some development authorities. But it has had money to spend on building the primary infrastructure (the grid road system, sewerage in the early days and electricity). It has been able to build factories and to develop parks and community centres and service land for factories.

Of importance has been its remit to build tens of thousands of houses for rent. In what old-timers now refer to as the pioneering days, private developers did not find it worth their while to build in Milton Keynes. The influx of people was facilitated by a stock of houses at a range of prices available to rent. New-comers were able to either build their own homes or were easily able to find existing houses. The situation is different now. In line with government policy the Development Corporation is no longer able to build houses for rent and must sell off existing stock if

tenants want to buy.

Private developers have arrived in Milton Keynes in force. The Development Corporation does everything it can to keep housing costs low, including doing deals with housing associations, insisting that developers have some element of social housing in any package and leading the field in shared ownership where people can buy part of a property and rent the rest.

In spite of all this, house prices are creeping up to the levels of the south-east. So, too, is the cost of industrial land. Land for B1 sites now sells at £500,000 an acre, comparable to other relocation cities outside London, and the MKDC is nowadays obliged to sell land at market rates.

It may well be true that Milton Keynes is not subject to the so-called demographic time bomb, the way other cities are. It does have a young population and more school-leavers than most. There is also a pool of married women who apparently want to return to work.

However, unlike other cities, Milton Keynes does not have a reservoir of labour created by

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Editorial production: Roy Terry

the decline of older industries. Often companies have to bring their own workers. Labour shortages, particularly among skilled workers, could start occurring.

Rising costs in these three areas, labour, land and housing, could increasingly diminish the attractions of Milton Keynes, although there is still a discount to London and the south-east.

Although no-one can gainsay the benefits of Milton Keynes from a communications point of view, another worry is whether the planned environment which has been a major draw will be maintained once the Development Corporation and its funds have gone.

Will the borough council, the county council or the trusts which inherit the parks, the trees and the roads have the wherewithal to keep them in pristine condition?

Unless the grid road system is completed by 1992, will the empty acres be turned over to private developers to build houses higgledy-piggledy without proper access? Will the borough council be able to ensure there is a proper range of housing at reasonable prices?

All these considerations have given the Development Corporation a sense of urgency. Mr Bob Hill, the commercial director at the MKDC, feels that while it is important to complete the road network, it is crucial that the development of central Milton Keynes is completed. If there are complaints about the city they turn on the lack of an integrated city centre.

However, conditions have improved enormously in recent years. There is the shopping building which, with free parking and 1m sq ft of floor space, is a great success and is heavily used.

The Point, which is thought to have been the country's first 10-screen multiplex cinema, attracts young people into town in the evenings and at weekends.

The Winter Garden, next to the Business Centre building, has pubs, a disco and a health club. Soon, the Leisure Plaza. Continued on Page 6

They've brought back the birch.

MILTON KEYNES HAS PLANTED ONE MILLION BIRCH, ELM, ASH, CHESTNUT AND OAK TREES SINCE 1970.

MILTON KEYNES 2

DEVELOPMENT CORPORATION

Countdown to completion

250,000 before the end of the century. The recent lower level of household formation and other factors have meant that a level of 200,000 is more probable. The population is now 145,000 compared with 40,000 when the Corporation was set up. Overall around 70,000 jobs have been created.

The failure to reach the population target is not worrying in itself. The demographic changes taking place in the country and not just in Milton Keynes, have long made it evident that a lower population would be likely. If the total should reach 200,000, however, that is probably enough people to give the town critical mass, in the sense that the thousands of companies which have set up there would not start disappearing because of acute labour shortages.

For reasons apart from population, however, it is clear that senior executives at the Corporation would have liked rather longer to create the town. At the moment there are still 3,000 acres earmarked for houses and 1,300 acres for industrial use still undeveloped.

More importantly, the grid road system has yet to be completed. The Government recently agreed a special £30m for the system so that it can be finished, but the planners see the roads and the land as all of a piece. The key to Milton Keynes's attractiveness as they conceive it is the totally planned environment. This means houses relate to factories, and to shopping and leisure and they are all linked in a master plan.

Failure by the Corporation to get everything in place by

1992 could mean that once the Corporation has gone the remaining developments could take place in an unplanned, unco-ordinated fashion. This would result in parts of the town - at the edges and in the city centre where social infrastructure is now being built - being developed in a random fashion. If this were to happen it would almost be a repudiation of what the planners have been trying to do. Some of the town would be one thing, i.e. part of a plan, the other would be alien to the plan.

Like other new town corporations, the Milton Keynes Development Corporation has enjoyed considerable powers over the years. This has been in three areas. First, the Corporation became the planning authority for the designated area. Second, it had sweeping

powers of compulsory purchase or vesting rights as they are now called. Third, substantial Government funds were made available for the creation of the town.

Where Milton Keynes was different from the other new towns was that it was not built around the nucleus of an old existing town like, say, Peterborough. Milton Keynes was put together from three small regional towns, Bletchley, Wolverton and Stony Stratford and 13 villages. These were spread over a wide area (22,000 acres) and none of the towns provided a core for a town centre.

Milton Keynes was therefore, much more than most, a truly new town on a green field site.

Not everyone has been enthusiastic about the way the town has been developed. At the same time as acquiring the

land and the primary infrastructure, the Corporation has developed the 13 villages and towns as units in themselves with pubs, shops, community centres, and has also built new houses. It has linked up the villages with the elaborate grid road system. In between places it has not only strategically placed factories, but also developed parks and done other landscaping. It has, for example, planted 13m trees.

The overall effect, to the minds of some people, is of a town which is too sprawling and which lacks a heart. It is also considered by some to be a city for motorists and one which does not pay enough attention to pedestrians, even though there are a number of walkways running parallel to the grid roads. Even the critics would not deny, however, that the planners have built an entity which is largely free of pollution and congestion. Moreover, the people of Milton Keynes seem generally pleased to be there.

Stewart Dalby

Here, 1992 has a different meaning, says Stewart Dalby

Heading for the big wind-up



Frank Henshaw

imposed by the government on new public sector house-building and also the right of council tenants to buy their homes.

Strictly speaking, MKDC has not been subject to the same curbs of local authorities but it has not been politic for the Corporation to build houses completely on its own and it has not done so for some years.

The 10,000 or so homes still in the Corporation's ownership are all let and the tenants are or will be offered the right to buy.

But not all will wish, or be able, to buy and what happens to the rump has been the source of friction between the MKDC and the local borough council. When the Peterborough Development Corporation was wound up over a year ago, the outstanding tenants were given the choice of being taken over by the local authorities or going into housing associations.

Overwhelmingly they voted to go with the local council.

The Milton Keynes District Council, which politically is a hung council, would like to take over the housing stock, it seems, and will probably put in

levels, boardroom to shop floor, did not exist. The borough council did not have the remit - or the funds - to build a wide range of housing, and the private sector was not interested in speculative house building because the commercial return was not to be found.

MKDC became the major house builder and during the course of its life has constructed more than 40,000 dwellings at a wide range of prices. Offering homes cheaply for rent and at moderate prices to buy was a key element in attracting companies.

In recent years the private sector has found it profitable to build speculatively in Milton Keynes and they have put up everything from £20,000 starter flats to £400,000 detached homes in several areas.

At the same time, MKDC has been affected by the limits

imposed by the government on new public sector house-building and also the right of council tenants to buy their homes.

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The Milton Keynes District Council, which politically is a hung council, would like to take over the housing stock, it seems, and will probably put in

for low cost sale housing. In today's soft markets, however, there must be question marks over whether MKDC can complete the programme in time. The worry then is what becomes of undeveloped land. MKDC and the CNT are obliged to sell at market rates. Prices have now risen to levels of the south-east. The borough council worries that at £500,000 an acre it will not have the wherewithal to develop the land, and will have no option but to let developers build high cost housing.

It may not happen this way, of course. Developers might not find it profitable over the next few years to develop the margins of Milton Keynes. The CNT does not have to liquidate the assets of MKDC immediately it takes over. It does have some latitude to manage properties if this is seen as the best way forward.

Generally speaking, however, the Government wants the CNT to realise assets as quickly as possible.

If all goes according to plan then, by 2000 MKDC will have made a net investment of minus £220m. Put another way, having spent close on £1bn of public money (MKDC plus other) the Government should see a profit of £220m. At the same time private sector investment should, in theory, stand at £3.68bn. MKDC would then be seen as a success.

KEY FACTS

POPULATION		
At Designation ¹		
Designated Area	40,000	
Borough (estimated population)	60,000	
At present ²		
Designated area	145,000	
Borough	177,900	
EMPLOYMENT		
Jobs at designation		
Designated area	18,350	
Borough	21,350	
Jobs at present ²		
Designated area	81,860	
Borough	92,400	
UNEMPLOYMENT³		
Great Britain	5.8%	
Travel to work area	2.3%	
East Midlands	5.3%	
South-east	3.8%	
COMMERCIAL FLOORSPEACE (sq m in the designated area)		
Existing stock at March 1989		
Industry	1,680,322	
Offices	283,545	
Shopping (local)	99,736	
Shopping (central Milton Keynes)	119,267	
Total	2,182,870	
HOUSES and FACILITIES (in the designated area)		
Housing		
Existing stock at March 89		
Owner occupied (including shared ownership)	35,804 (66%)	
Private and Housing Association	2,434 (4.5%)	
Public rent	16,066 (29.5%)	
Total dwellings	54,304	
Facilities		
Schools	80	
Pupil places	30,647	
Health centres	9	
City roads	92.2km	
FINANCE		
Net capital expenditure in the designated area (£m)	Expenditure in 1988/89	Cumulative to March 1989
Private	294	1,466
MK Development Corp	(56)	435
Other public	31	392
Total	269	2,313

¹ Milton Keynes was designated a New Town in 1967.
² As at September 30, 1989.
³ Including school-leavers.
 Inquiries: The Press Office, MKDC, telephone (0908) 629282.
 Source: Milton Keynes Development Corporation

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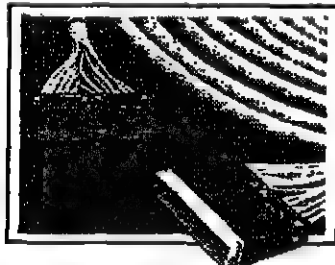
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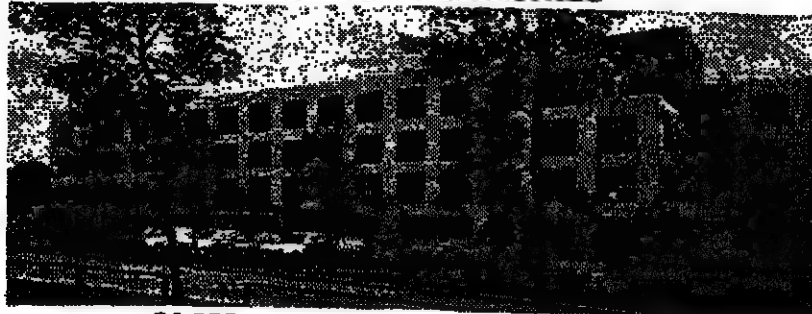
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MILTON KEYNES 3

Stewart Dalby investigates commercial experiences in the town

Companies on the move

FOR THE Terrapin Group it was not so much a question of choosing Milton Keynes, as being chosen by it.

Just after the Second World War when the group was set up, it started out making temporary structures. Wolverton, one of the three regional towns which much later became part of Milton Keynes, was then a railway town. Therefore, it had the kind of labour force a company like Terrapin needed.

At first, this meant carpenters, men who had been building railway sleepers and sheds. As there were huge amounts of scrap metal in the late 1940s and the demand for prefabricated homes grew, it acquired engineers from the existing pool of workers.

By the time the Milton Keynes Development Corporation was set up in 1967 Terrapin was a well established company. It is now involved in a range of temporary and permanent design-and-build structures. These include schools, libraries, factories, offices for health authorities and the like. The company has many licensing agreements abroad and has a turnover of £25m. It

employs several hundred people and owns 25 acres in Milton Keynes. On some of these acres the company has branched out into property development by building a small industrial estate of offices and factories for rent or sale.

The group is happy to be in Milton Keynes. But Mr Athol Lonie, the group marketing director, has one small quibble. He says in the early days of the MKDC the impression was that Milton Keynes would be a centre for manufacturing industry. As things have turned out it is more a service industry centre. This has led, in Mr Lonie's view, to something of a lack of "cross-over" in manufacturing, especially when it comes to acquiring skilled engineers and designers. Terrapin has expanded in Derbyshire because of the skill shortages it found in Milton Keynes.

Abbey National, which we must now call a bank, has no such problems in finding staff. Indeed, one of the reasons the company - with 800 employees - is one of the largest in Milton Keynes - moved to the town was the increasing troubles with staff it encountered

in central London. By the early 1970s Abbey National had all the classic problems of a service company stuck in the capital. Physical expansion was difficult. The company did not want to abandon its famous headquarters building in London's Baker Street, but it had become too small. Exorbitant office rents was a factor against expanding elsewhere in London. Few of the staff could afford to live in central London and they had difficulty commuting. They often took long lunch hours for shopping. As one Abbey National executive put it, "a lot of the staff were brassed off".

Because there was and is a London weighting of £3,000 on some salaries, many staff continued to struggle in, although turnover was high. With the improvements in communications Abbey National did not have to have all its administrative staff in expensive crowded London. But where to go?

The cynical view is that Milton Keynes was chosen because a former Abbey chairman had close links with the Development Corporation and wanted to throw some business

its way. This connection may have tipped the balance in favour of Milton Keynes as against Peterborough, say. Both places offered the key element Abbey National was looking for.

They were both close enough to London to move out the bulk of the administrative staff, while maintaining a headquarters staff in London. Trains from Peterborough and Milton Keynes go into King's Cross or Euston, so it is convenient for London's Baker Street.

However, Milton Keynes offered a prime site, cheap, right opposite the station which British Rail built in conjunction with the Development Corporation. Abbey National made its move slowly over a number of years and managed to take half its staff with it or around 350 out of the 800. Even in the early 1980s properties were still at a considerable discount in Milton Keynes.

Even now the company says it has no problems finding staff, despite the alleged labour shortages. Wage rates are appreciably lower in Milton Keynes than they are in Lon-



From left to right: Athol Lonie, David Evans and Simon Cuthbertson

don. Productivity, the company feels, has gone up since the staff can have lunch on the premises and do their shopping in the evenings and there is free parking at the Abbey National building and at the shopping centre. Milton Keynes appears to have worked for the Abbey National.

It also appears to have done well by DRS which stands for Data and Research Services. This small, high-tech company has been in Milton Keynes since 1975.

The company specialises in data capture using optical scanners. It offers three technologies: OMR (optical mark reading), OCR (optical character recognition) and a service using optical technology for information gathering.

The company is increasingly selling its services to schools in the UK and abroad in places such as Nigeria and looks set for a strong expansion.

Mr David Evans, the company secretary, and Mr Roger Singer, the marketing development manager, say they are very satisfied with Milton Keynes. They cite a pleasant site, a stable workforce and excellent transport links to airports and ports as well as to London as the reasons they plan to remain. They are not experiencing any difficulties in finding the skilled labour they need, and point out wages and factory rents are still lower than along the so-called M4 corridor, in places such as Reading, and Swindon.

When the company was looking to relocate in the early

1970s it considered Peterborough and Durham as well as Newport Bagnell and Reading. Four years ago, when the company was ready to expand into a new factory it did not, in the words of Mr Evans, "consciously look elsewhere". The MKDC, he feels, has done an excellent job.

British Standards Institution chose Milton Keynes essentially because it was close to Hemel Hempstead. A quasi-government body, the BSI was set up in 1901 by royal charter. Today it is funded by government money, by subscriptions and by the sale of standards.

When BSI started to outgrow its premises in Hemel Hempstead it looked round for a suitable place to move key workers. Unlike many service companies it did not need a

pool of clerical staff, but a site to which key scientists and engineers would agree to go. Milton Keynes fitted the bill almost perfectly insofar as it was close enough to Hemel Hempstead almost to commute. BSI has 684 staff in Milton Keynes concerned with standards and quality assurance, 269 in Hemel Hempstead involved in testing and a further 337 in London.

All these concerns feel Milton Keynes has now reached critical mass in a commercial sense. There is a very lively business scene where companies feed off one another for information and ideas. This is perhaps evidenced in the growth of professional companies which service the businesses. Coopers & Lybrand, the consultants and chartered accountants, now has a considerable presence in the city.

Mr Simon Cuthbertson, who heads the general practice, says there is a large catchment area to be dealt with from Milton Keynes.

"The fact is, you can deal with Luton, Bedford, Northampton and Aylesbury from here. But you couldn't deal with Milton Keynes from Bedford, say," he says.

Although the rate of new company arrivals might now start to slow, there seems little doubt that for those who are already there it has been a good move.

Everywhere in mainland Britain easily accessible

Sold on communications

A FORMER chairman of the Milton Keynes Development Corporation is often quoted as saying that if Milton Keynes could not be promoted as a centre to place a company then the relocation business.

He was referring to Milton Keynes's most obvious selling point - its excellent communications. Milton Keynes is almost exactly midway between London and Birmingham, England's second city. The M1 motorway linking the two centres runs along the periphery of Milton Keynes. There are routes to Heathrow and Gatwick airports along the M25 which can be reached in 45 minutes during off-peak travel hours. Luton airport is even closer. Once the A1-M1 link is complete the east coast ports of Felixstowe and Ipswich will be easily accessible.

The Development Corporation authorities claim three quarters of the UK's population live within a three-hour drive of Milton Keynes. They also say that everywhere in mainland Britain is accessible within an eight-hour drive in a heavy goods vehicle. As for

trains, there are six each hour to London. The quickest takes 45 minutes. Birmingham International airport is also 45 minutes away on the InterCity service.

In terms of communications, Milton Keynes can justifiably claim to be one of the premier relocation spots in the UK. Good communications are cited as the chief reason why companies choose a particular town over another. But they are not the only consideration.

Of almost equal importance, are two other factors: the cheapness of land for factories and houses and the availability of cheapish labour. When it comes to costing an operation both these elements are priced locally rather than nationally.

Land can be made artificially cheap if there is a development agency, such as the Scottish Development Agency or the Welsh Development Agency, to give grants and other help. The Milton Keynes Development Corporation has not been allowed to offer financial incentives because the town is too close to the south-east.

But in the early days land for factories and housing was

cheap, simply because Milton Keynes was virtually a green field site.

The designated area was 22,000 acres, only a fraction of which was taken up. The Development Corporation which was the owner of most of the land and was also the planning authority for it, was able to offer fully serviced industrial land for sale or rent. The Corporation built houses of thousands of houses for rent at modest prices and it sold plots of land to people who wanted to build their own homes.

Prices for land have in the past few years begun to catch up. Prime land now costs £500,000 an acre which is comparable with other towns within reach of London bidding for companies to relocate or expand. The net so prime industrial land costs £200,000.

Where the MKDC has been far-sighted has been to offer a

planned environment. When a company bought land it was usually or often offered an option to purchase the adjoining site at a future date.

This has been vital for some companies that have prospered beyond their expectations and outgrown their original sites.

In some other new towns, it is ready to expand it can conveniently build next door. The main stipulation is that the company uses the land itself. It is not allowed to speculate in land. If it does not use the land then it reverts to the MKDC.

The ability of companies to expand existing premises

Three-quarters of the UK's population live within a three-hour drive

such as Redditch, there is now a severe shortage of industrial land. Companies that want large oaks bursting their physical limits.

In Milton Keynes a company buying a site takes out an option on an adjoining or nearby site. It updates this option regularly to take account of market rates. When

it is ready to expand it can conveniently build next door. The main stipulation is that the company uses the land itself. It is not allowed to speculate in land. If it does not use the land then it reverts to the MKDC.

The ability of companies to expand existing premises

rather than move elsewhere has been a key part of Milton Keynes's ability to attract and keep industry. So, too, has been the availability of cheap housing.

When the Corporation started in 1967 the population in the designated area was only 40,000 and there were 18,350 jobs. Unlike other former industrial towns there was not

a vast amount of unemployed labour on which to draw. Companies had either to bring their own workers or import them from elsewhere.

Crucial to this was somewhere for workers to live. The MKDC built more than 40,000 houses, many for rent. Most of these have now been sold off and the MKDC can no longer build houses for rent.

The Corporation is attempting to keep prices low by shared ownership schemes and encouraging housing association. However, the speculative builders have arrived, and, as with industrial land, Milton Keynes has caught up with other parts of the south-east in terms of house prices, even though prices are static or falling.

The shortage of labour could become a serious bottleneck for Milton Keynes's future development. Unemployment

is down to 2.3 per cent and without cheap housing there will be little encouragement for people to move to the town.

The MKDC claims it is not as badly off as other places. It has a young population and will not suffer from the severe drop in school-leavers predicted for the country as a whole by the mid-1990s. The MKDC says it has identified a pool of married women who want to return to work. It is also possible to calculate from ticket sales that 10,000 people commute to London each day. However, this could be misleading because people from surrounding areas park in Milton Keynes and go to London. London is also so close that people go on daily shopping trips. However, there is evidence of a greater net immigration to Milton Keynes than emigration.

There may well be commuters who could be persuaded to stay closer to home if wage levels rise sufficiently. Despite all this, the possible labour shortages provide a cloud on the horizon for Milton Keynes.

Communications, cheap land and a good availability of labour are not the only reasons

for companies to move, start up or expand. People have to take into account schools, and the quality of life. But these three factors have been critical for Milton Keynes.

The population is now 145,000 and in the Milton Keynes borough as a whole there are 92,400 jobs compared with 21,350 in 1967. These figures are not strictly comparable since the basis of estimates has been changed, but the MKDC claims that net, something like 70,000 jobs have been created.

Private investment towards the end of last year was £1.75bn. More than 2,500 companies have set up in Milton Keynes in the past 23 years. By the time the Development Corporation is wound up in 1993, investment should top £2bn. It is thought private investment could reach £3.8bn by 2000. By then the net public sector investment at current prices would be about £400m. Should this turn out to be the case, the MKDC would consider its job to have been largely well done.

Stewart Dalby

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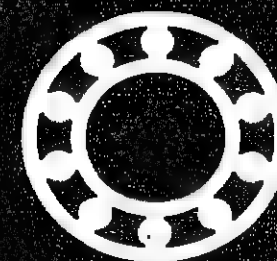
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MILTON KEYNES 4

PRIVATE AND PUBLIC HOUSING

Borough faces home truths

DURING 1989 the Borough of Milton Keynes, exercising a statutory responsibility for certain categories of homeless people, accepted 800 new cases of families in need of homes. In big city terms the statistic appears low.

But the borough's housing director, Ian Wilson, is not the only person to be concerned. His immediate problem lies in finding a roof for such people — and the borough has resorted to bed-and-breakfast establishments as far away as Luton. To others, homelessness cropping up in the new city is a sure sign that housing policies are going badly wrong.

Milton Keynes is no different from elsewhere in its reliance on the private sector. Neither the Development Corporation nor the borough council are allowed to build housing for rent. Since the financial year ending March 1982, when Government policies first fully impacted, only a small proportion of housing completions in the new city have been for rent. Simultaneously, public sector stock, both Development

Corporation and borough council-controlled, has seen depletion through sale.

Over the coming decade some 50,000 people are expected to swell Milton Keynes, drawn by the prospect of good jobs and new lives. Where will they all live? There is little problem for those with well-paid employment. The city has a broad housing market, with some 50 developers offering anything from a one-bed flat to a six-bed detached villa at outer Home Counties prices, which means considerably lower than London. But what if you can't afford to buy?

The Development Corporation's principal response lies in shared ownership and low cost sale housing, available only to means-tested applicants who apply to be put on the housing list. In the first option, pur-

chasers mortgage a minimum 30 per cent of the property, paying rent on the balance (which they can acquire as their circumstances improve). Shared ownership accounts for about one in 10 of new completions, and opens the way to home-buying for those earning between £9,500 and £15,000.

Low cost sale housing is an option for people with £15,000-£18,000 salaries. Institutions such as building societies take an equity stake in the property in return for deferred payment of the land value element. Typical monthly costs of shared ownership homes start at £150, while the upper limit is about £350 monthly.

Development Corporation estimates suggest that a further 20,000 dwellings are necessary to complete the city's planned growth. One third of

these are likely to be "social" or subsidised houses (indistinguishable from others in any development). They include an element of housing association sheltered and straight rental housing (available to those with salaries from £7,000).

To achieve this broad aim, MKDC plans to strike agreements with the developer consortiums negotiating for the large development opportunities (LDOs) in east and west Milton Keynes. The intention is to extract legal undertakings that will apply beyond the time the Corporation is disbanded. Developer interest in the LDOs is primed by the hope of substantial contracting opportunities; in return, MKDC expects the consortiums to defer some of the land cost element.

In the static housing market this approach is proving hard to achieve. The Development Corporation is negotiating to revive a deal for a 100 hectare grid square at Emerson Valley, where the Milton Keynes Housing Group, a consortium of house builders, together with the Coventry Churches Housing Association, has plans for a 1,000-dwelling scheme with shops and a local school. The deal must succeed to create momentum for LDOs, but the Corporation is restrained by government requirements to sell land at market value.

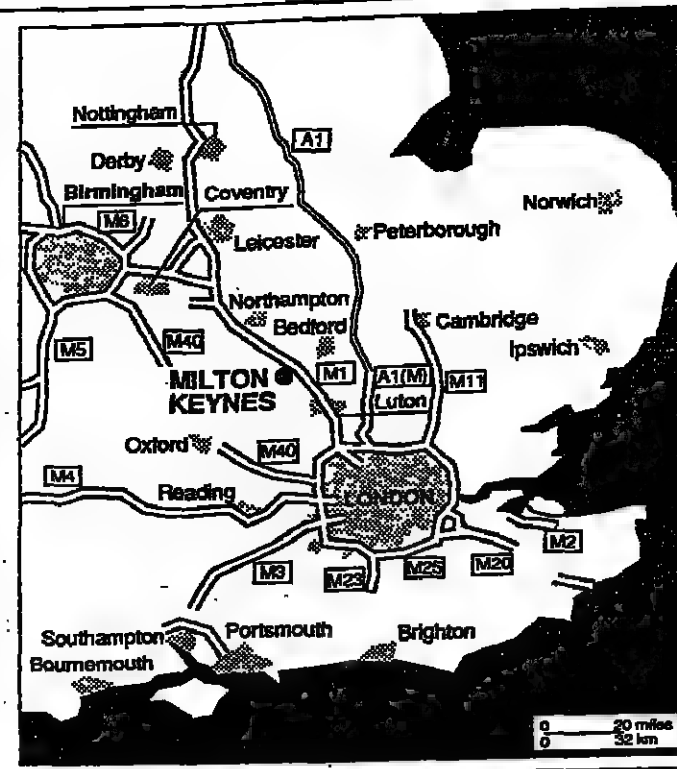
All this presupposes that incomers can afford to get on the house-buying ladder. It has little to offer the low paid. Firms such as the John Lewis Partnership, a major employer in the city, report extreme problems in filling some posts. Some are already busying in workers from Northampton

and beyond. The official homeless figures are swollen by people lured to Milton Keynes by the promise of work.

There remain some 17,000 public rented units in the city, two thirds of which were built by the Development Corporation. Long waiting lists, and the forthcoming transfer of MKDC's assets on wind-up, have led to tension with the borough council and, in particular, the minority Labour group. For most of the 1980s the borough council managed the Development Corporation's housing with, according to Ian Wilson, no complaints. Then management was abruptly transferred to four housing associations.

Friction between the borough (run by a coalition of Conservatives and Democrats) and the Development Corporation is more to do with goals than with ideology. MKDC is under considerable pressure to secure development agreements before the wind-up takes place.

Robert Waterhouse



A city made for motorists, not for pedestrians, critics say

THE city of Milton Keynes is sure of special treatment when the full history of British new towns comes to be written. It will be seen as the largest, most comprehensive and very possibly the most successful example of the garden cities movement which began with Ebenezer Howard and Letchworth in 1903. It is the culmination of a school which has for good or ill dominated 20th Century architecture and planning, influencing communities the world over.

Milton Keynes is a third-generation new town, a creation of the 1964 Wilson Government determined to tackle, once again, London's overcrowding and the ramshackle nature of British industry. The city's 1967 designation came in the same breath as expansion arrangements for Northampton and Peterborough, and the enlargement of Telford. It was followed by Warrington, later amalgamated with Runcorn, and Central Lancashire. Both have already left the development phase behind. Milton Keynes was always a much more ambitious project.

As the slow process of consultants' studies and public inquiry was set into motion, Britain reentered one of the buoyant 1960s into the troubled 1970s. By the time work started on the 1km grid pattern of dual-carriageway roads crisscrossing the unassuming North Bucks countryside, the country

had survived the three-day week and the oil crisis.

A new breed of conservationists spread alarm at the alleged wrecking of urban areas; concern was mounting about the plight of inner cities — a plight worsened, not alleviated, by population loss to overspill zones; the new town movement, fully backed by a powerful Civil Service division, came under attack from backbenchers responding to their urban constituents, and from expenditure committees.

In September 1976 the then Environment Secretary, Peter Shore, announced a policy switch of the country's dwindling resources from new town development towards help for the big cities and other urban aid. Mrs Thatcher's distaste for Labour-created quangos, and her need to respond to the urban crises of the early 1980s, brought no hint of respite for new towns. Her controversial decision to create urban development corporations in Labour heartlands implied a paving over of the garden city concept, though some officials proved adept at transferring roots.

These were the years when

Robert Waterhouse digs into the history of a new town

The biggest success story

Milton Keynes had to press on with the task of building roads, infrastructure and housing, attracting industry, commerce and private sector investment, catering for the needs of tens of thousands of new inhabitants.

It says much for the logic of the 1970 Master Plan by Llewellyn-Davies, Weeks, Forester-Walker & Hor, and for the skill of the city's general manager during the 1970s, Fred Lloyd Roche, that the concept survived unadulterated. Lord Campbell of Eskan, the first development corporation chairman, had announced soon after his appointment that he was not prepared to build a second-class city. Milton Keynes meant business.

The approach encouraged flexibility. Within the grid road system development would take place as circumstances permitted. However, the original concept of high private sector involvement, a spread of employment opportunities across the city, and a balanced housing mix remain more or less intact as the city moves into its final development phases. Today's residents would find their way round from the strategic plan map of 1970.

new towns. "The Corporation," said the plan, "is determined to achieve a wider spread of social age and racial groups than has hitherto been achieved and also to attract to live and work in Milton Keynes people with a wide range of incomes."

The authors were aware of charges about uniformity and predictability in town centres such as Basildon or Skelmersdale. "The new city is planned to give the richness and variety offered by existing cities but without their all too common traffic congestion, noise, pollution and general inconvenience." That variety, or "chance of surprise" as the report later calls it, has perhaps proved the most elusive goal.

However, freedom of choice within an infrastructure which encourages rather than inhibits its market activity are bywords of the Llewellyn-Davies concept. Unlike Professor Arthur Ling's plan for Runcorn or Sir Hugh Wilson's for Skelmersdale following on Cumberland, Milton Keynes was never going to be dominated by an all-in-one central building. When it arrived on the scene in the late 1970s, the huge shopping centre, a Modern Movement classic inter-

nally, was deliberately traversed at roof level by the city's highway system.

The disadvantage of taking a virgin site, is that the development corporation has it all to do. And when the time comes for wind-up, the inheriting local authority (in this case Milton Keynes Borough Council) faces a much tougher challenge. In 1985, when Central Lancashire Development Corporation disappeared only 15 years after designation, Preston Borough Council sighed in relief and set up an economic development office.

To the surprise of many, Milton Keynes has proved to be fairly conventional architecturally. Unlike Runcorn or Peterlee it is not characterised by heavy statements. Early experimental public housing schemes had a bad press and were not repeated. Market forces have superseded social modelling. The city mostly resumes the garden suburb tradition of space, greenery and semi-detached living. It has been largely successful at blending in existing towns and villages without attempting to change their character. The village of Milton Keynes itself, where many of the city's top people live, is next in line.

Frank Schaffer, who headed

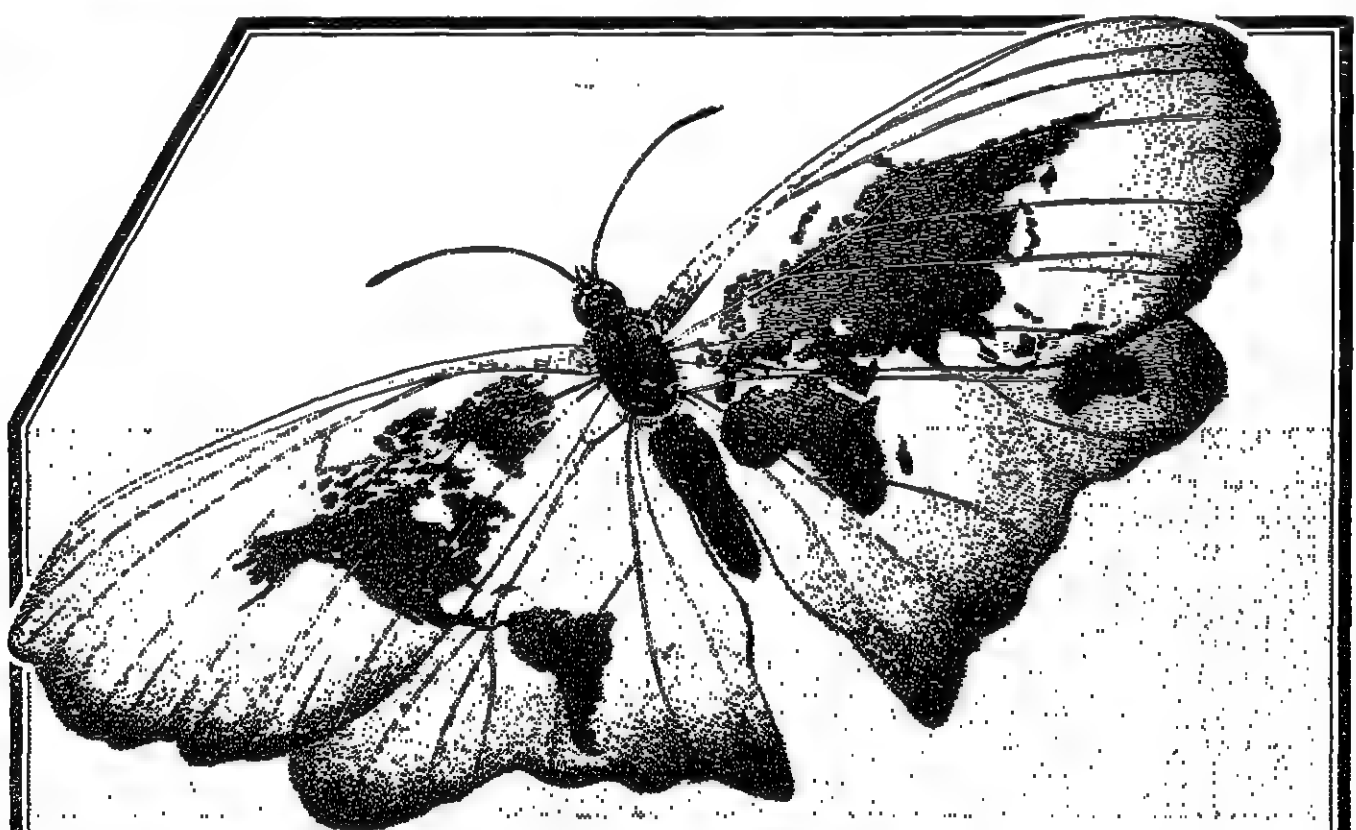
the new towns division at the Ministry of Housing and Local Government for seven years during a crucial development period, wrote in 1970 that the new town age was drawing to a close. He foresaw the change of emphasis from creating new communities to renewing old ones. That, he suggested, was a tough order.

"The new towns have the difficult task of creating a history and building up a tradition. Rebuilding old towns presents the even more difficult task of retaining history and recapturing centuries of tradition within a structural framework suited to modern life."

Twenty years on the new towns are still struggling with history and tradition, while comprehensive redevelopment of inner city areas has been recognised as a dire mistake. Today's urban development corporations pursue inflill and infrastructure; they are enablers rather than providers, demanding private sector leverage way in excess of Milton Keynes's substantial 2:1 achievement.

Where does the city leave Ebenezer Howard's ideal? David Lock, a planning consultant who lives and works in Milton Keynes and is vice-chairman of the Town and Country Planning Association, sees MK as the "honourable conclusion" of an ideal. Its like, Mr Lock believes, will not be attempted again.

* The New Town Story, MacGibbon & Kee/Paladin.



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NEXT month sees the public launch of the National Energy Foundation, an independent charitable trust established to promote better use of energy in the built-up environment. Its genesis lies in energy-specific projects at Milton Keynes. Its impact could achieve tangible savings in energy consumption across the country in a relatively short period.

The Foundation will frame its message round the simplest of formulas, the National Energy Rating (NER), which measures energy efficiency in domestic households. The least efficient - a draughty, uninsulated Victorian villa - would probably rate one or two on the scale. The most efficient - houses built to modern Scandinavian standards of heat conservation - would rate around nine. In between, present UK building regulations produce a rating of five, soon to be upgraded to around six.

Milton Keynes' own standards for all new houses built in the city produce a rating of seven; a large demonstration project already under way in the city's energy park will achieve an eight rating - which in our moderate climate means minimal energy consumption and costs.

The rating concept is a development of fully-validated Building Research Establishment models. Using licensed software, a national network of inspectors will offer an energy rating survey to householders which takes the design and form of construction into account, along with the efficiency of heat and light systems.

Stephen Fuller, director of the National Energy Foundation, believes that NER will become an essential indicator of performance. He predicts ratings of six and over being used as sales props by estate agents, rather like fuel efficiency sells cars. Schoolchildren may be taught to rectify energy efficiency rules rather like their accident prevention slogans. The market will prevail.

The whole thrust of Mr Fuller's work with Milton Keynes Development Corporation in his previous job as project director at the energy park was to establish the commercial viability of energy measures. In the early 1970s Milton Keynes established a reputation for innovation through a rental scheme at Pennyland and private developer houses at Great Linford, both using



New houses in Milton Keynes are built to conserve energy

HEAT CONSERVATION

Taking energy's measure

passive solar collection techniques combined with high insulation. Individual approaches, built with the corporation's help and encouragement, explored different approaches to energy conservation. But each experiment was conducted, and monitored, individually.

Mr Fuller returned from consultancy work overseas to produce a 1982 report drawing together the Milton Keynes projects and the thinking behind them. The next logical step, and a crucial commitment, lay in designation of two kilometre squares within the city as an energy park - Shenley Lodge for housing and Knowlhill for industry. They would be developed to normal architectural and environmental standards, apart from the special emphasis on energy saving.

In 1988 the energy park made headlines with the opening of Energy World, a collection of 50 very individual houses illustrating various concepts of energy efficiency. These,

together with 110 more standardised houses remain part of an ongoing project, individually monitored for energy consumption. They include a sheltered housing complex with its own combined heat and power plant.

Phase two of Shenley Lodge will consist of 800 dwellings, planned to reflect a cross-section of housing types from five-bed detached homes to housing association rented apartments. Abbey Housing, for instance, is in the process of building a scheme aimed to demonstrate the relationship between heating costs and rental levels.

Mr Fuller has deliberately involved the maximum number of developers and construction companies to show that better insulation, closer attention to design and the use of methods such as passive solar gain costs only marginally per square metre more than standard housing. It can, however, be a useful sales tool. Energy efficient houses do well on the open market - a process

which is also being monitored. Now, the employment area at Knowlhill is under way. There are just five buildings on site so far - the svelte Solaris Court, developed by London & Edinburgh Trust and believed to have been taken by the Post Office; the advanced Spectrum 7 factory, occupied by Wild Leitz, Leica distributors; the UK headquarters building for Pharmacia; and two speculative development corporation office blocks.

Knowlhill is itself soon to be relaunched as a Large Development Opportunity, marketed to a single consortium. Each building in the 50-acre business park will be expected to achieve energy savings of at least 30 per cent on conventional offices and factory space.

As part of the deal, the developer will also build the National Energy Centre on a prominent site close to the London-Glasgow mainline.

The centre - Mr Fuller promises something very exciting visually - is expected to attract about 500,000 visitors a year. It will combine trade and technical exhibitions with educational facilities and a themed, hands-on interactive display.

A third and final phase of the energy park is planned for a smaller area beside Furzton Lake. Here the idea is to make use of lake water to heat (or indeed cool) housing and commercial development built on the south-facing bank.

Mr Fuller is at pains to stress that none of the energy park projects is particularly innovative in itself. It is the idea of combining and monitoring the effect of the projects and of involving mainstream operators, which is unique. Milton Keynes is indeed the world's largest, and most diverse, demonstration of energy-efficient construction. It is a spur both to the building industry and to the Government.

The National Energy Foundation will shortly move away from development corporation offices to its own premises in the energy park. The foundation, already quoted by British Gas and East Midlands Electricity as an authority, needs to reinforce its independence. Like other organisations spawned by the Development Corporation, life will just be starting come the 1992 wind-up.

Robert Waterhouse

THE Open University is, at around 2,000, the biggest employer in Milton Keynes. The chances are it will soon be replaced in that role by private sector dynamism, but the OU has played a unique part in the growth of the new town. Conversely, Milton Keynes has proved the ideal location for a university which conducts its business via correspondence and regional centres.

Visiting Walton Hall is rather like catching a university campus just after term-end. The lights are shining brightly, people shuttle busily about administrative tasks, but there are no students. Attractive though this may seem in theory to harassed teachers, it brings alternative pressures. The OU has some 600 academics plus 200 research staff whose responsibilities spread to about 100,000 students in the UK and beyond.

As many again buy learning packs, often passed (with the OU's active blessing) between multiple users. The packs start at around £20 for, say, an introduction to symphony orchestras and climb to £600 for engineering programs - including software and hardware.

Although it is not a political football, pricing of grant support by the Government has led to an increase in tuition fees well above the rate of inflation. A typical course costing £45 a year in 1971 and £173 in 1981 is today about £350. The OU now generates £30m of its £100m turnover from fees and publishing ventures.

Over the years since 1971, with the core business of degree courses fully estab-

OPEN UNIVERSITY

A very learned correspondent

lished and recognised, the OU has moved into the mainstream of continuing education, working with industry and institutions to open up the prospect of higher education. Mature students with no formal qualifications can now gain an MBA or an MSc via diploma courses and projects. The OU has made a speciality of in-service courses for nurses and teachers.

Dr Ian Dey, deputy director of the School of Management, set up within the Open Business School as a full faculty to develop the MBA programme, says that the courses, self-financing from the start in 1983, have seen a growth rate of 35 per cent annually since. This academic year some 750 students began on the MBA trail, which will take them a minimum of three years.

Non-graduates, who are expected to have relevant experience and be at least 27, enter via the OBS's Professional Diploma in Management. It can cost individuals almost £5,000 to qualify for an MBA, but Dr Dey notes a growing number of people prepared to invest in their own future career prospects, often encouraged by their employers.

Given the relatively small

number of MBAs qualifying nationally each year, the much greater cost of residential full-time courses, and the lingering paucity of management skills within British industry, the Open Business School recognises its opportunities and responsibilities. The school has been associated with the Management Charter Initiative, developed under Bob Reid's tutelage at Shell, whose perceptions are framed by one frightening statistic: of Britain's 2.5m managers only 18 per cent have any training.

The Open University is also aware of its potential as a resource centre for industry, placed as it is in the country's fastest-growing city beside hundreds of new and expanding companies. To this end, the Contract Training Unit was set up outside the OBS offering one-day or customised training courses. Within the unit, Tony Pearce, an engineer by background, was appointed two years ago to a three-year post funded by Milton Keynes Development Corporation. His brief was to encourage training links with local industry.

Mr Pearce admits candidly that the idea has not proved a runaway success. "The economics of contract training

mean that it has to be geared to groups of at least 10 people, and that doesn't fit the small companies which predominate in Milton Keynes," he says. "At the end of the three years we will almost certainly conclude that the city is not a viable market for contract training. That doesn't mean to say small companies can't benefit from our expertise. We could really help them through crucial development stages."

The problem is not just cost for these companies. It also relates to sparing key people, and to company organisation. Trial projects investigated price sensitivity, used employer networks and small business clubs. With notable exceptions the Milton Keynes business community showed little enthusiasm. However, Mr Pearce's time has not been wasted. The CTU is beginning to make a mark nationally, and he has taken on responsibility for software management courses.

Because it must sell its services to industry in a highly competitive market, the CTU is learning to cope with an image problem relating to the OU's very success in its core business. "The public perceives us as a second chance for housewives," suggests Mr Pearce. He and his colleagues have learned to use prestige venues, top-class speakers (including the OU's own high-profile academics such as Professor Doreen Ince) and to charge full market rates. Any suggestion of a recycled hand-out goes down very badly.

Robert Waterhouse

A Japanese home from home

ENPLAS (UK), a Japanese manufacturer of high precision plastic components for video equipment, is in Britain because cost factors in Japan, notably a strong yen, meant it was cheaper to manufacture in countries to which the company would normally export its products.

The parent company, Dai-ichi Seiko, set up a plant in Singapore in 1975, in Georgia in the US in 1980 and in Britain in 1988. In the UK it employs 30 including three Japanese managers, and has a turnover of £4m, half of which it exports to Europe. Britain was chosen because freight costs, import duties and

the long lead times, were all against using Singapore to tap the large European market.

The prospect that non-tariff barriers against Japanese companies will intensify come the EC internal market in 1993, gave a certain urgency to the idea of Enplas establishing itself somewhere in Europe before then.

If the arguments for Britain were convincing for the company, why Milton Keynes? Mr Okada goes on at some length about the quality of life in Milton Keynes, the wide open spaces and the recreational facilities. He also stresses that Milton Keynes is very convenient for Heathrow, and, as the

company is a low volume high value manufacturer, the airport is the critical outlet.

However, the simple answer, perhaps, is that Enplas was attracted to Milton Keynes because other Japanese companies were already there. There is critical mass as far as the Japanese are concerned.

There are now 33 Japanese companies in the town, which has probably the largest concentration of Japanese concerns in Britain, although in terms of employment by Japanese companies, Telford is probably bigger. Mr Okada says that because his company is not labour intensive Milton Keynes' shortage of workers

does not really affect it. Had Enplas needed hundreds of workers the company would probably have gone elsewhere, perhaps to Telford or to Scotland.

There is a Japanese school in Milton Keynes and, as Mr Okada points out, the city is close to north London where there are all kinds of Japanese businesses, garages, hairdressers and printers. Given the cultural difficulties Japanese have in adjusting to foreign countries, they obviously prefer places such as Milton Keynes where they can club together for warmth.

Stewart Dalby

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MILTON KEYNES 6

Robert Waterhouse examines the city's lifestyle

Few grounds for pleasure

CREATING a new city is a good deal of fun for architects and planners, especially with hundreds of millions of public pounds to spend. Living in that city can prove less fun during the formative years.

Milton Keynes claims to be Britain's most successful new town in terms of commercial and business activity, and jobs. But what inspires the 100,000 or so new inhabitants when they are not working?

Being less than three-quarters of an hour by fast train from London makes trips to West End shops or shows hardly unusual. More than one third of the new population have origins in London and a further 38 per cent in the Home Counties (excluding Bedfordshire, Buckinghamshire and Northamptonshire) so Milton Keynes has fought an uphill struggle against the lure of the capital. The city has its own chamber orchestra and a unique music venue, The Station, created by John Dankworth and Cleo Laine beside their Wavendon home, but that is it.

Only now, 23 years after des-

ignation, Milton Keynes is beginning to develop an *apres travail* culture. This, reflecting its youthful population profile, revolves around physical rather than intellectual relaxation. The new city is becoming a regional magnet for the South Midlands in terms of roller and ice skating, indoor and ten-pin bowling, a mini grand prix racing circuit and so on. Outdoor activities include two new golf courses with the possibility of a third; power-boating, sailing, bird-watching and angling on a sequence of man-made lakes; cruising on the Grand Union canal; or simply enjoying the linear park cleverly entwined north-south through the city.

These are all tangible lifestyle benefits, demonstrable to businesses looking at Milton Keynes for relocation and fully enjoyed by residents. When LivingWell Health and Leisure signed to develop a health club in the Winter Gardens, the company knew it would have to provide something special because public swimming pools and gymnasiums were already excellent. LivingWell is

a London-based organisation which until the Milton Keynes venture opened early last year had operated only in the United States. It put US practices on trial here, and it has not been disappointed.

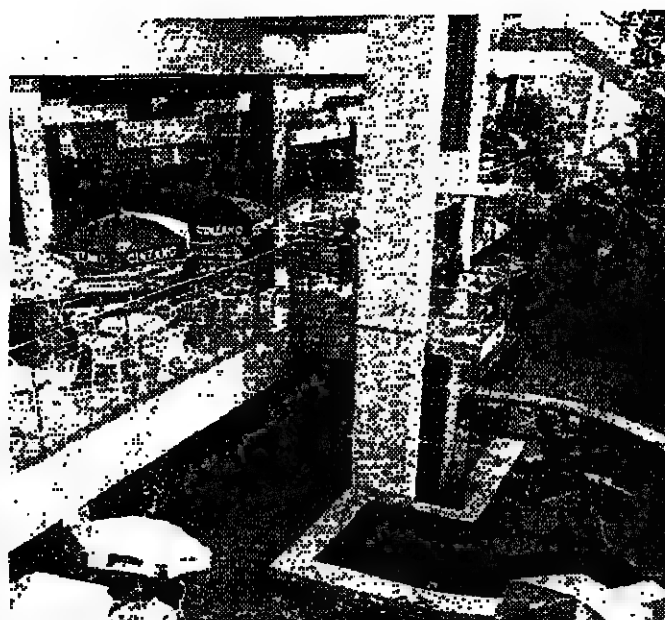
LivingWell's emphasis on customer service and exclusiveness has found plenty of takers in the new city - people or companies willing to pay a joining fee of up to £295 plus hefty monthly dues. According to David Sheriff, the company's US-born development manager, membership lists are nearly full. Research shows that 10 per cent of the 2,800 members use one or more of the facilities every day. LivingWell is opening London clubs on Edgware Road and Cromwell Road, closing a deal with Ladbroke at Watford, and looking seriously at a Sheffield site.

Part of parcel of LivingWell's £3.5m Milton Keynes investment was to create restaurants and a nightclub in the Winter Gardens. This is proving an altogether slower task. Central Milton Keynes obstinately remains an accretion of interest nodes rather than a

thriving city. Despite success stories such as The Point, the 10-screen cinema and entertainment complex which has become the haunt of the young, there are still not enough clubs, restaurants, bars and dives in the city centre to give impromptu visitors that essential element of anticipation and surprise.

The grid street pattern, which serves the city well throughout, does not lend itself to smallscale variety. Things will improve with the proposed theatre complex (on offer again after Richard Branson proved unable to raise the capital), the museum and art gallery, the multi-denominational "cathedral" - the Church of Christ the Cornerstone, work on which starts shortly - and a second luxury hotel planned for the final phase of the Central Business Exchange.

The most dynamic growth sector of central Milton Keynes remains the office area, where the prospect of rents at £20 per sq ft and the emergence of regional headquarters operations has caused the cranes to fly. Office development is bringing parking problems for the first time, problems compounded around the station by London commuters who arrive by car from as far away as Birmingham because,



Winter Gardens: a new health club has 2,800 members

for the time being at least, street parking is free.

Just how far central Milton Keynes has to go may be judged by taking a short trip to Stony Stratford, the coaching town in the north of the city on Watling Street, the old A5. Stony Stratford has benefited from nearby residential areas without quite being engulfed. Sensitive planning ensured that the town kept its integrity. There is now a double bypass of the A5, allowing semi-pedestrianisation of a main street where the ancient Cock and Bull hotels stand side

by side - originators of the tall story.

It is a comparison so extreme as to be almost unfair, but Stony Stratford has all the quirky character, the winding alleyways and jumble of architectural styles, the interwoven shops, housing and workyards one tends to associate with interesting places. Pubs, takeaways and restaurants abound. Hotels luxuriate in names such as the Different Drummer where central Milton Keynes has the Post House. The public loo sports imaginative graffiti; its award-winning neighbour

at CMK's shopping centre is faultlessly clean and unadorned.

This centre, opened more than a decade ago, remains the nearest thing to a beating heart in the new city and has already become a classic of its kind. In size alone - 1.1 million sq ft of retail space, all on one floor apart from the John Lewis department store, with another 500,000 sq ft of public space - the shopping centre is almost a city in itself.

Walking up one covered arcade and down the other is a round trip of about a mile. Derek Baker, the shopping centre manager, reckons there are 500,000 pedestrian visits a week. Access is the key - free parking along the whole length and opening hours of 7am to 11pm seven days a week mean people use the centre, and its associated supermarkets, very much as a high street.

Mr Baker, a former army officer, marshals his cleaning force with precision. The 98 litter bins are emptied every 20 minutes throughout the day. When the doors close at 11pm big machines roll out to buff the travertine marble floor, covering six miles each night. Window cleaners never stop: they have more than 1 million sq ft of glass to keep bright. The lawns and summer flower displays, he boasts, are among the best in the city. There is even need for judicious pruning of the tropical trees and plants which sub-divide each arcade. Everything grows.

Up to now the shopping centre has housed big high street names and small local ventures alike. But its very success - for instance attracting coach parties from well beyond the Midlands - inevitably means rising rentals and the slow drift away of the smaller turnover businesses as leases

come up for renewal. John Lewis's managing director, Jim Matthews, chairman of the shopping centre's association and a former chairman of Milton Keynes Chamber of Commerce, shares a concern for the small trader but is equally worried that the centre's logical expansion may prove difficult after wind-up of the development corporation.

"We have been trying to support the corporation's continuance," says Mr Matthews. "There is so much opportunity. We are concerned about how firmly the corporation can fix the guidelines which will apply after its demise. Expansion must take place to the same standards as before."

The John Lewis store itself confers regional status on Milton Keynes as the biggest shop between London and Nottingham. Across the way, the Waitrose superstore (also owned by John Lewis) is the largest in the land. Altogether, the company employs 1,250 people in the city. Mr Matthews reports that the downturn experienced in most city centres during the pre-Christmas season was not paralleled in Milton Keynes, where many shops beat their 1988 record weeks.

The city's flourishing economy has meant a surge in consumer durables stocked by shops such as John Lewis. Milton Keynes' residents own markedly more video recorders, home computers, compact disc players and telephones than the national average. Cynics suggest that without such diversions dark nights remain very long in the young city, and help account for the high birth-rate. As the roll call of entertainment centres grows that charge will be increasingly harder to sustain. And, of course, Stony Stratford is always just down the road.

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So much still to be done

Continued from Page 1

will open with an Olympic-size rink, with seating for 2,500 spectators, a 36-lane tenpin bowling alley, a disco and themed restaurant and bar complex.

A huge multi-denominational church is being built in the centre, but a vast \$80m development, which would have included a 700-seat theatre, a 200-seat cabaret venue and a private art gallery as well as private apartments, has fallen through.

This was to have been built by Vanson, the development company of Mr Richard Branson's Virgin group, but the

scheme collapsed over difficulties in raising the finance. Now Milton Keynes awaits other offers for a similar scheme. According to Mr Hill: "We have got to get a theatre and museum in place before we go."

Many in the development would have liked more time to complete the task. But new town development corporations have become unfashionable. The government believes inner city urban development corporations are the way forward.

As one executive put it: "Having spent the last 20 years and untold millions persuading

people to move out to the countryside and new towns, they are now going to spend the next 10 years and further untold millions getting them to move back into inner cities."

It is most unlikely that the companies already in Milton Keynes will move out once the Development Corporation disappears.

But with a little more time, the Corporation could have finished the job of turning Milton Keynes from a successful business city into a completed three-dimensional community. Twenty-five years, after all, is not very long in which to create a living, breathing city.

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FINANCIAL TIMES SURVEY



Biggest of Australia's states, Western Australia is blessed with an abundance of resources, an

educated workforce and excellent infrastructure. But the fall of the "Perth entrepreneurs" spotlights the political and economic problems, says Chris Sherwell

Rich state, but can do better

BIG PLACE, small town: that's Western Australia, Australia's largest state. About the size of Western Europe, it has a population of only 1.8m - and two-thirds of them live in the suburban sprawl, village-atmosphere of Perth.

For the visitor, there are two immediate images. One - or more accurately soft - existence, with a fine climate and outdoor living in a clean environment. They are mostly well-off, with jobs, houses, gardens, care, nearby beaches and all support services, living in a cliquish small-town community with lively local government.

The other impression focuses on the curious mix of "frontier" qualities acquired by Western Australians - among the most isolated people in the world - during the state's 180 years of existence.

It is a mix which has earned Western Australia the epithets "Wild West" and "state of excitement": on the one hand independence, resourcefulness and fighting spirit; on the other a set of cavalier attitudes - an almost naive tolerance of those promising easy fortune, a surprising disregard for what is right or responsible in public affairs, and a deep suspicion of outside forces, especially Australia's "Eastern states."

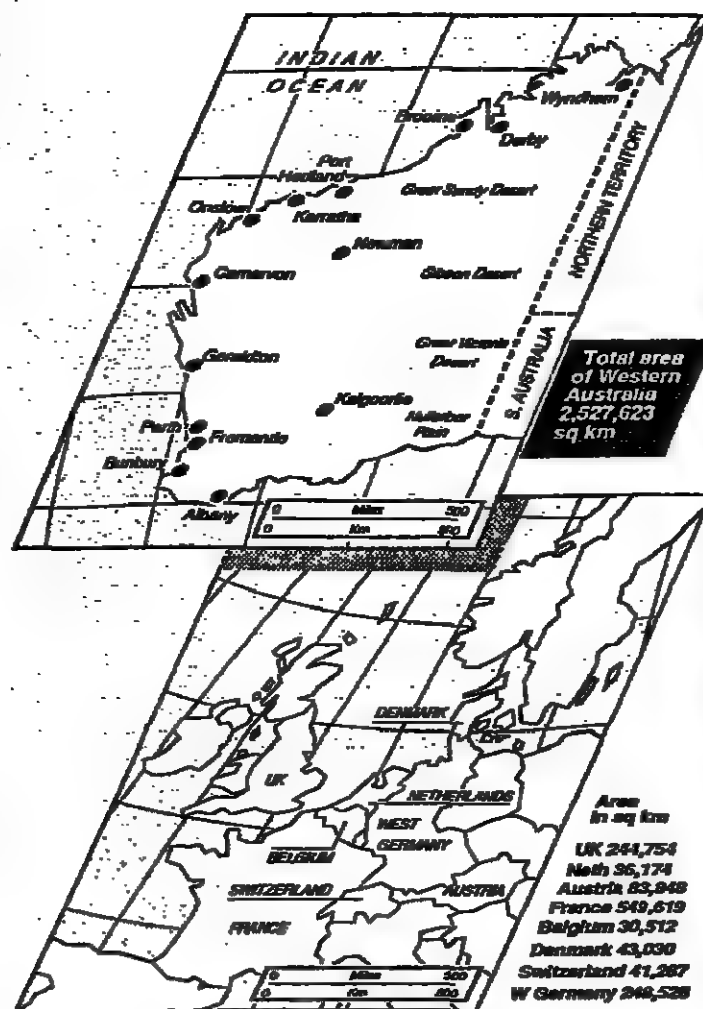
Underpinning Western Australia's seductive lifestyle is a fabulous endowment of resources: gold, iron ore, nickel, aluminium, mineral sands, diamonds, natural gas and coal. Not for nothing is the state also called the "Golden West."

Western Australia is a major producer of wheat (one-third of Australian output) and wool (a fifth), and of such exotic products as pearls and sandalwood. The Labor Party Government, headed by Premier Peter Dowling, loves to point out that, with less than 10 per cent of the population, the state produces more than 20 per cent of the country's total exports.

Yet the truth is that only a tiny proportion of its people work in mining and agriculture, generating wealth. Most of them work in service sectors such as retailing, community services and government.

Indeed, in a sense Western Australia could continue expanding almost regardless of its state government or most of its people - just so long as the world economy grew and commodity prices were firm.

In the late 1980s Western Australia was doing just this, nothing up the fastest rate of economic growth in the country and managing the highest population growth as well, thanks mainly to migration.



(Left) The vastness of Western Australia - drawn to the same scale as Western Europe. (Right) a view of Perth



Western Australia

Although the state's current economic outlook is gloomy, in line with the rest of Australia, the long-term fundamentals are undeniably positive.

The 1980s also saw the rise and fall of the so-called "Perth entrepreneurs." The ascendancy of these multi-millionaires owed much to easy credit, a bull run on the stock market and inflating asset values. But their antecedents are to be found earlier, in the dramatic events of the 1950s gold rush and the late 1960s nickel boom.

The best known of them, Mr Alan Bond and Mr Robert Holmes & Court, sought to straddle the world, but a clutch of others, some spawned by the Perth stock exchange's "second board" set up in 1984, trailed in their wake across the state.

At one stage, they seemed incapable of putting a foot wrong, and Perth was said to possess some mystical talent for spawning entrepreneurs. In fact it was part of a familiar boom and bust cycle. The international share market

crash of October 1987 was followed by an Australian interest rate squeeze. The highest-flying entrepreneurs have been grounded quickest.

Among those who survive, none has a company which seriously compares with the real corporate giants of Western Australia, namely the mining companies, which are controlled from outside. These include Western Mining (gold, aluminium and nickel), Broken Hill Proprietary (gold, iron ore and natural gas), CRA (iron ore and diamonds) and Resonance Goldfields (mineral sands).

Next to them, local blue-chip public companies such as Wesfarmers are tiny.

As with the country as a whole, the state's economic future lies, first and foremost, in adding value to raw materials through processing. In minerals this has included alumina plants, mineral sands processing, a liquid petroleum gas plant, a silicon smelter and the Nugget gold coin. Projects under consideration - some

for years already - include an aluminium smelter, a petrochemical complex and an ammonia/urea plant.

Beyond processing, the state's hopes focus principally on export-related service industries - tourism, education and medical services. Its tourist potential is enormous, with magnificent beach locations, the spectacular Kimberley and Pilbara regions and places of historical interest such as Kalbarrie. The long-term market, for tourists and for educational and medical services, lies abroad, mostly in Asia.

Industrial prospects are limited but, significantly, foreign companies such as ICI, which has a zirconium plant and Rolls-Royce, with a turbine blade project, have established a presence in the state. A boost for local shipbuilding is expected from the Federal Government's decision to base part of the navy on the west coast under its "two-ocean" defence policy.

To attract investors, Western

Australia advertises its climate and lifestyle, and its skilled, literate workforce. It also points to its convenient geographical location in relation to the Asia-Pacific region, though this is somewhat over-rated.

Western Australia also needs to implement major structural reforms at the micro-economic level, particularly in the transport and labour sectors. High distribution costs and inefficient work practices are major drawbacks. Longer-term constraints on growth include a lack of cheap power and a chronic shortage of water.

A particular worry concerns local politics - specifically the consequences of "WA Inc", the label used to describe Labor's involvement in and with business since it came to power in 1983. Its business dealings have done the Government, and the state, immense damage.

The policy was introduced by Mr Brian Burke, who was Premier from 1983 until 1987. The idea was to harness the

entrepreneurship of business allies and put government assets to profitable use in order to lower the burden on taxpayers - over more than a year - to rescue the Rothwells finance house. The Government tried several different ways of bailing it out, including a costly commitment to a A\$1.2bn petrochemical plant with Mr Bond which was also aborted.

The reverberations of the affair, and of "WA Inc" generally, continue today. In its defence, the Government says things are no worse than in Victoria, or Queensland, or New South Wales, all of which have recently seen a fair share of sordid revelations. But that is not the point.

Neither Mr Burke, who resigned shortly after the Rothwells rescue bid began, nor Mr Dowling, have emerged with honour, although Mr Dowling

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- to the amazement of everyone (including himself) - won another four years of power for Labor in a state election in February 1988.

He did so with the barest of margins, overcoming a heavy swing against his party by winning the closest seats after a carefully calculated campaign. Politics in Western Australia is highly personalised, and he was helped by the disunity between the leaders of the opposition Liberal and National party coalition. On top of this was the simple fact that there is only one morning newspaper in Perth.

Developments since the election have exposed the full scale of the Rothwells-petrochemical plant debacle. Mr Barry Mackinnon, leader of the Opposition Liberal party, calculates the losses of "WA Inc" at A\$770m and says they are likely to go higher. Even Labor acknowledges a loss of at least A\$225m.

The full truth about "WA Inc" - particularly the degree of corruption involved - may never be documented. Nor is it certain that the true villains of the piece will be properly punished, although many people regard some sort of expiation as essential.

According to one crusty observer, recent developments in Western Australia are the inevitable result of two factors: an interventionist left-leaning government pragmatically deciding to embrace capitalism for its own ends; and the inadequacies of any government, which, in status, stands awkwardly between a county council and real sovereign power.

"A precocious child which has not yet found its way," he says of Western Australia. To the outsider, it is a rich state that should be in a better state.



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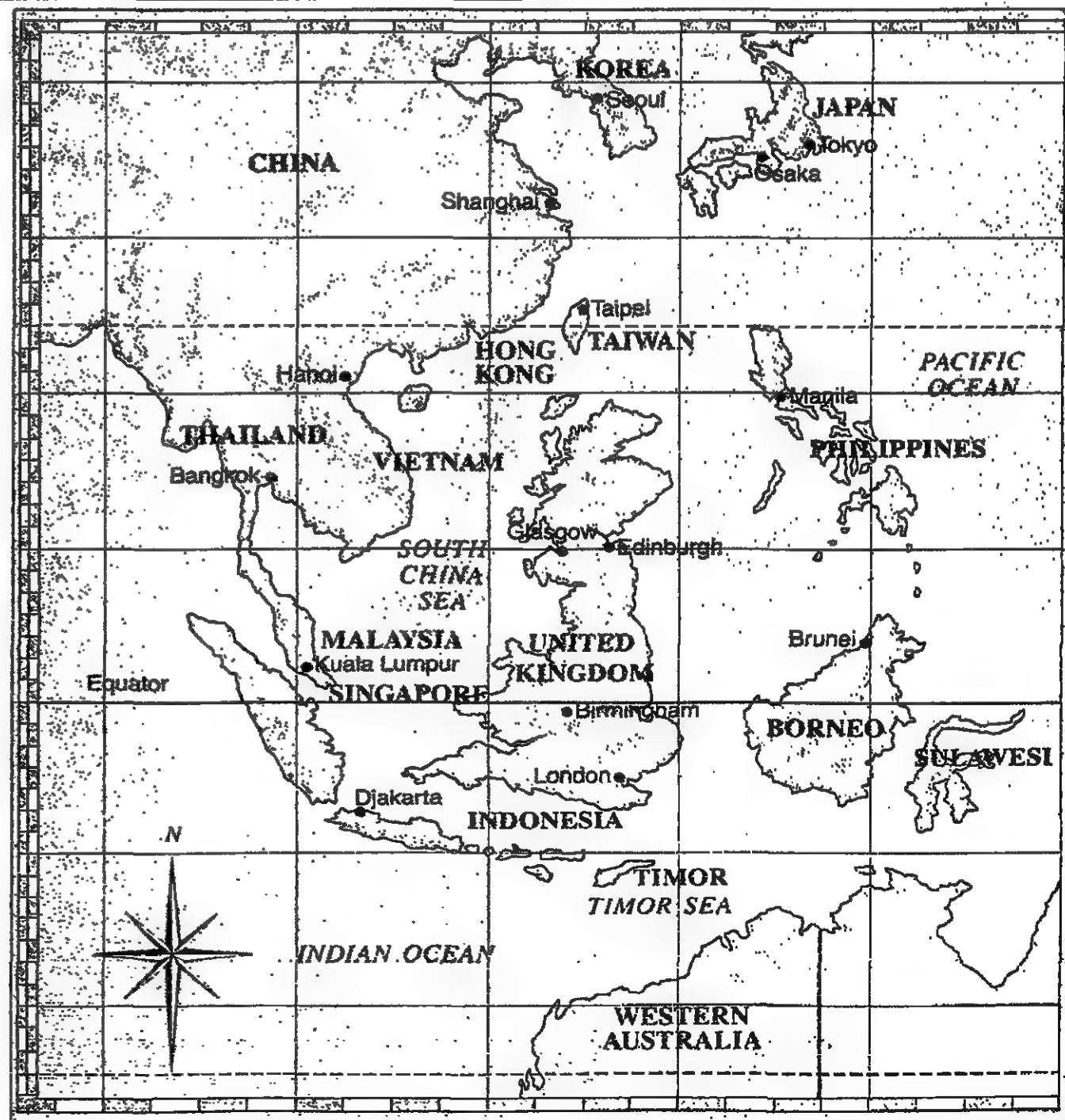
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Shaping our future.



WESTERN AUSTRALIA 2

Chris Sherwell explains the phrase that has dominated the state's politics for the past two years

The confusing reverberations of WA Inc

ONE PHRASE has dominated Western Australian politics for more than two years: "WA Inc." But what does it mean? And is it dead?

According to Mr Paddy O'Brien, a conservative academic who lectures in politics at the University of Western Australia, WA Inc refers to an "interlocking association of vested interests" which coalesced around the state government and, in particular, the Premier's Department under Mr Brian Burke, Premier from 1983 to 1987.

Mr Burke, a former journalist, was in awe of big business. He believed that government should not only deal more with business, it should also get involved in business itself, for profit, with the aim of reducing the load on the taxpayer. He spoke of a "new order" in the state, and by his actions elevated associates, party people and supporters to public prominence.

The first creation to arouse comment was the John Curtin Foundation, a group of prominent businessmen known

Rothwells: far deeper problems than Connell supporters realised

to back the party, including such key figures as Mr Alan Bond, then the state's most successful entrepreneur, and Mr Laurie Connell, head of the finance house Rothwells and a friend of both Mr Burke and Mr Bond.

More specifically, Mr Burke set up new institutions like the Western Australian Development Corporation (WADC) and the Exim Corporation. Exim, a trading company, made some unkind investments and is acknowledged to have been a

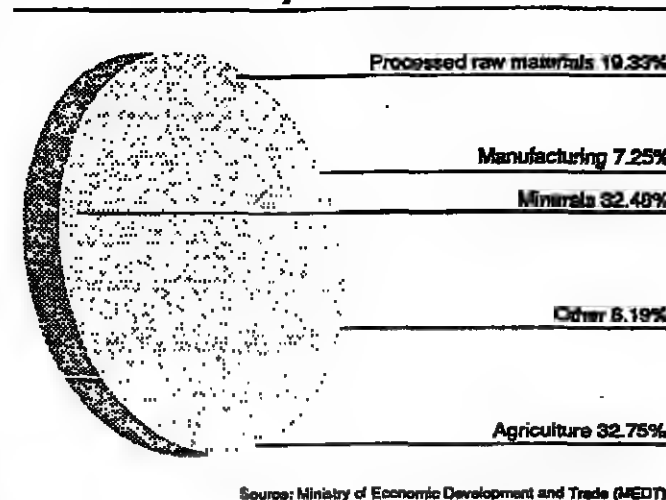
failure. WADC, a peculiar entity, was run on private lines and managed public assets for profit without being accountable to parliament. It counted among its successes the creation of Goldcorp, which in turn produced the Nugget gold coin. But it was also handed some Treasury money management responsibilities and traded government land assets. Under public pressure the Dowding Government is dismantling it.

A further development under Mr Burke was the more active investment activities of such institutions as the State Superannuation Board and the State Government Insurance Commission (SGIC). Both invested in Rothwells, for example, and the SGIC became caught up in the investment activities of entrepreneurs such as Mr Bond and Mr Robert Holmes & Court.

Adding to the confusion about WA Inc were the financial troubles of the Swan Building Society and the Teachers' Credit Society. Bail-outs for these, costing the taxpayer more than \$140m, were the result of rash lending and lamentable regulatory lapses, and the matter is in the courts. The Government claims the issues are little different from those involving the US savings and loans groups.

What really crystallised the notion of WA Inc was the run on Rothwells a few days after the October 1987 crash. Mr Bond organised a group of well-known businessmen,

Merchandise exports 1988/9



including Mr Holmes & Court, Elders, Mr John Elliott and others, to bail Mr Connell out of his troubles.

They were enticed by a \$150m guarantee from the state government, agreed by Mr Burke in what was the single most critical decision in the whole affair. Mr Burke's reluctance to see Rothwells collapse and investors lose their money appeared to override all other considerations.

As it turned out, Rothwells' problems were far deeper than realised by Mr Connell's supporters, bankers or the state government - although why they did not know or could not find out is a critical question. Mr Connell himself

now faces trial over the group's accounts.

In December 1987 Mr Burke left office to take up the ambassadorship in Ireland and Mr Dowding took over. Many now say the new Premier should at this point have made a clean break with Rothwells. But Mr Dowding has always defended his own and his predecessors' actions, challenging critics to say whether they would have acted differently given the same information and circumstances.

What is not in doubt is that, as the full measure of the Rothwells debacle became obvious, the Government sought ways of extricating itself from its guarantee commitment before having to

face the electorate. The way chosen was the petrochemical plant project being promoted by Mr Connell and his partner Mr Dallas Dempster - a decision which was as big a mistake as the attempt to rescue Rothwells.

The State Government had long wanted such a project, which would use local natural gas and salt to produce vinyl chloride monomer for export and caustic soda to replace imports. In a deal seen as typifying everything that was wrong about WA Inc, it decided to pay Mr Connell and Mr Dempster an incredible \$400m for their plan.

Of that sum, \$157m came from the Government, the rest from the Bond group. Mr Connell received no less than \$355m, which he used to take back loans off Rothwells' books and release the Government from its guarantee.

The Bond group's involvement arose from Mr Bond's friendship with Mr Connell and the Rothwells rescue effort. But according to the Bond group, it also sprang from an important parallel development, under which the group had acquired control of the cash-laden Bell stable of companies from Mr Holmes & Court.

Bond now claims that the Government's involvement in the petrochemical project and its 20 per cent shareholding in Bell through the SGIC - acquired at the same time as Bond first moved on Bell - "were from day one enmeshed" and linked with the continuing efforts to save Rothwells. The Government disputes

this, but the reality was that, by November 1988, neither side could state off Rothwells' collapse. Riding the controversy which ensued, the Government went to the polls defending its role, and won re-election in February 1989.

As it did so, a fresh complication emerged: the Bond group's financial problems deepened, posing further difficulties for the petrochemical project. The two sides began arguing bitterly over technical changes sought by Bond and a dilution of Bond's shareholding sought by the Government to facilitate financing.

By July they had acrimoniously parted company, and the project was being put into liquidation. Bond sought damages through the courts of more than \$500m. By November the Government was admitting it had lost its \$157m in the petrochemical

project. This was on top of \$22.5m it was eventually obliged to guarantee after protracted argument to settle Rothwells' affairs. But according to Mr Dowding, this is the sum total of the cost to state taxpayers of Mr Barry MacKinnon, the Opposition leader, takes a different view. He reckons the cost is at least \$570m, a figure he reaches by lumping in all

other losses by the SGIC and other government agencies and including pay-outs on Teachers' Credit and the Swan Building Society. He wants a Royal Commission to investigate all aspects of WA Inc.

Mr Dowding has always said that the petrochemical project was "a proposal to turn

liability into possibility, into potential." He acknowledges that, with hindsight, he would not have gone into the petrochemical project and, "if we'd known where we were going, we'd certainly have cut Rothwells off."

His deputy, Mr David Parker, goes further. He says the Government should have taken its losses earlier and on the chin, and linked its actions on the petrochemical project more explicitly with Rothwells as a debt-equity swap.

The reverberations of WA Inc will undoubtedly continue because of various court cases under way, and people are likely to be punished. Regulations will also be tightened, and perhaps better standards will be observed in public and corporate life is another matter.

The saga has exposed appalling naivete, greed for money and power, cynical judgment and base unscrupulousness. A full explanation and apology to the public for what has happened has yet to emerge. Yet no one in government, opposition or the business sector doubts the damage done to Western Australia's reputation, both at home and abroad.

KEY FACTS

Area	2,525,500 sq km	Population	1,581,077
Prime Minister	Peter Dwyer	Opposition leader	Barry MacKinnon
GDP per capita	US\$13,600 (1988 est)		
Real GDP growth	1988-89 (est) 7%, 1987-88 (est) 4.5%, 1979-88 (annual) 4.5%		
Inflation	1988-89 7.5%, 1987-88 6.4%, 1979-88 (annual) 8.3%		
Merchandise exports	(1988-89) A\$5,657bn, (1987-88) A\$7,482bn		
Merchandise imports	(1988-89) A\$3,588bn, (1987-88) A\$3,217bn		
Trade balance	(1988-89) exports A\$2,281bn, imports A\$5,744bn		
Trade with Japan (1988-89)	percentage of total trade		24.2%
Main exports 1988-89 (% of total)	Iron ore 19.2, alumina 18.3, wool 13.2, wheat 11.4		
Export destinations 1988-89	Japan 25.5%, US 15.8%, European Community 14.0%		
Import sources 1988-89	EC 23.4%, Japan 21.0%, US 14.3%		
Exchange rate average (1988-89)	£1 = A\$2.0483, US\$1 = A\$1.3240		

Profile: THE PRIME MINISTER

Catch a shooting star

MR Peter Dowding, Premier of Western Australia, is the shooting star of the state's political scene - not dissimilar to the fast-rising, smooth-talking, hard-nosed prodigies of the entrepreneurial world.

He came to the job over the heads of three colleagues in February 1988, plucked from relative obscurity in a junior cabinet position by Mr Brian Burke, who was leaving the Premier's job to become Ambassador to Ireland. At that point, Mr Dowding had been in parliament since 1980, but in the lower house for just two years.

A year later, despite intense controversy over the abortive rescue of the Rothwells finance house and a costly attempt to start a petrochemical project, Mr Dowding turned almost certain defeat at the polls into the narrowest of victories, bringing Labor another four years in office.

It is no less remarkable that he has survived since then, for the war of words has not lessened. The Opposition has relentlessly taken him to task over "WA Inc." He has also fallen out acrimoniously with Alan Bond, once the state's most powerful businessman.

Ask him about the damage to the state's name from all the bad publicity, and he blames "the proselytising work of our domestic conservative parties" and the media of Australia's "eastern states." He reckons the international financial community is more concerned about the fate of entrepreneurs like Mr Bond than "domestic" matters like the petrochemical plant controversy.

He has nevertheless begun dismantling some of the institutions associated with "WA Inc," and shelved the petrochemical plant. He also admits that, with hindsight, he should have cut Rothwells off and not gone into the petrochemical project.



Dowding: impressive or appalling?

As for the Government's controversial business dealings overall, he says: "I'm prepared to say there were errors of judgment. What I'm not prepared to concede is that there was any corruption or any impropriety."

Now 46, Mr Dowding is a complex character. Brought up by his Labor activist father after his mother committed suicide when he was seven, he became a divorcee and civil rights lawyer and earned good money before going into politics.

His good looks, casual-smart grooming, skilful advocacy and strong television presence were major assets in his selection for the premiership. But what came with him were questionable political judgment, arrogance and ruthlessness. Despite this, his private life - he was married for the first time in 1987 - has remained private.

Few doubt that Mr Burke handed Mr

Dowding a poisoned chalice in the Rothwells debacle. Mr Burke left office shortly after committing the Government to back a rescue of Rothwells in the wake of the October 1987 crash. Mr Dowding's handling of the problems since then has impressed and appalled people in about equal measure.

His biggest mistake was to try to extricate the Government from the problems of Rothwells by buying out Mr Laurie Connell, the Rothwells head, from his petrochemical plant project for a sum far in excess of the project's worth.

These dealings became so convoluted and dubious that by the time Rothwells collapsed and Mr Dowding had to call an election, even he thought Labor could not retain power.

Yet in what some called "the greatest political escape" in the state's history, Labor secured a majority of five seats in the state's lower house, despite winning only 44.8 per cent of the primary vote.

Labor was helped by the disunity of the Opposition and its own careful detection of the Opposition's relentless negative criticism. It ran a positive campaign deliberately focused on Mr Dowding and the future, and accurately targeted marginal seats. At the end of the day, Labor's margin was so narrow its majority would have vanished if some 600 votes had gone the other way.

Since then Mr Dowding has, if anything, held his ground. Speculation last month about a move among disgruntled Labor backbenchers to oust him was quickly discounted, even by his most likely successor, Mr David Parker, the Deputy Premier and State Treasurer. No one cares to predict Mr Dowding's future over the next three years.

Chris Sherwell

Profile: LEADER OF THE OPPOSITION

Split with former partners checks spirited MacKinnon

FOR A man who has suffered the ultimate political setback of electoral defeat and has a reputation for being uncharismatic, Mr Barry MacKinnon is a surprisingly spirited Opposition leader, writes Chris Sherwell.

One reason is the razor-thin narrowness of his coalition's loss in the state election last February. Though bitterly disappointed, he feels he ran a good campaign and was not to blame for the outcome. He has therefore committed himself anew to the fight.

Another reason is the subsequent vindication, as he sees it, of his criticisms of the Government's controversial dealings with business, which he believes will still bring Mr Dowding and Labor down.

The problems Mr MacKinnon faces, however, are awesome. Though combative, he is not regarded as a match for Mr Dowding, and unless there is a snap election, many think a change of leadership is likely before the next state poll, due in three years.

More importantly, Mr MacKinnon suffers the same burden now as he did at election time: crippling disunity between his Liberal Party and its erstwhile coalition partner, the National Party, and specifically between

him and Mr Henry Cowan, the Nationals' leader.

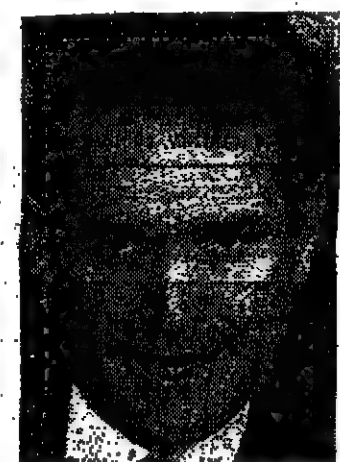
The matter has now become so serious that the two parties have formally split, and the Labor Party, on crucial matters, actually depends on the support of the Nationals, who hold the balance of power in the upper house of parliament.

It is as though Mr Cowan believes he can achieve more for his party and supporters in a pressure group role than as a party leader seeking the authority of office.

Thus, when Mr MacKinnon gave Labor problems pushing its budget through in December, it was the Nationals who saved the Government's bacon. Mr MacKinnon objected to the Government's failure to get prior parliamentary approval for its attempted rescue of the Rothwells finance house and the similarly abortive petrochemical plant project.

He now accuses the Government of misleading parliament and public, says it has displayed "astounding" incompetence and argues it has forfeited its right to rule. Its continuation in office, he claims, "is a very real danger to the very foundations of democratic government."

In last year's election,



MacKinnon vindicated?

Labor's five-seat majority was achieved despite a massive swing against it. As elsewhere in Australia, voters turned against Labor, but did not move to the Liberals and Nationals, opting instead for minority groups such as the "Greys," representing older people.

"We're somehow not getting our message across," says Mr MacKinnon. "We've got policies from the floor to the roof. It's a matter of communication."

Mr MacKinnon, a former accountant, came into parliament in 1977 and rose to become Minister of Industrial Development and Tourism in the Liberal Government which was overturned by Labor in 1983. He became deputy leader of the Opposition and ousted Mr Bill Hassell as leader in 1986.

He rejects suggestions that he over-emphasised the WA Inc issue in the campaign, saying people now believe the Government lied over issues like Rothwells and the petrochemical plant.

He also says Labor will have a battle winning back the state's good name, which he says has been gravely damaged. But he is also under no illusion about the resources at the Government's disposal in getting its message across, calling the propaganda effort "Goebbelsian."

The most likely successor to Mr MacKinnon currently is his number two, Mr Richard Court. He is the son of Sir Charles Court, the former Premier, whom many believe still wields considerable influence over Liberal strategy and tactics. But Mr Court has no better chance of winning power without a prior settlement with the Nationals.

Profile: ALAN BOND

Victim of overspending

OF ALL Western Australia's much-vaunted entrepreneurs, none has risen further, nor slipped more spectacularly, than Alan Bond. This month, the very survival of his business empire was being determined in the Australian courts, writes Chris Sherwell.

But at the peak of his corporate powers, between 1985 and 1987, Mr Bond was the country's best-known businessman and a national hero for winning the America's Cup yachting pageant.

In Western Australia, where he started his working life as a Perth signwriter, he became a dominant force in practically every economic sector: beer and pubs, television and radio, property development, gold-mining, oil and investments.

His acquisition in 1988 of the Bell stable of companies from his local rival, Mr Robert Holmes & Court, carried him into newspapers, trucking, earthmoving, textiles and more investments.

He spread his interests to Australia's eastern states and the US, Britain, Italy, Hong Kong, China and Chile. They covered brewing, gold, nickel, property, satellite broadcasting, telecommunications and a range of financial, art and other investments.

Wherever Mr Bond went, he seemed to leave a mark - sometimes in the form of a sky-punching edifice bearing his name, sometimes a mere impression, of a jolly, larger-than-life, unquenchably optimistic enthusiast willing to borrow big money and take big risks.

But his character is rather rougher than this. "Bondy," as everyone in Perth calls him, is nothing if not a self-made man, and has shown ordinary Aus-

tralian what they can do through will-power and risk-taking, gall and gumption. Unfortunately for him, it couldn't last. By last year, the shareholders, bondholders and bankers whom he inspired to invest in his dreams were fast losing their faith - in Mr Bond, in entrepreneurs, in Australia.

Mr Bond's financial troubles started to deepen most obviously in late 1987, but the seeds were sown even earlier, in his deals and his business strategies. He tended to pay too much for his assets, borrowed too much to buy them, imposed too heavily on his shareholders, depended too excessively on a bull market

and neglected to explain his complex activities to investors or the media. The key year was 1987, when he made three major purchases. He paid \$1.6bn, perhaps 100 per cent too much, for Mr Kerry Packer's television and broadcasting interests. The US\$1.2bn that the G. Heileman brewing group in the US

ter, who last month sold his Burswood casino property in Perth and earlier received \$550m from the Government for his share of a controversial petrochemical project.

Other successful names include Denis Horgan, whose interests include the Barrack Mines and the Leewards Estate winery; Lord MacAlpine, Tory party treasurer in the UK and a major property developer in Western Australia; and Lang Hancock, the iron ore magnate. As anywhere, there are also several rich local families controlling their own large businesses who manage to keep a low public profile.

By the end of the year Mr Bond's brewing empire was facing receivership and scarcely a good word could be found for him in any media outlet. Idolised a few years earlier, he was deeply unpopular even in his home town. In almost everyone's mind but his own, the man and the group had been written off.

about any 1988s "balance sheet" of Western Australian entrepreneurs is that it looks less negative than the extensive media coverage would suggest. Leaving aside Bond, it runs very roughly as follows:

□ *Risen, fallen and rising again:* Robert Holmes & Court. Caught by the crash, he began a string of asset sales, then sold out altogether from his Bell stable of companies at a handsome price to Mr Bond, leaving his shareholders stunned. He now operates through his private company, Heytesbury.

□ *Still standing:* Ralph Sarich, who continues to develop his revolutionary engine; John Roberts, head of the private Multiplex construction group; Stan Perron, who holds the state's Toyota distributorship and property interests; Kerry Stokes, who is involved in television and shopping centre interests; Brian Coppin, who has mainly retail interests; Ric Stowe, who heads the Griffin coal group; and Dallas Dempster, who last month sold his Burswood casino property in Perth and earlier received \$550m from the Government for his share of a controversial petrochemical project.

Other successful names include Denis Horgan, whose interests include the Barrack Mines and the Leewards Estate winery; Lord MacAlpine, Tory party treasurer in the UK and a major property developer in Western Australia; and Lang Hancock, the iron ore magnate. As anywhere, there are also several rich local families controlling their own large businesses who manage to keep a low public profile.

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cost him was also over the top. And he paid US\$500m for St Joe Gold.

Despite the crash, he went on the following year to spend \$280m to buy the Bell stable of companies, bought into Chile's telephone monopoly, invested in a doomed petrochemical project in Western Australia, purchased properties in Sydney, London and New York, and invested in two major UK companies, Allied-Lyons and Lombar.

Many believe his assault on Lombar was his biggest mistake. Even if it was not, it did hasten a disaster set in train by the clutch of earlier deals.

Mr Bond's exposure of Mr Bond's financial stress was devastating, and the group's failure to respond reinforced the growing loss of confidence.

Throughout 1988, as interest rates tightened and Mr Bond's bankers grew more nervous, the group came increasingly under siege. It undertook an endless string of asset sales in what looked like an informal liquidation, the share prices of its listed companies slumped and the group fell out badly with the Western Australian Government. Doubt was cast over the group's business dealings and tax affairs, and it reported the biggest loss in Australian corporate history of \$980m for 1988-89. The accountants' qualifications ran on for several pages.

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BARRACK MINES

Third wave of change

IT IS not much of a compliment today to be called a Perth entrepreneur but that is the description which perfectly fits Mr Denis Horgan. And he is prominent among the handful of Western Australians who will one day give the term back its respectability.

Now 49, he has had a remarkable business career which he linked firmly to Western Australia's fortunes. Today his Barrack House Group has substantial interests in four listed companies: Barrack Mines, Barrack Technology, Barrack Energy and Metramin Mineral. According to the local press, it is one of the largest private companies in Australia. "That's probably because I don't give them any accounts and they can't work out what the devil I'm worth," Mr Horgan says mischievously.

Starting as a chartered accountant in 1962, Mr Horgan's entrepreneurial tendencies quickly surfaced when he took over his largest client, Metro Industries, a local conglomerate, in 1969. He built Metro into the country's largest supplier to the mining and rural industries.

In 1981 he resigned and sold his interest in Metro because he had become very concerned about the Australian economy and was convinced the Australian dollar was due for a substantial devaluation. He decided to invest in the mining and resource industries as these had their selling prices in US dollars which would main-

tain their value. Gold, a commodity that was truly international, and where the cost of getting into the industry was relatively low, particularly interested him.

"Now is the time for the third wave of change," says Mr Horgan. "That's come about because in my view the only way this country can solve its problems is to add value to its exports." With this in mind Mr Horgan started Barrack Mines two years ago into a silicon project which will add about 8 per cent to world supplies of silicon metal and takes Australia into this fast-growing business for the first time. It has just started up and first deliveries will take place shortly.

Mr Horgan says: "We're taking raw materials (quartzite and charcoal produced from local forest hardwood) that in their natural state are unexportable, combining them with a large amount of capital and energy of a highly motivated team, to produce an export commodity set to make billions of dollars for Australia."

Barrack Mines so far has spent about \$120m on the silicon project - the metal is used for a variety of everyday products, from cylinder heads and engine blocks and furniture polish to surgical aids and cosmetics - and already plans to double output from the initial 25,000 tonnes a year at a further cost of \$80m.

Mr Keith Ingram, deputy chairman of Barrack Mines -

and recently voted Perth's businessman of the year in a poll organised by the West Australian newspaper - says the company is almost certain to move on to another phase which would lift annual output to \$400m.

He says confidently that this year, when output hits the first annual target of 25,000 tonnes, the project will add \$17m to Barrack Mines' pre-tax profits, which in the year to last June nearly doubled to \$31.8m.

Most of the earnings came from gold. Barrack's attributable gold production increased from 24,000 Troy ounces to 96,000 and should exceed 100,000 ounces this year.

Mr Ingram says Barrack Mines' gold output is expected to rise to 500,000 ounces in 1995 and contribute about half the profit.

Barrack Mines also has some hopes of going further downstream with the silicon project to produce intermediate products called silthanes. Mr Ingram says demand for these is so strong that the world will soon need new production capacity. "We would love to have that plant in Western Australia," he says. The project would require investment totalling about \$700m, but that would not deter Barrack. If it was in Western Australia it would lead Barrack to lift silicon production to about 84,000 tonnes a year.

Kenneth Gooding



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BUSINESS OPPORTUNITIES

Western Australia is a mecca for investment and business with plentiful supplies of natural gas and coal; geographical proximity to the world's fastest growing markets; a skilled and well-educated workforce; world class infrastructure in transport, communications, and finance; a stable political and economic climate; a productivity growth rate five times the Australian average – an indication of Western Australia's competitiveness and efficiency.

International business has become increasingly aware of the financial and strategic advantages of establishing operations in Western Australia to service near Asian and Pacific markets.

With a strong natural resource and energy base, Western Australia has developed a significant range of value-added industries, including mineral and agricultural processing, fine wool and leather fashion, ceramics, and frozen and packaged foods.

INVESTMENT WELCOMED

In developing its own technological base, Western Australia has encouraged technology transfer and expertise with overseas companies, especially in Europe.

The Western Australian Government actively seeks new and mutually beneficial business relationships and welcomes investment from outside Australia. The Government provides a wide range of services and incentives to assist business activity.

West Australian-based companies have the ability to be joint venture, or equity partners for investors wishing to enter the local market, or become the source of a unique range of quality products for international distribution.

BUSINESS MIGRATION

Through investment opportunities, Western Australia can become a new permanent home through a Business Migrant Programme designed to attract foreign nationals with business expertise and capital to migrate to Western Australia. Assistance is provided in identifying business opportunities, or establishing joint ventures and immigration procedures.

Tourists and visitors are also made very welcome enjoying the temperate climate, beautiful beaches, spectacular scenery, and first class facilities catering for every recreational activity from deep sea big game fishing and surfing to desert safaris, bushwalking, cave exploring and wine tasting.

Tourism has become Western Australia's third largest industry as more and more people discover a quality of life seldom found anywhere in the world.

For further information contact:

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Western Australia House
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PERTH WA 6000
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WESTERN AUSTRALIA 4

GOLD AND DIAMONDS

Nugget adds value to precious metal

WESTERN AUSTRALIA'S determination to add value to raw materials does not stop with low-cost minerals. Even gold and diamonds, which fetch relatively high prices, are affected.

About two-thirds of the country's total gold production comes from Western Australia. In 1989, for the first time in 20 years, the value of annual gold output in the state exceeded that of any other individual commodity, including iron ore.

Gold accounted for 25 per cent of the value of Western Australian mineral production. Not content with that, the state's Development Corporation established GoldCorp, an organisation which since April 1987 has been making and marketing the Australian Nugget gold bullion coins.

Since the launch, GoldCorp has exported about 25 tonnes of gold bullion coins or 9 per cent of total Australian gold output in that period. It has earned about A\$60m in export sales, including an important A\$50m premium over the market price of gold.

In spite of being launched at a time when the bullion coin markets have been relatively weak, GoldCorp's Nugget has won a 15 per cent share of the world gold coin market.

GoldCorp provides other services to Western Australia's gold miners and has established two new refineries to replace the 50-year-old one in Perth.

Meanwhile, Argyle Diamonds, the world's newest and — in volume terms — biggest diamond producer, is adding value to some of the pink-coloured stones for which it is famous by cutting and polishing a select few at a new centre in Perth. About 6,000 carats of diamonds are processed in this way each year and are sold at auction or privately, fetching more than US\$400,000 a carat.

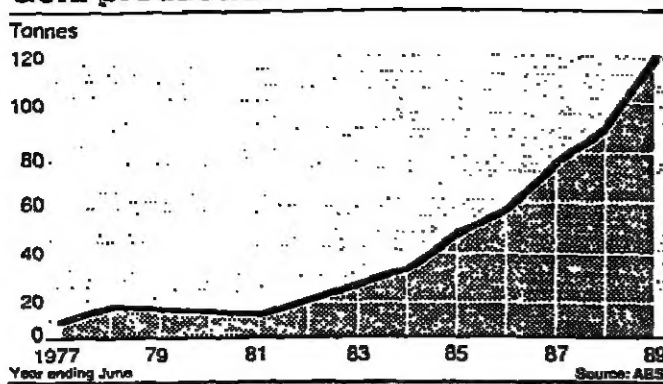
Argyle hopes to expand this good work by establishing an international brand identity for its diamonds — the first time this has been tried.

Argyle's diamond production should reach about 35m carats this year, generating revenue of more than A\$1m a day.

There is a great deal of diamond exploration going on in Western Australia but so far the only other producer is Bow River, downstream of Argyle's "pipe" in the Kimberley region. Bow River, now controlled by Poseidon, produces only 625,000 carats a year.

So the state's diamond operations are likely to continue to be dwarfed by its gold

Gold production



business even though a drop in gold output from 1982 is widely predicted.

This is because in 1991 Australia's gold producers will lose their exemption from paying corporation tax. That has triggered a frantic pace of development as miners try to get out as much gold as possible before the tax is imposed.

Hectic activity has been a feature of the Western Australia

In 1991 gold producers will lose their exemption from corporation tax

lian gold industry since the early 1980s. In the 1988-89 financial year the state produced 120.8 tonnes of gold, up by 33 per cent from the 1987-88 level which itself had shown a 40 per cent rise.

A fall in the average price of gold partly offset the production growth last year but the value of the state's gold production is estimated to have risen by 10 per cent to about A\$2bn.

The gold price boom of 1979 was the catalyst for unprecedented exploration activity in the state. In 1987-88 mineral exploration expenditure in Western Australia totalled A\$468m, up 44 per cent on the previous 12 months. Gold exploration accounted for 78 per cent of it.

Just as importantly, the use of open-pit mining and new gold extraction technology involving the use of carbon pellets to remove gold from solution, brought a new dimension to the economics of gold mining.

The top 10 mines in Western Australia all rely on ore containing less than five grams of gold in every tonne.

The recent rise in the gold price after a two-year fall from

above US\$500 an ounce to \$360, has not come a moment too soon for the Western Australian gold miners. Costs are rising fast because of Australia's high interest rates — Mr Peter Lalor, managing director of Gwalia Resources, says, for example, the cost of hiring equipment jumped by 12 to 15 per cent in the past year.

If interest rates come down, the value of the Australian dollar is likely to collapse and costs will soar again — 35 per cent of the country's construction equipment is imported.

Mr Lalor says the imposition of income tax will be a big impact on profitable gold companies although, on the positive side, all exploration expenditure will be tax-deductible, an important concession for companies with positive cash flows.

The state has more than 600 registered gold mining companies but many small-scale, marginal mines are being worked out as rapidly as possible. Mr Lalor suggests that after the shake-out there will be fewer gold mines and fewer gold miners.

"There will probably be 20 or 30 companies owning 85 to 90 per cent of production. But that would mean the 1980s boom had given Australia another 15 or so solid companies in gold mining — and that's not a bad result."

Kenneth Gooding
Mining Correspondent



(Above) It is a specialised skill to sort diamonds. (Left) The Perth headquarters of Argyle, the biggest diamond producer in the world, gets direct light from the south, which is needed for any sorting area in the Southern Hemisphere

IRON ORE

Chinese project goes ahead

CRA's subsidiary Hamersley Iron and the China Metallurgical Import and Export Corporation will export all its production to China to feed a new steel plant as output builds up progressively this year.

The total value of Western Australia's resource production in 1988-89 rose by nearly 14 per cent compared with the

previous year to A\$7.9bn. For the first time in 20 years the value of gold production is estimated to have exceeded that of iron ore. AS\$bn versus the previously mentioned A\$1.8bn.

In spite of a 5 per cent increase in sales, the value of iron ore output fell by 4.5 per cent because of depressed prices. Substantially increased prices for 1989 and 1990 were negotiated for iron ore sales to Japan and Europe but Mr Fred Madden, executive director of Robe River Iron Associates, points out that "we are selling iron ore at the same price as in 1980 in historic terms — in real terms it is 50 per cent below that level."

Robe has been leading the way in cleaning up the labour and productivity problems which have dogged the iron ore industry for many years. These date back to booming market conditions in the 1960s and also arose because Western Australia's iron ore mines are in a remote and arid area. Most Australian iron ore

exports come from the Pilbara district of Western Australia where the Bureau of Mineral Resources has identified no less than 141bn tonnes of iron in ore. Apart from Robe River, now a subsidiary of the North Broken Hill Pebo group, and CRA's Hamersley, two other companies are operating in the Pilbara: Mount Newman, a

though volume fell by 9 per cent compared with the previous year.

High prices encouraged Western Mining to buy the Agnew nickel mine, which was closed in 1986, to rename it Leinster after a local town and restart production.

And recently Australian Consolidated Minerals, a division of Bannock Goldfields, said it would develop its Mt Keith nickel deposit in a joint venture with Outokumpu.

To the disappointment of the Western Australian Government, the partners intend to ship concentrates to Finland for downstream treatment.

Western Mining suggests that energy costs are too high for it to consider another nickel smelter in the state.

However, the Government still hopes that, in spite of the state's high energy costs, a consortium backed by South Korean interests will build a 300,000 tonnes a year aluminium smelter to give Western Australia its first such facility.

The Government's dream of adding value to iron ore with the introduction of steel-making to the state depends heavily on results from the A\$100m, three-to-five year HISM project set up near Perth which involves CRA, Western Mining and overseas interests looking at the viability of the direct reduction of iron to produce sponge iron and then steel billet.

Kenneth Gooding

Profile: WESFARMERS

Local dynamism

WHEN THE Perth Stock Exchange celebrated its centenary, a survey was held among stockbrokers to establish Western Australia's favourite local quoted company, writes Kenneth Gooding.

Westfarmers won by a large margin.

Yet five years ago when it was listed for the first time, the company had few friends among local investors.

Two people in particular are responsible for transforming Westfarmers from a sleepy but solid co-operative, owned and run by farmers, into a dynamic industrial group run along strict financial lines.

They are Mr Trevor Eastwood, the chief executive, and Mr Michael Chaney, finance director. Mr Eastwood joined Westfarmers in the mid-1980s. He is an engineer by training and also a graduate of the Harvard Business School's advanced management programme.

Mr Chaney, a member of a prominent Perth family, trained as a geologist and has an MBA. He worked for the Australian Industrial Development Corporation before joining Westfarmers in 1983.

Mr Eastwood says that when he took over as chief executive in 1984, he decided first to put Westfarmers' house in order and then expand by acquisition.

To achieve the first objective the philosophy was simple but effective. All parts of the business were given a target: they had to strive for a 25 per cent return on capital. Those operations which did not have a chance to meet this were sold or closed down.

Some figures show the success of these efforts. Since 1986 Westfarmers' revenue has grown at an annual rate of 14 per cent but net profit advanced by 57 per cent and earnings per share by 48 per cent. Assets have grown by 13 per cent annually and shareholders' funds by 26 per cent.

Having started out in 1914 providing services to farmers, Westfarmers today is primarily



Trevor Eastwood, the chief executive of Westfarmers (above) and Michael Chaney, finance director (below)



a fertiliser and chemicals manufacturer. More than half its profits come from these activities, mostly from fertilisers. Westfarmers' interests also include gas processing and distribution, agricultural trading, including wool and livestock agencies, rural merchandising, land sales and insurance.

The company employs 4,700, has 20,000 shareholders and in 1988-89 made a net profit of A\$54.8m on operating revenue totalling A\$1.4bn.

The diversity of its activities stems partly from a carefully considered decision to remain operating mainly in Western Australia. The strategy also involves growth by acquisition now that Westfarmers is getting more or less maximum efficiencies from its present assets.

Mr Eastwood says that Westfarmers shied away from expanding its existing businesses nationally or internationally because "Perth is still the most remote city in the world. If we were to go into new businesses we wanted them to be close to home. That way they could be managed more easily."

In any case, "90 per cent of

our shareholders are in Western Australia; the directors are all Western Australian people and a number of our executives wanted to live here, they no longer wanted to be transferred nationally or internationally."

Once the decision to concentrate operations in the state was taken, once the dividend policy was established and an annual A\$30m cash flow was being generated, expansion opportunities were snapped up.

For example, having grabbed a large share of the Western Australian market for distributing liquid petroleum gas — by the expedient of refilling containers from bulk tankers rather than carting the containers around — Westfarmers could see supply problems ahead. So it developed a scheme to extract LPG from the pipeline carrying gas from the North West Shelf.

"It was a very big scheme," Mr Eastwood admits. "But we had expertise in handling gas and a good engineering team."

Westfarmers' latest acquisition springs from its desire to get into mining. It snapped up Western Collieries, based at Collie, south of Perth, which was previously, if briefly, owned by Mr Laurie Connell, now collapsed Rothwells group.

Mr Chaney recalls that Rothwells paid CRA A\$130m for the coal company two years before Westfarmers stumped up A\$125m. Western Collieries has contracts which will require it to double output in the next four or five years — long-term contracts not subject to price fluctuations — so Westfarmers will spend another A\$22m this year and A\$23m next year on expansion of the new acquisition.

Mr Chaney points out that Western Australia is so huge that Westfarmers has not suffered unduly from tying its fortunes to the state. The company managed to increase profits every year since it was floated even though in those years the Western Australian farming community has experienced some bad times, in both climatic and economic conditions.

He says that eventually Westfarmers will spread its interests to the rest of the country. "When we were deciding on strategy we said: What is Australia going to be good at in 10 years? Let's stick to that."

"In due course we see ourselves as an Australian company. And if you want to invest in Australia, we offer that opportunity."

MT BURGESS GOLD MINING COMPANY NL

Mt Burgess Gold Mining Company will bring its Yundamindera Gold Project in Western Australia into production this year.

The Company has delineated total Reserves and Resources at Yundamindera and nearby Butcher Well of 1.72 million tonnes, grading 2.76 grams gold a tonne and containing over 153,000oz of gold.

Production will begin initially at Yundamindera, where Mt Burgess expects to increase resources from 769,000 tonnes grading 2.96g/t to over 1 million tonnes.

At Butcher Well, recent high grade diamond drilling results look set to upgrade the 954,000 tonnes resource grading 2.6g/t.

Mt Burgess now controls the entire Yundamindera gold field, production from which will enable it to fully explore its other gold and diamond prospects in Western Australia.

MT BURGESS GOLD MINING CO NL

6th Floor, 533 Hay Street
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* Euroden and Samurai issues
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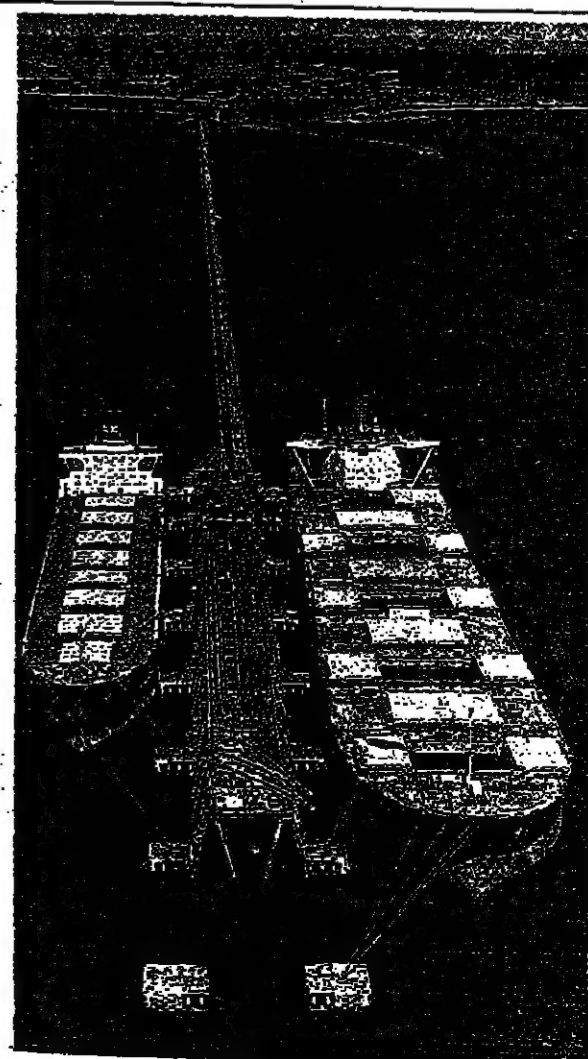
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Chris Sherwell analyses the state's natural resources

LNG for Japan boosts exports

WESTERN AUSTRALIA'S proud position as a disproportionately strong contributor to Australia's exports was reinforced last year with the start of deliveries to Japan of liquid natural gas (LNG) from the North West Shelf.

The A\$12.5bn North West Shelf project is one of the world's biggest and most exciting resource programmes. It involves tapping two significant gas fields lying 130km off the Western Australian coast and far beneath the 125 metre-deep ocean.

The six partners are Shell, Broken Hill Proprietary (BHP), Woodside Petroleum (whose main shareholders are Shell and BHP), BP, Chevron and a joint venture between Mitsui and Mitsubishi. For some it has been their single biggest commitment anywhere.

LNG export shipments started last July, two months ahead of schedule and nine years after the project began. By the end of the year three of the planned seven LNG carriers were in operation. At its peak the project will deliver 6m tonnes of LNG a year to eight Japanese power and gas utilities.

The LNG exports represent the second, more costly phase of the giant 20-year project. The first phase, to supply gas to residential and industrial users within Western Australia, was in place by 1984 and, at A\$3bn, cost around one-fifth of the LNG phase. Overall, revenues during the project's life are expected to reach A\$50bn, with export earnings reaching A\$20bn a year.

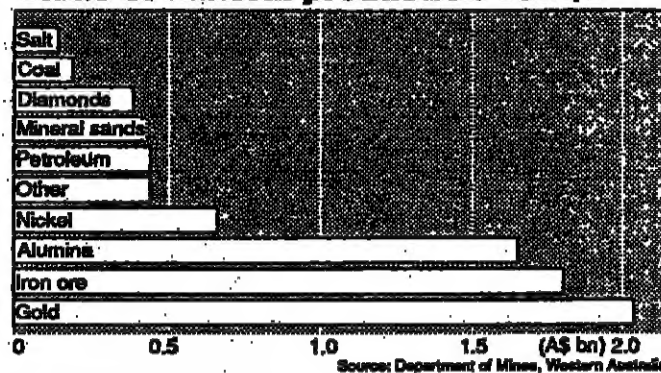
For the Western Australian economy the project is a boon. Although North West Shelf investment activity will not regain its 1987-88 peak of A\$2m a day, it is currently running at A\$5m a day and is likely to continue at that rate up to 1993 because of two major schemes.

One is a A\$1.6bn development of the Goodwyn field through the establishment of a 26-well gas and condensate production platform. This will be linked by pipeline to the existing



The Woodside liquid natural gas development on the North West Shelf

Value of mineral production 1988/9



Source: Department of Mines, Western Australia

platform 23km to the north-east, which stands over the North Rankin field.

The other investment is the construction of a third LNG

perhaps reaching 7m tonnes a year.

Beyond this, the consortium has the options of investing in a third facility - not necessarily a platform - to extract additional gas, a fourth and fifth LNG train on shore to supply any new markets, and a second field-to-shore pipeline.

So far, some 74 per cent of the work on the North West Shelf project has been undertaken in Australia, much of it in Western Australia. The major limiting factor has been skills; thus, in the case of the Goodwyn jacket, the main fabrication contract, which is still to be decided, will go elsewhere.

The North Rankin field, with reserves of more than seven trillion cu feet, is significantly larger than Leman, the biggest North Sea field, which has around five trillion. Goodwyn has around four trillion. The

value of both has also been increased by the presence of associated condensate, enough to make them significant oilfields.

In the longer-term future, there are proven gas reserves in the nearby Angel and Echo fields, and a vast deposit containing a proven six, and perhaps 13, trillion cu feet at Scott Reef, further north. A separate consortium of Shell, Texaco, Chevron and Ampol is meanwhile sitting on reserves at the Gorgon field, which is in deeper water.

There are also hopes for oil development offshore. Last year Woodside found a 100-metre column of light crude oil flowing at 6,500 barrels a day from a drilling in the Wanaea field, east of North Rankin. It was first "pure" oil find of any significance in the North West Shelf, and greatly reinforced optimism about the future.

Profile: WESTERN MINING

Top gold producer needs to diversify

MR HUGH MORGAN, managing director of Western Mining Corporation (WMC), says that Western Australia is the best place in the world for a mining company to operate. But WMC is too heavily committed to the state and needs to spread its risks by diversifying elsewhere.

The group is already Australia's largest gold producer with attributable output of 816,430 troy ounces last financial year, most of it from Western Australia. Some analysts expect WMC this year to join the elite band of 1m ounces-a-year producers but Mr Morgan says the total is likely to be between 850,000 and 900,000 ounces.

WMC is the world's third-largest nickel producer from its Western Australian base. Nickel production last financial year was 37,500 tonnes, down from more than 53,000 tonnes in 1987-88. This year it should rebound to between 53,000 and 55,000 tonnes, says Mr Morgan.

WMC has also been building up its stake in Alcoa Australia, the world's largest producer of alumina, which has the bulk of its operations in Western Australia. WMC's shareholding currently is 43.7 per cent.

All this helped to give WMC sales revenue of A\$1.2bn in the year to June 30, up from A\$867.3m in the previous 12 months, on which it made equity operating profits (before extraordinary items) of A\$455.6m, up from A\$273.5m.

The group nearly went to the wall in the 1980s when the gold price was held fixed at an artificially low level. From then on, the management has been determined that WMC should never again be a one-product company.

To this end it recently plunged into the copper and uranium business on a world-class scale with the opening of the Olympic Dam mine in Southern Australia. It owns 51 per cent of this project and has management responsibility.

Today WMC has three A\$1bn businesses in Australia and is looking for more operations which could be built to the A\$1bn a year level.

Mr Morgan suggests one "building block" might be provided by oil and gas - although at the moment WMC is a very small player in this field. Or industrial minerals might provide a "block". The company is already the largest talc producer in Australia (output was 161,000 tonnes last year) and recently began marketing milled talc to end-users in Europe under the Westmin brand name.

Mr Morgan points out that talc is as different a business for a mining company as is oil and gas. And talc alone would not provide a A\$1bn business but WMC would have to add other industrial minerals.

Apart from expanding the range of commodities in its portfolio, WMC also wants to spread the risks by geographical diversification - both away from Western Australia to other Australian states and away from Australia itself.

It has already launched itself in North America but Mr Morgan admits "we got away to a poor start" and that it might take some time to reach the "critical mass" WMC is seeking. WMC bought four North American gold properties in quick succession and last year had to make an extraordinary provision of A\$11m for the diminution in the value of two of them after allowing for A\$72.7m profit from gold hedging no longer required.

Mr Morgan says: "We have a very strong and prosperous position in Western Australia. So we are now looking in other parts of Australia. We are applying our skills in other parts of the world."

The emphasis is still predominantly on gold, but not solely on gold. Gold is preferred, he says, because "there is less environmental hassle. We can get to

know the geology and politics of a new country through gold."

That said, WMC's most recent big acquisition was again in Western Australia. Last January it paid A\$175m (plus royalties) for the Agnew nickel mine which its previous joint owners, MIM and BP Minerals, put on a care and maintenance basis in August 1988.

Agnew had a reputation for poor labour relations and poor management and it is probably for this reason that WMC now calls it Leinster Nickel, after the nearest town.

Mr Morgan says that the acquisition will help WMC achieve its objective of remaining a major world nickel producer in spite of losing production from the Windarra mine which was economically recoverable reserves are nearly depleted.

He says that the previous owners were conservative in their estimates that Agnew/Leinster's reserves were 33m tonnes of ore with 2 per cent of nickel.

WMC has started mining nickel from a new area, called Rocky's Reward, while considering what to do about the existing mine. Leinster will be able to treat 1m tonnes of ore when current expansion work is completed.

The group has a nickel smelter at Kalgoorlie and a nickel refinery at Kwinana but Mr Morgan hints that any expansion of this downstream activity is unlikely because energy costs - a major element in refining - in Western Australia are "significantly above" those in the rest of the country.

"Added value is of no value at all unless it is done at a profit and competitively," he says. "There is nothing we would like to do more (than expand refining capacity) but it would reduce our international competitiveness."

Kenneth Gooding

MINERAL SANDS

State is world leader for high technology

THERE IS glamour and money in mineral sands. Not only does Western Australia dominate world production of these minerals, but there are several projects in the state which will add value to the raw materials. The glamour comes from some of the high-purity powders and metals yielded by

tonnes a year plant at Kemerton, a new industrial area near Bunbury, which is the first in the southern hemisphere able to turn rutile or synthetic rutile into titanium dioxide pigment.

Two other minerals in Western Australia's sands are greatly sought after: zircon,

lions of dollars for Western Australia.

Rhône-Poulenc, the state-owned French group which dominates the world's rare earths business, wants to build a plant near Pinjarra, next to its recently-commissioned gallium extraction facility.

The materials produced from rare earths would go to a wide range of applications: specialty alloys, glass polishing, TV screens, petrochemical and automotive catalysts and ceramic glazing among them.

However, the project has been stalled by the Environmental Protection Agency which objects to Rhône-Poulenc's plans for disposing of radioactive waste material. The French group has offered alternative ideas and seems intent on taking all the necessary steps to get the project, which holds a key position in its world strategy, into production.

Perhaps the most adventurous of the mineral sands projects in the state is planned by joint-venturers Kerr McGee of the US and local group, Minproc Holdings. They plan the world's first integrated mineral sands venture, from mining sands at a new mine at Coolbarloo, through three processing plants, to the production of titanium dioxide pigment at the end of the chain.

The A\$400m project is expected to produce about 290,000 tonnes a year of primary heavy minerals, 87,000 tonnes of synthetic rutile and 54,000 tonnes of titanium dioxide pigment and to generate exports worth more than A\$200m.

Currently Western Australia's mineral sands mines are concentrated in two regions: Capel, near Bunbury, and Ennabba, near Geraldton. The principal producers are Associated Minerals Consolidated, a subsidiary of Renison Goldfields; Westralian Sands; and Cable Sands.

Also involved in the industry is the Ravensthorpe Mining group which recently started mining and will channel output to its new A\$2m dry processing plant at Pictou.

In the not-too-distant future Broken Hill Proprietary, Australia's biggest company, is likely to give the go-ahead for development of its Beepup deposit, a major ilmenite find near Augusta. The group suggests Beepup could produce an annual 500,000 tonnes of ilmenite (the predominant mineral in the deposit), zircon and rutile for at least 20 years.

Kenneth Gooding

Production of synthetic rutile, a value-added product worth six or seven times more than the ilmenite on which it is based, is booming

mineral sands. These are used in high-technology applications such as advanced ceramics for combustion engines, lasers and fibre optics, X-ray and medical diagnostic equipment, artificial limbs, severe pain treatment and aerospace projects.

At the same time, the world seems to have an insatiable appetite for titanium dioxide - a pigment used to give a pure whiteness to paints and other surface coatings.

Titanium dioxide is produced from ilmenite, the mineral sand found in most abundance, and from rutile. Western Australia supplies 43 per cent of the world's ilmenite and 21 per cent of the rutile.

A switch of technology to produce titanium dioxide by more environmentally acceptable means has left the world short of natural rutile. This has led to an expansion in the output of synthetic rutile, a value-added product worth six or seven times more than the ilmenite on which it is based.

Production of synthetic rutile is booming in Western Australia and SCM Chemicals, now part of Hanson of the UK, has moved even further downstream in the process. Late last year SMC opened a new 70,000

AUSTRALIA

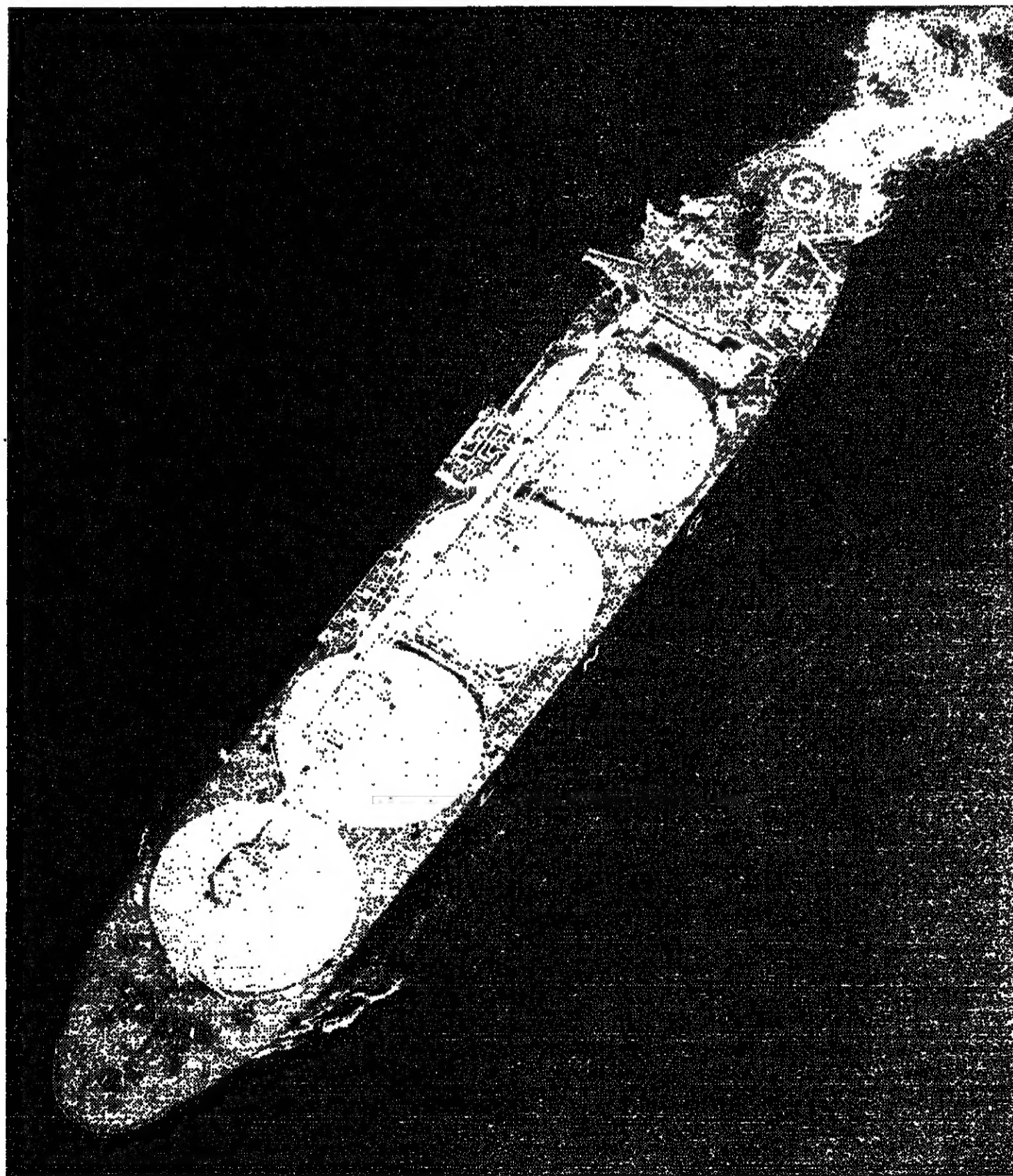
The Financial Times proposes to publish the following surveys in 1990

New South Wales - June
Australia - November

For further details of these surveys please contact:

Sarah Pakenham-Walsh
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER



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WESTERN AUSTRALIA 6

FOREIGN COMPANIES

A lack of skilled workers

THE EXPERIENCE of some foreign companies suggests that Western Australia is one of the best places in the world for natural resource development. But there are substantial pitfalls facing any company which wants to build facilities to process raw materials once they have been won from the ground.

Mr Dominique Namer, general manager of Rhône-Poulenc Chimie, based at Pinjarra, near Perth, uses aeronautical terminology to describe his experience. He says: "You can set out to build a 747 and finish up with a DC-10."

He supervised the building of Rhône-Poulenc's gallium plant, designed to produce about 50 tonnes of gallium in the form of a chlorine salt annually and which came into production last July.

One problem, says Mr Namer, is the lack of experienced people, not only in the state but in Australia as a whole.

Australia has only a few contractors claiming to be able to build chemical plant, for

example. The demand for skilled people is so great that the few available frequently move from one organisation to another.

"So a company can present references as having done a job previously - but the people with the know-how might have left. You need to track down the people responsible for a previous project if you want to do something similar," is Mr Namer's advice.

Rhône-Poulenc prefers local people to carry out maintenance at its plants around the world. With that philosophy, it aims to start relationships early by employing local subcontractors when building a new plant.

This did not work out well in Western Australia, according to Mr Namer. While a few subcontractors performed well, "it was very difficult to get the job done to specification by the average contractor."

"If you kick up enough fuss and if you are willing to water down your specification you eventually get something acceptable - the Australians

have an uncanny ability to 'fix it, more or less'," he says.

Mr Namer suggests that whereas in Western Europe trade unions have had to change their approach in view of the rise to industrial power of the Japanese, "the Australians are 20 years behind in how to find a compromise between local customs and international ones."

State-owned Rhône-Poulenc is France's largest chemical and pharmaceutical group. It already has an annual turnover of more than \$515bn in Australia. The Western Australian Government points to the French group's gallium plant as a prime example of the type of downstream processing and added-value project it wishes to encourage.

But the gallium plant is only part of a planned \$150m development at Pinjarra. Rhône-Poulenc also wants to build a facility which will progressively separate and refine a full range of rare earths, using monazite supplied by Western Australia's growing band of mineral sands

miners.

This project currently is stalled. The Environmental Protection Agency is willing to far to give approval only to the first part of the scheme where radioactive material is exported from Western Australia for further processing in France. But Rhône-Poulenc will not go ahead with any part of the project until permission is given for the whole scheme - including the second phase where the radioactive material would be treated at Pinjarra.

The rare earths plant is strategically important to the French group, which dominates the industry, so Mr Namer is pressing ahead to get EPA clearance.

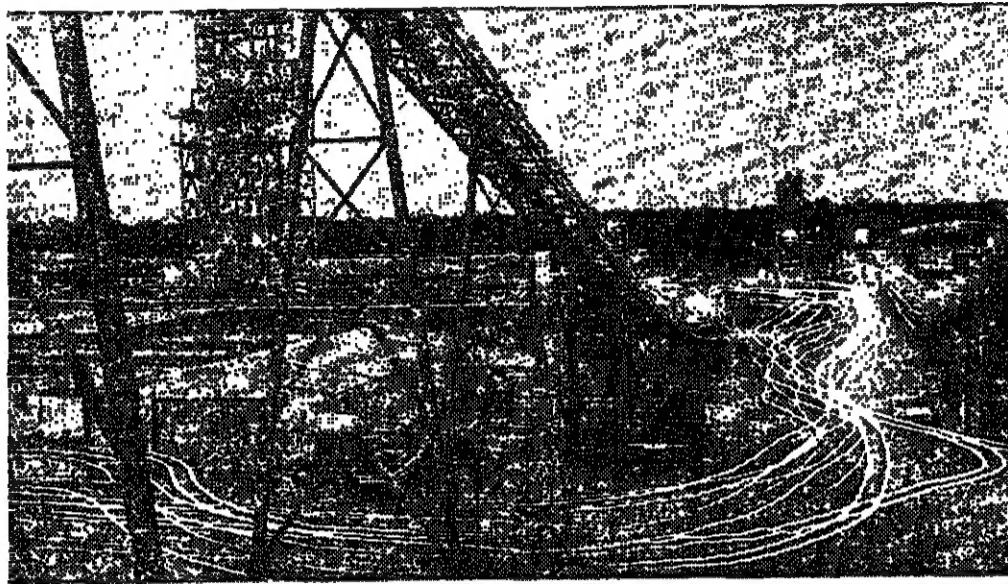
However, he points out, "Australia is one of the most difficult countries in the world to start an industrial project because its environmental lobby is one of the strongest in the world."

That said, the Western Australian people are friendly and the state government helpful, says Mr Namer.

This last point is echoed by Mr Paul Orchard, state manager, Western Australia, for ICI Australia. This is the largest chemical company in the country and, although a 60 per cent subsidiary of the UK group, is quoted in Australia.

Last year ICI brought on stream a \$13m, 700-tonnes-a-year, high-purity zirconia plant at Rockingham, Western Australia. Like Rhône-Poulenc, ICI placed its zirconia project, claimed to be the world's largest, in the state because all the raw materials are available. Mr Orchard says that the team responsible for setting up the plant found it easy to work with the Western Australian Government. "Our team were impressed by the calibre of the bureaucrats they dealt with. They are very helpful in co-ordinating plans, making introductions to statutory bodies and other organisations. And if they say they are going to do something, you can relax and know they will do it."

Kenneth Gooding



The Barrack silicoon project, on which the company has spent \$120m (\$27m). See Page 2

Chris Sherwell on Kalgoorlie, centre of the 1890s gold rush

Hopes pitted on Super Pit

WITHOUT KALGOORLIE, Western Australia would not be what it is today. It was the centre of the country's second gold rush in the 1890s, and in less than 10 years grew to a town of 30,000 with 93 hotels and eight breweries. The scramble brought people, development and wealth to the still-fragile state, and ensured its future.

Kalgoorlie today reeks of history and reflects the extraordinary lure of gold. Its Golden Mile, quickly unearthed after an Irishman named Paddy Hannan found the first nugget in the area, has been dubbed the richest piece of real estate in the world.

By 1893 - 90 years after Hannan's discovery - it had yielded a total of 39m ounces, and even now extraction continues at the rate of a tonne a week. Yet the atmosphere of boom and bust, of independence amid isolation, of resourcefulness, adversity and humour, above all of money - remains unchanged.

Hannan Street, Kalgoorlie's main road, is still wide enough to turn a camel train in, and is lined with the town's oldest buildings, many restored to their former charm. Shaded verandahs offer relief from the dry summer heat.

Kalgoorlie's massive cemetery is a stark reminder of the hard times faced by the early settlers. Water was scarce, sanitation absent and disease rife. There were no beaches and no mountains; just dirt, heat, flies - and gold.

In the famous Dirty Acre, in the adjacent town of Boulder, T.H. "Crosscut" Wilson caught the atmosphere of a local pub, the Boulder Block, in a 1907 poem:

*Rather rosy,
Dingy, cloudy,
Dusty, dirty, dim, and dowdy,
Thirsty throats to mock.
Can't mistake 'er;
Drooping slabs*

*Six pubs to the blooming acre
- that's the Boulder Block.
Strews about the immediate
region lie numerous ghost
towns. The most extraordinary
is Kanowna, a few miles
north-east of Kalgoorlie. In
1905 its population was 12,000,
with 16 hotels, two breweries,
churches and an hourly train*



Kalgoorlie Museum. A mining company donated the headframe

to Kalgoorlie. Today, nothing remains.

Kalgoorlie merged last year with Boulder, which was itself on the brink of becoming a ghost town before the nickel boom of 1989-90 revived it. Kalgoorlie too came under threat in 1976, when all but one of the gold mines had shut and the

remaining one was due to go.

The town was saved by a rise in the price of gold, a shift to open-cut mining and the development of carbon-in-pulp technology. A series of corporate rationalisations, principally involving the ubiquitous Alan Bond, has led to a development which will underpin

Kalgoorlie's future - the Super Pit.

One pit will embrace all the Golden Mile mines, removing the head-frame relics and a rabbit warren of tunnels to produce a hole at least 5km long, 2km wide and up to 500 metres deep. Mining will continue for 20 years, then the push underground will resume, in the never-ending chase of the area's remarkable gold lodes.

Ironically, Mr Bond is no longer involved in the Super Pit: his financial troubles led him to sell out late last year. But the plan is going ahead, and nearby land is being bought up - including the Boulder Block.

Across town from the Dirty Acre, meanwhile, lies another famous gold mine - and the red light district of Hay Street, started even before the churches got to Kalgoorlie. The establishments are not legal, but Mr Ray Finlayson,

Another of the town's vices is Two-Up, an authentic Australian gambling game

Kalgoorlie's mayor, says the system works because of "the tolerance of the people, the common sense of the police, the good judgment of the madams - and the absence of any men running it."

Another Kalgoorlie vice, still banned everywhere else in Australia except casinos, is Two-Up. The authentic Australian gambling game, it takes place in a ramshackle corrugated iron shed outside Kalgoorlie and involves bets on two spun coins coming down heads or tails.

Although Kalgoorlie means so much to Western Australia, only now - thanks to the Super Pit and tourism - is it seeing a chance to shake off its seemingly permanent state of insecurity. But it still needs a top-class hotel. And to guarantee its future, it should be a more important transit point. That means a larger airport and tar on a last fragment of its road connection north.

Lord McAlpine's exclusive holiday resort at Broome

Tourists invade 'Pearl Coast'

THEY CALL Broome the Port of Pearls. Before World War One, it produced some 80 per cent of the world's pearl-shell output. Divers, crews, shopkeepers and sundry hangers-on converged from Japan, China and south-east Asia, and the town became a melting pot of cultures.

But times change, and a new force has engulfed this isolated northern coast town: tourism. Pearl fishing remains its importance, of course, and its mystique, and Broome still has both a sizeable Chinese community and many of its old corrugated iron buildings.

But the area has a new tone, of development and wealth. The new attractions of what is now dubbed the "Pearl Coast" are easy to see. As the

skies, turquoise seas, white sandy beaches, lush foliage, verdant bougainvillea, rusted roofs - all offer a setting for tourist development as colourful as the town's history.

But there is another reason for the change: namely Lord McAlpine of West Grest, treasurer of the Tory Party and

head of the diverse McAlpine group. His company has had interests in Western Australia since the 1960s, when it built the Parmelia Hilton, the first top quality hotel in Perth. He has long been a major force on the state's business scene.

Six years ago, in a deal agreed on a bar beer-mat, he bought some land behind Broome's 25km-long Cable Beach. He began a remarkable zoo for rare and endangered species and a comprehensive collection of exotic parrots, and set out to preserve Broome's traditional architecture and bolster its identity.

Then came the idea of a resort. Tourism was emerging as an Australian growth industry. However, Western Australia, in spite of its vastness and its beauty, had no such "destination" to attract its own residents, let alone foreign visitors.

With the help of funds from the Government's Western Australian Development Corporation, work began on the first stage of Lord McAlpine's exclusive Cable Beach Club

holiday resort in 1987, and opened with 84 bungalows the following year. A 263-room expansion has just been completed, and promotion abroad is about to begin.

Despite its obvious attractions, Broome needs skilful marketing. Most of Australia's 16m population are already within easy reach of sun, sand and surf. And for foreigners few resorts could be more isolated - Broome's nearest city is Perth, 2,300 km away.

Cable Beach - 25km long and about 400 metres wide at low tide - offers a sense of space and a pristine environment that many nowadays seek. And the climate is outstanding: temperatures above 30 deg C all year round, with only a short wet and humid season after Christmas.

Beyond its pearling attraction, the area is an ornithologist's delight. And Lord McAlpine's 50-acre zoo, with its 1km elevated walkway and its rare African oryx, Congo buffalo, pygmy hippos and cheetahs, surpasses all expectation. Of the conventional recreations, fishing and scuba-div-

ing are the most obvious, but the resort offers tennis and swimming too.

To make it accessible to Australians, the resort began a successful series of discount-price charter flights from Melbourne and Sydney last year, on top of the packages offered from Perth. Australia is where its base market lies, among the professional and business classes.

Internationally, there are ambitious plans to compete with places like Bali in Indonesia, Penang in Malaysia and Phuket in Thailand. Indeed, once Broome can build its own international standard airport, it hopes to attract non-stop flights direct from Europe, offering tourists an "authentic" Australian holiday.

The reality of recent months, however, has been more prosaic. Australia's desperate pilots' dispute hit Broome harder than most tourist spots, and the Cable Beach Club resort in particular, which lost at least \$500,000 in revenues and suffered a damaging loss of momentum.

WINE-MAKING

Margaret River's aura of quality

THREE HOURS' drive south of Perth, nestled on a stretch of the long peninsula between Cape Naturaliste and Cape Leeuwin, lie the winelands of the Margaret River. Here, in a green and peaceful idyll, a small collection of tiny vineyards produces some of Australia's finest premium wines.

Before 1970, the area was timber and dairy cattle country - heavily logged, increasingly impoverished and lacking a future. But everything changed with the discovery that the area's well-drained gravel and clay soils, together with its ocean-influenced, frost-free Mediterranean microclimate, made it ideal for viticulture.

Slowly but surely over the past 20 years, the Margaret River name has emerged as a symbol of quality in the wine business, covering an array of styles (dominated by Cabernet Sauvignon and Sauvignon Blanc) and such well-known names as Leeuwin, Cape Mentelle and Cullen.

As yet, the scale of the industry remains small. Margaret River produces only 1 per cent of the country's wine,

and must compete within Western Australia against much larger producers such as Houghton and better-established areas including the Swan Valley. The state generally has an even tougher battle against the country's better-known wine-producing areas in South Australia, Victoria and New South Wales.

But the emphasis of the Margaret River wines is on quality, and the way is being led by the 90-hectare Leeuwin Estate, owned by Mr Denis Horgan, a businessman. He has targeted the highest level of the world market with his wines, and everything about the resources poured into their production and marketing - creates an aura of quality.

The estate is magnificently laid out, has a gourmet restaurant, displays a collection of original Australian paintings and, once a year, lays on a single performance in the grounds by a world-class performer - Ray Charles in 1988. Dionne Warwick last year, and Kiri Te Kanawa and James Galway this year.

Leeuwin claims to have produced the country's best Chardonnay, and wants to do the same with its Cabernet. Though it has one of the area's largest vineyards, it produces only 25,000 cases of wine each year, around 10 per cent of which is exported.

Other vineyards in the area benefit from Leeuwin's success - and from its prices. But some are good enough not to depend on it. Cape Mentelle, controlled by Mr David Hohnen, its chief winemaker, has twice won Australia's most important wine trophy for its Cabernet Sauvignon. Mr Hohnen is also the brains behind Cloudy Bay, New Zealand's most notable wine success of recent years.

Other winemakers like Mrs Di Cullen and her daughter Vanya run purely a family business on what, until 1971, was their dairy farm. They still hand-pick their grapes and use as little sulphur preservative as possible. Though they are not expanding acreage, they look forward to increasing current output beyond 7,000 cases.

A significant feature of all three of these winemakers is that, despite their different styles and sizes, none is believed to be making a vast profit. Mrs Cullen's husband still practices as a doctor, Mr Hohnen expects to be in debt for years and Mr Horgan could not operate Leeuwin without his core business, the Barrack group.

As the success of each has grown, the problems facing others have been masked. The Vasse Felix vineyard, which started even earlier than neighbouring Cullen and produces excellent wines, was picked up by Mr Robert Holmes a Court when it ran into difficulty. On the other hand more vineyards are being started by eager, new participants.

In such circumstances, the biggest task facing the Margaret River wine-growers will be to overcome their natural individualism and sound a harmonious collective in order to preserve their name. Their fortunes will be worth following.

Chris Sherwell

BARRACK MINES LIMITED

CHAIRMAN'S ADDRESS
TO THE
ANNUAL GENERAL MEETING
OF SHAREHOLDERS OF
BARRACK MINES LIMITED
2 NOVEMBER, 1989.



Ladies and Gentlemen

I am proud to inform you that within a few weeks, Barrack Mines will be commissioning our state-of-the-art silicoon plant at Kenerton near Bunbury.

While this is a significant milestone in the history of Barrack, it is also particularly significant for our Nation.

Australia, and in particular Western Australia, has long been a competitor in the global economy. However, we as a nation, have consistently exported raw and unprocessed commodities at basic prices with value being multiplied many times by further processing in the purchasing countries. In some cases Australia is even re-importing the same product at those substantially increased values.

A continuation of this policy contributes to our spiralling overseas debt and declining domestic standards of living - a recipe for disaster.

Fortunately I believe our condition is not terminal.

The future of our country, this marvellous state of Western Australia, and also of Barrack, lies in increasing the value of our exports. Where possible, this must be achieved by 'adding value' rather than merely increasing the volume of exports.

The Barrack Silicoon project is an excellent example. Our raw materials are waste timber, quarries and power generated from low grade non-exportable coal. These three products, which in themselves, have little economic value, when combined with Barrack capital and expertise, will generate many hundreds of millions of dollars of export income for Australia.

This silicoon plant is only the first stage of an ideal opportunity to add value. We are now directing our energies to build on this initial stage by, firstly, doubling capacity to improve our competitive position, and secondly, using this competitive position to plan for adding value by further downstream processing of our silicoon in a new business producing silanes in Western Australia. These higher value intermediate range of products would directly service the growing demand for those products in the Pacific Basin.

Attracting a new silanes industry to Western Australia would have major significance for

our export industry. It would also provide further encouragement to Western Australian companies in using the competitive edge we have with our excellent natural resources by moving directly into manufacture of end products for export to the world market. This will generate opportunities within the whole Australian Community through increased exports. In Western Australia, it will create new jobs, and a need at tertiary level, to develop leading edge technologies to meet the challenges of this new industry.

Western Australia has long been known as the 'treasure trove' of Australia - producing more than 20% of the nation's exports. Its contribution must not end there. With a clearly competitive advantage in the production of so many raw materials, Western Australia has an even more important role to play in returning Australia to economic health and taking industry further up the highly rewarding value added product scale.

The challenge is to direct economic and technical resources to 'add value' to our exports - and thereby grasp the exciting opportunities which exist here, for the benefit of the entire community.

We at Barrack are optimistic about the future. We see a period of exciting opportunity, one in which we will display the same drive, creativity and energy to grasp fresh opportunities as we have in the past decade.

The fundamental core and integrity of the West Australian economy rests strong despite the heavily publicised problems of some organisations - which really are peripheral to the main issue of developing and adding value to the natural assets of this State. These transient issues must not distract us from ensuring that we all create the necessary environment to achieve our potential in the future.

Barrack Mines has earned, I believe justifiably, a reputation, both here and abroad for its management and technical expertise. We remain confident that, by combining this expertise with the growing number of opportunities available to us, we will remain in the forefront of this vital thrust into value added production. By so doing we will provide tangible benefits to

our shareholders, our employees and the economy of Australia.

Our net profit after tax has increased substantially to a record \$30.4 million which represents a 92% increase on last year.

A record dividend of 20 cents per share has been recommended on the issued share capital of 163.3 million shares which was increased during the year by 61.6 million shares in respect of the 4:5 bonus issue and a placement of 20 million shares with major Australian and overseas institutions.

Our development effort is currently focussed on the highly prospective Reward gold and copper deposit, which is part of the Windsor joint venture, south of Charters Towers, Queensland. Barrack initially acquired a 50% interest in the joint venture, which has been increased to 100%. The present estimated mineable contained metal at Reward is 43,000 ounces of gold, 39,000 tonnes of copper and 232,000 ounces of silver, with encouraging drilling results at depth on further base metal targets. Mining is expected to commence in 1990 on the gold ore.

We have issued the September 1989 Quarterly Report today and highlights of that report include a number of items indicating real progress during that quarter. Significant results at Mount Hogan show that project closer towards establishment of Barrack's third mine in Queensland by 1991. Results from drilling the major copper resource at Broadbent have led us firmly to the view that the establishment of a substantial copper mine in Western Australia is a very real target for Barrack over the next two years. This view is based on the Mount Hogan copper resource which has been estimated at more than 20 million tonnes at a grade exceeding 1.5% copper.

Further diversification, both in product and geographically, will be progressed by exercising our option to acquire 70% of the Brierley Graphite Project in Canada. If satisfactory results from our due diligence on this project lead to a positive decision by the end of this year, then Barrack plans to commence production of highly profitable crystalline flake graphite during 1991. Our management team, now established in Canada, will progress this project as well as the final feasibility work on the Clinko Gold Project with its enormous gold reserves defined at 1.7 million ounces.

Our path is clear. We intend to be a highly profitable and major force in the Australian and international resource community and we are firmly focussed on achieving that objective in the coming decade.

Dennis B. Horgan
Chairman of Directors

FINANCIAL HIGHLIGHTS IN 6 YEAR SUMMARY

	1989 \$000's	1988 \$000's	1987 \$000's	1986 \$000's	1985 \$000's
Operating Revenue	133,907	67,335	51,791	33,571	10,351
Net earnings after tax before extraordinary items	30,402	15,815	12,753	7,133	1,347
Share of Production					
- Gold (ounces)	96,145	71,001	54,137	37,868	24,057
- Copper (tonnes)	14,089	4,805			
Depreciation & Amortisation	22,106	6,240	4,131	3,516	3,088
Capital & Development Expenditure (excluding acquisitions)	51,382	77,245	13,558	16,770	1,112
Earnings per fully paid share (before extraordinary items) - adjusted for share issues	21.9*	11.4*	9.2*	5.1*	0.1*
Shareholders' Funds (**)	167,178	64,358	44,857	24,305	7,109
Dividend per share - adjusted for share issues	20*	9.7*	7.6*	3.9*	1.7*
BMI Shareholders	1,572	1,411	894	514	588
Market Capitalisation as at 30 June	298,307	165,477	237,463	79,236	30,579
Group Employees (including Joint Ventures)	383	221	130	105	80

(*) Shareholders' funds do not reflect the market value of assets. Assets are stated at book value which represents original cost less amortisation in accordance with normal accounting policies. (**) Abridged version